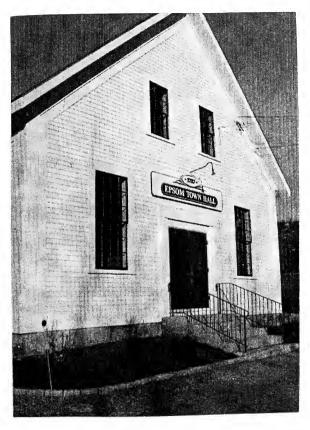
ANNUAL REPORT

TOWN OF EPSOM NEW HAMPSHIRE



For the Year Ending December 31, 2003



Annual Report

of the

Town Offices

of the

TOWN OF EPSOM NEW HAMPSHIRE

For the Year Ending December 31, 2003



Henry L. Farrin, Jr. Chief of Police

Chief Henry L. Farrin, Jr. served on the Epsom Police Department from July 1990 to December 2003. He started as a part-time officer and culminated his 13 years of service as Chief of Police.

Officer Farrin began as a part-time police officer and was rapidly promoted to sergeant after amply demonstrating his professionalism and capacity for further responsibility. During his tenure, Sergeant Farrin conceived and fielded the department's first canine unit and with it a first place trophy in a best overall police dog competition. He additionally served as the department's field training officer and scheduling officer in addition to his routine patrol duties.

In 1994, he was named officer in charge / acting police chief after the incumbent was removed for cause. Sergeant Farrin successfully kept the department operational for a year until a new chief was hired. In April 1996 he was promoted to lieutenant and assumed additional responsibility for all court prosecutions, training and hiring. He also updated departmental policies and procedures and was certified as the department's firearms instructor. Lieutenant Farrin received a meritorious promotion to Chief of Police following yet another change in the incumbent chief.

Chief Farrin served as Chief of Police for three years. He led by example and successfully transitioned a semi part-time department into a professional 24/7 operation. Chief Farrin continued his pattern of modernization and innovation; making improvements to department budgeting, operations and training, equipment and personnel. He established the first duty performance standards. He modernized evidence collection, control and storage, and networked department automation and communications. He established the dedicated position of detective to better pursue criminal investigations and solve crimes. Chief Farrin required his officers to conduct a minimum of one documented public activity per hour during their patrol shifts; ensuring public presence and duty performance. He established the first successful physical fitness program for the department and personally set the standards. He established the best police-community relations ever and initiated an effective police officer interface with the voungsters of the Epsom Central School.

Chief Farrin also developed an emergency response plan with the school and refined communications procedures among the school, police and other town departments. He worked with the selectmen to develop the first master plan and longrange goals for the police department. He was successful in bringing in federal and state grants to upgrade department equipment and save the town money.

Chief Farrin constantly sought new challenges. He volunteered to update the town's employee policy and procedures handbook. He coordinated with the other town departments and presented the selectmen with a comprehensive draft policy which will serve as the basis for the updated handbook. Chief Farrin demonstrated his flexibility and other talents by twice volunteering to assume the duties of town road agent after incumbent road agents quit. In the first instance, then Lieutenant Farrin was granted a leave of absence to perform road agent duties for three months. The second time, Chief Farrin took on those responsibilities as an additional duty during the winter. He was able to successfully do so because of the smooth and efficient functioning of the police department under his administration.

Chief Farrin remained active in community affairs off-duty. He donated his personal time to coaching T-ball, soccer, baseball and football through the Epsom Youth Athletic Association and served as a Cub Scout leader for the Epsom Troop.

Henry has moved on to a new life and challenges in Florida. We thank him for his hard work and dedication to the town and wish him and Sandy luck in their new life.

The Board of Selectman:

Robert W. Berry Peter P. Bosiak John F. Hickey Joni-Lynn Kitson Michael D. Dempsey



Epsom Citizen of the Year

Harvey was born October 7, 1934 and raised in Hamden/New Haven, Connecticut. He Is a graduate of Southern Connecticut University in 1956, the University of Vermont in 1963 and completed post graduate study at the University of Connecticut and the University of New Hampshire. He was a teacher, principal, assistant superintendent of schools and member of the New Hampshire Department of Education until his retirement in 1995. He and his wife Barbara and sons Timothy and Jonathan moved to Epsom in 1966 and have resided on the Levi Cass farm in the New Rye section of town since that time. He is the proud grandfather two wonderful grandchildren Sarah and Jack Harkness of Chichester.

Harvey's community involvement include being a member of the school board, master plan committee, planning board, budget committee, library trustees, library private capital fund campaign, long range capital improvement committee and Town Hall Restoration Committee. He is a member of the New Rye Congregational Church and served as deacon, treasurer, moderator and choir member for many years. He is also a member of the Epsom Historical Association, Epsom Arts and Sciences Foundation, New Hampshire Society Sons of the American Revolution, Hiram #1 Lodge of the Masonic order, State Employees Association, Saint Andrews Society of New Hampshire and Post 112 American Legion. Harvey is known for his willingness to help, sense of humor and love of learning.

TABLE OF CONTENTS

Auditor's Report	39-43
B.C.E. P. Solid Waste Report	121-125
Capital Area Mutual Aid and Fire Compact Report	96-98
Citizen of the Year	4
Community Action Report	118-120
Comparative Statement/Appropriations & Expenditures	47
Employee Wages 2002	55
Epsom Charter	53-54
Epsom Conservation Commission Report	111
Epsom Fire & Rescue Department Report	88-93
Epsom Fire & Ambulance Billing Report	94
Epsom Fire Warden & State Forest Ranger Report	95
Epsom Highway Department Report	108
Epsom Historical Association Report	115
Epsom Police Department Report	82-87
Epsom School District Report/Auditors Report	138-180
Epsom Swimming Lessons Report	109
Epsom Town Hall Restoration Committee	112-114
Epsom Village Water District Report	131-137
Health Officer/Deputy Health Officer Report	107
Highway Department Operating Cost	56-59
Library Report	76-81
Planning Board Report	99
Schedule of Town Property	48-50
Selectmen's Report	44-46
Statement of Payments	52
Summary of Receipts	51
Tax Collector's Report	62-65
Town Budget as of January 31, 2004/Official Ballot 2004	25-38
Town Clerk's Report	60-61
Town Deliberative Meeting Minutes/Election Results 2003	12-24
Town Officers	6-11
Treasurer's Report	66-72
Trust Funds	74-75
Visiting Nurse Association Report	116-117
Vital Statistics	126-130
Webster Park Commission Report	110
Welfare Report	103
Zoning Board of Adjustment Report	100-102
Zoning Questions for 2004	73
Zoning Compliance Officer's Report	104-106

TOWN OFFICERS

Moderator

Gary R. Matteson – Moderator Barbara Harkness – Assistant Moderator	Term Expires 2005 2005
<u>Selectmen</u>	
Robert W. Berry, Chairperson Michael Dempsey Peter P. Bosiak Joni-Lynn Kitson John F. Hickey	2004 2004 2005 2006 2006
Town Clerk/Tax Collector	
Dawn E. Blackwell	2006
Deputy Town Clerk/Tax Collector	
Lisa A. Cote	2006
Treasurer	
Paula S. Smith	2004
Representative to the General Court	
Tony F. Soltani Edward H. Nutter	
Road Agent	

Gordon Ellis

2005

Supervisors of the Checklist

Shirley Demers 2004
Marcia Crouse 2006
Barbara A. Smith 2008

Ballot Clerks

Sonia H. Noyes Ruth Sawyer
Ruth Bachelder Jeanne Foster Louise Carroll

Library Trustees

 Roberta Mongeon
 2004

 Harvey F. Harkness
 2005

 Joyce Heck
 2006

Librarian

Nancy Y. Claris

Assistant Librarian

Jeanette E. Winslow

Zoning Compliance Officer

John F. Hickey Arthur Lund, Assistant

Health Officer

Cec Curran 2004

Deputy Health Officer

Alfred G. Bickford 2004

Overseer of Public Welfare

Patricia L. Hickey 2004

Police Department

Henry L. Farrin, Jr., Chief, resigned 12/5/03

Full Time Patrolman

Sergeant Wayne B. Preve, Supervisor Officer Brian Michael Officer Keith Yeaton Officer Joseph L. Chaput

Part Time Officers

Detective Robert Hill, resigned Detective Lawrence Phillips, appointed

Administrative Assistant

Gail Quimby

Animal Control

Lisa A. Cote

Emergency Management

Deborah Black, Director

Cemetery Trustees

Gary Kitson	2004
Steve Kimball	2005
William E. Clark	2006

Trustees of the Trust Funds

Roland LaFleur	2004
William E. Clark	2005
Beverly M. LaFleur	2006

Conservation Commission

John F. Hickey	2005
Glenn Horner	2006
Alison Parodi-Bieling	2006
Elsie Fife	2006
Charles Hersey	2006
Eric Orff	2006
Elliott Sampson	2006

Zoning Board of Adjustment

Keith Cota, Chairman	2004
Glenn Horner	2004
Mark Riedel, Planning Board Representative	2004
Frank Catanese	2006
David Goulet	2006
Daniel Prescott, Alternate	2006

Planning Board

Mark Riedel	2004
Alfred E. Bickford, resigned 09-08-03	2004
Harvey Harkness, replaced Alfred Bickford	2004
Ricky Belanger, Alternate	2004
Robert Sampson, Alternate	2004
Elizabeth Bosiak, Chairperson	2005
Laurence W. Caraway, Jr.	2005
Peter Arvanitis, Alternate	2006
Christopher J. Porter	2006
Alan Quimby	2006
John F. Hickey, Selectmen's Delegate	

Budget Committee

Harvey Harkness	2004
Steve Warner	2004
Julie Gordon	2004
Mary Frambach, Chairperson	2005
David W. Goulet	2005
Edward H. Nutter	2005
Dorothy Duclos	2006
Joyce Heck	2006
Richard Fowler	2006
Robert W. Berry, Selectmen's Delegate	
Donald Harty, School Board Delegate	
Gary Kitson, Water Precinct Delegate	

Park Commission

Sarah Health, Manager Gary Perry, Chairperson Kim Keeler Steve Merrill Maurice Patterson Ivan Rutherford Cerina Yeaton Krystal Gosselin

Old Home Day Committee

Eleanor Ambs Tracey Beauchesne Scott Hahn Steve Merrill Paul Morency Kevin Reeves Patricia Reeves Spencer Reeves Cindy Reeves Pam Smith

Road Advisory Committee

Nancy Wheeler, Chairman Gary P. Kitson, Co-Chairman William E. Clark Ricky Belanger Peter P. Bosiak, Vice Chairman Deborah Sargent, Secretary Leonard Gilman

Old Town Hall Committee

Harvey Harkness, Chairperson Glenna Nutter Richard Fowler Beulah Yeaton Nancy Claris Kenneth Stiles, Jr. Joan Fowler

Economic Development Committee

Priscilla Thompson Valerie Long Alice Thompson Robert Reinhard Jeffrey G. Keeler Peter Arvanitis Todd Gregory

Epsom Fire Department Officers

Chief R. Stewart Yeaton
Deputy Chief David Palermo
Captain Matt Moulton (until 8-18-03)
Lieutenant Ron Delgado
Lieutenant Larry Barton
Clerk Robert Sawyer

Full Time Employees

Captain Floyd Graham (since 9-1988)
Firefighter/Paramedic Deb Black (since7-2001)
Firefighter/Paramedic Matt Moulton (since 8-2003)
Firefighter/EMT Joel Dail (since 8-2003)

Forest Fire Warden

R. Stewart Veaton

EPSOM DELIBERATIVE SESSION MINUTES FEBRUARY 8, 2003

The annual deliberative session was called to order at 9:07 AM on Saturday, February 8, 2003.

Article 1: Shall the Town raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purpose set forth therein, totaling \$1,900,874.00? Should this article be defeated, the operating budget shall be \$1,823,252.00, which is the same as last year, with certain adjustments required by previous action of the Town or by law or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XV1, to take up the issue of a revised operating budget only. (Recommended by the Selectmen) (Recommended by the Budget Committee) Approval of the proposed Town Budget will result in a projected tax decrease of \$.46 per thousand. Default budget will result in a projected tax decrease of \$.92 per thousand.

The Moderator read Article 1. Robert Berry reported that the Executive line increase includes money for two additional Selectmen and \$12,500.00 to be used from the Lillian Morrison Trust Fund for assessing software from Avitar. The increase on line 4326-4329 is West Nile Virus money. The cost for a state permit is \$800.00. An initial survey of the town to identify likely locations for West Nile breeding sites costs \$5,000.00. The increase in the road labor line is to give the Selectmen flexibility in what is paid to whoever is hired. Betsy Bosiak reported that the majority of the money from the Planning and Zoning lines is received back in revenues. There being no further discussion, Article 1 shall appear on the ballot as presented.

Article 2: Shall the Town raise and appropriate the sum of thirty-two thousand dollars (\$32,000.00) to be placed in the existing Capital Reserve Fund established in 1998 for the Fire Department Apparatus Fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.19 per thousand.

The Moderator read Article 2. There being no discussion, Article 2 shall appear on the ballot as presented.

Article 3: Shall the Board of Selectmen be empowered to purchase and sell real estate on behalf of the Town after public hearings and consultation with the Planning Board and the Conservation Commission subject to restrictions and regulations imposed under RSA 41:14-a? If approved, this authority shall continue until rescinded or revoked by a future

act of town voters. MAJORITY VOTE REQUIRED. (Recommended by the Selectmen).

The Moderator read Article 3. Jay Hickey stated that this was on the ballot last year and was not passed. He stated that Article 3 and Article 4 are directly related and that without the authority given in Article 3 easements can't be purchased. L-Chip has matching grants for easements that the town is eligible for. The RSA has safeguards for the Selectmen buying and selling land. There being no further discussion, Article 3 shall appear on the ballot as presented.

Article 4: Shall the Town raise and appropriate the sum of ten thousand Dollars (\$10,000.00) to be added to the Capital Reserve Fund previously established and known as the Land Conservation Fund consistent with the Provisions of RSA 35:1, for the purpose of purchasing conservation or agricultural easements and land, and appoint Selectmen as agents to expend said fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.06 per thousand.

The Moderator read Article 4. Robert Topik moved to amend Article 4 to add the words, "after public hearing" to the end of the question. The amendment was seconded by Hans Wendler. Frank Catanese stated that Article 3 and Article 4 are directly related and that Article 3 clearly states, "after public hearing". Robert Topik withdrew the amendment. Hans Wendler seconded the withdrawal. There being no further discussion, Article 4 shall appear on the ballot as presented.

Article 5: Shall the Town raise and appropriate the sum of one hundred twenty thousand dollars (\$120,000.00) to be added to the Capital Reserve Fund previously established for the purpose of reconstruction and improvements to town roads? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by Selectmen) (Recommended by Budget Committee) Estimated tax increase would be \$.71 per thousand.

The Moderator read Article 5. Frank Catanese stated that this article has been funded at this amount for the past twelve to fourteen years. Robert Berry stated that the decision on what roads to be done is made by the Selectmen with input from the Road Committee and residents. The current balance in the Capital Reserve Fund is \$175,153.17. There being no further discussion, Article 5 shall appear on the ballot as presented.

Article 6: Shall the Town raise and appropriate the sum of ten thousand dollars (\$10,000.00) to be added to the Capital Reserve Fund previously established for the

purpose of bridge replacement and repair? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.06 per thousand.

The Moderator read Article 6. Robert Berry reported that this article relates to the Blakes Brook Bridge, Cass Road Bridge and Center Hill Road Bridge. The State Bridge Aid Program provides 80% on funding required for repairing or replacing bridges. The Town has to have the 20% in the bank before the State provides the 80%. There being no further discussion, Article 6 shall appear on the ballot as presented.

Article 7: Shall the Town raise and appropriate the sum of sixty thousand dollars (\$60,000.00) to be added to the previously established Library Building Capital Reserve Fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.36 per thousand.

The Moderator read Article 7. Harvey Harkness stated that this money is to be set-aside until there is enough money to build the new library or for a significant down payment. The current balance of the fund is \$155,141.83. There being no further discussion, Article 7 shall appear on the ballot as presented.

Article 8: Shall the Town raise and appropriate the sum of ten thousand dollars (\$10,000.00) to be added to the previously established Library Book Capital Reserve Fund for the purpose of expanding the library collection? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Not Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.06 per thousand.

The Moderator read Article 8. Joyce Heck reported that this money would be used when there is a larger library. The current balance of the fund is \$22,178.90. There being no further discussion, Article 8 shall appear on the ballot as presented.

Article 9: Shall the Town establish a Capital Reserve Fund under the provisions of RSA 35:1, for the purpose of acquiring motorized vehicles and equipment for the highway department and raise and appropriate the sum of fifteen thousand dollars (\$15,000.00) to be put toward said fund and expended by Town vote? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET

DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.09 per thousand.

The Moderator read Article 9. Robert Berry reported that this money is used for the purchase of major equipment and will save bonding and interest and can only be spent by vote of the Town. There being for further discussion, Article 9 shall appear on the ballot as presented.

Article 10: Shall the Town raise and appropriate the sum of fifty thousand dollars (\$50,000.00) to be placed in the existing Capital Reserve Fund established in 1998 for the revaluation of the town? These funds will cover the constitutional requirements for revaluation. MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.30 per thousand.

The Moderator read Article 10. Jay Hickey reported that the estimated cost for the revaluation is \$155,000.00. The current balance in the fund is \$11,719.14. The state has mandated that revaluation be done in 2005. There being no further discussion, Article 10 shall appear on the ballot as presented.

Article 11: Shall the Town raise and appropriate the sum of thirty thousand dollars (\$30,000.00) in order to purchase ten (10) new self-contained breathing apparatus (air packs) for the Fire Department? These packs will replace the current 20-year old packs with code compliant packs. MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.18 per thousand.

The Moderator read Article 11. Stewart Yeaton stated that the air packs show where the firefighter is and how much air is in the pack. There being no further discussion, Article 11 shall appear on the ballot as presented.

Article 12: Shall the Town raise and appropriate the sum of thirty thousand five hundred dollars (\$30,500.00) for the purpose of purchasing a 2003 4-wheel drive vehicle for the Police Department? This will replace the 1986 Jeep 4 wheel drive. MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.18 per thousand.

The Moderator read Article 12. Henry Farrin stated that the jeep currently has 130,000 miles on it and was due for replacement five years ago. The \$30,500.00 includes the equipment to outfit the vehicle. There being no further discussion, Article 12 shall appear on the ballot as presented.

Article 13: Shall the Town establish a Capital Reserve Fund under the provisions of RSA 35:1, for the purpose of updating the Town's Master Plan and to raise and appropriate the sum of four thousand dollars (\$4,000.00) to put towards said fund, and to appoint Selectmen as agents to expend said fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.02.per thousand.

The Moderator read Article 13. Betsy Bosiak moved to amend Article 13 to read: "Shall the Town raise and appropriate the sum of four thousand dollars (\$4,000.00) for the purpose of updating the Town's Master Plan and Capital Improvement Program?" Connie Catanese seconded the amendment. Betsy stated that the Office of State Planning recommends that the Master Plan and Capital Improvement Program be updated every year. The Moderator asked for a vote by card rising. The amendment passed. There being no further discussion, Article 13 shall appear on the ballot as amended to read as follows:

Article 13: Shall the Town raise and appropriate the sum of four thousand dollars (\$4,000.00) for the purpose of updating the Town's Master Plan and Capital Improvement Program? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.02 per thousand.

Article 14: Shall the Town raise and appropriate the sum of ten thousand dollars (\$10,000.00) for the purpose of completing renovations to the Old Town Hall? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.06 per thousand.

The Moderator read Article 14. There is an additional \$10,000 in the Selectmen's budget for these renovations. Harvey Harkness stated that the renovations would be finished this year. There being no further discussion, Article 14 shall appear on the ballot as presented.

Article 15: Shall the Town adopt RSA 100-A Chapter 134, providing Group 1 NH Retirement Benefits for Full time employees, and shall the town raise and appropriate the sum of eleven thousand five hundred dollars (\$11,500.00) to said fund the first year? The town currently provides NH Retirement to the Fire and Police Full time employees. MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$.06 per thousand.

The Moderator read Article 15. Jay Hickey reported that this a benefit for full-time employees. \$2,900.00 of this would be a buy-back of Gloria Reeves' pension for this year. The buy-back would be for two years. Gloria has given 25 years of service to the Town. There being no further discussion, Article 15 shall appear on the ballot as presented.

Article 16: Shall the Town establish a Capital Reserve Fund under the provisions of RSA 35:1, for the purpose of erecting a material and or vehicle storage facility for the highway department, and raise and appropriate the sum of fifty thousand dollars (\$50,000.00) to be put toward said fund and appoint the Selectmen as agents to expend said fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Not recommended by the Budget Committee) Estimated tax increase would be \$.30 per thousand.

The Moderator read Article 16. Peter Bosiak reported that according to state mandate we have to have our salt and sand under cover by March 10, 2003. He stated that it is estimated to cost \$150,000.00 to comply with the entire state mandate. Robert Berry reported that the present site of the town shed might be officially closed due to the fact that it is in the Aquifar District. Volunteers can sign up at the town office to serve on a committee to research the environmental impact of options for siteing the town maintenance facility. There being no further discussion, Article 16 shall appear on the ballot as presented.

Article 17: Shall the Town of Epsom appropriate the sum of five thousand dollars (\$5,000.00) obtained from a settlement paid to the Town, involving the King's Grant Manufactured Housing Park, to be added to the principle of the Lillian Morrison Town Trust Fund and to be administered under the terms and conditions of said trust? (Recommended by the Selectmen) (Recommended by the Budget Committee)

The Moderator read Article 17. Jay Hickey stated that this is the third year the Town has received this money and we will be receiving it for one more year. There being no further discussion, Article 17 shall appear on the ballot as presented.

Article 18: "To see if the Town of Epsom will rescind the provisions of RSA 40:13 (Known as S.B. 2), as adopted by the Town of Epsom on March 17, 1997, so that the official ballot shall no longer be used for voting on all questions, but only for the election of officers and certain other questions for which the official ballot is required by law." BY PETITION (3/5 MAJORITY VOTE REQUIRED)

The Moderator read Article 18. There being no further discussion, Article 18 shall appear on the ballot as presented.

To transact any other business that may legally come before this meeting.

Jay Hickey made the following motion: "To see if the Town will vote to send the following resolution to the New Hampshire General Court: Resolved, in its first two years of operation, the Land and Community Heritage Investment Program (LCHIP) has helped communities throughout New Hampshire preserve their natural cultural and historic resources and, therefore, the State of New Hampshire should maintain funding for LCHIP in its next biennial budget." Kyle Landt seconded the motion. Jay Hickey stated that the town forest was purchased by matching grants from LCHIP.

Resolution: To see if the Town will vote to send the following resolution to the New Hampshire General Court: Resolved, in its first two years of operation, the Land and Community Heritage Investment Program (LCHIP) has helped communities throughout New Hampshire preserve their natural cultural and historic resources and, therefore, the State of New Hampshire should maintain funding for LCHIP in its next biennial budget.

The Moderator read the motion. He stated that the vote on this resolution is an advisory opinion and will not appear on the ballot. The Moderator called for a voice vote. The motion passed.

Robert Berry asked for volunteers to serve on a committee to look into bringing industry into town.

At 11:59 AM the deliberative session was adjourned to the second session on Tuesday, March 11, 2003 at 8:00 AM at the American Legion Hall to cast ballots.

Respectfully submitted,

Dawn Blockwell

Dawn Blackwell Town Clerk

18

EPSOM ELECTION RESULTS MARCH 11, 2003

SELECTMAN – 1 YEAR:	MICHAEL DEMPSEY	616
SELECTMEN – 3 YEARS: VOTE FOR TWO	JOHN F. HICKEY JONI-LYNN KITSON	444 357
TOWN CLERK/TAX COLLECTOR-3 YEARS:	DAWN BLACKWELL	757
MODERATOR - 2 YEARS:	GARY R. MATTESON	711
ROAD AGENT – 2 YEARS:	GORDON R. ELLIS	513
TREASURER - 1 YEAR:	PAULA S. SMITH	684
OVERSEER OF PUBLIC WELFARE- 1 YR:	PATRICIA L. HICKEY	645
TRUSTEE FOR TRUST FUNDS – 3 YEARS:	BEVERLY M. LAFLEUR	672
PLANNING BOARD – 3 YEARS: VOTE FOR TWO	CHRISTOPHER J. PORTER ALAN QUIMBY	8 587 673
LIBRARY TRUSTEE – 3 YEARS:	JOYCE HECK	675
CEMETERY TRUSTEE - 3 YEARS:	WILLIAM E. CLARK	673
BUDGET COMMITTEE - 1 YEAR: WRITE- IN	JULIE GORDON	2
BUDGET COMMITTEE – 3 YEARS: VOTE FOR THREE WRITE-INS	JOYCE HECK DOROTHY DUCLOS RICHARD FOWLER	15 12 6

ZONING BALLOT QUESTIONS

Article 1: Are you in favor of adopting an amendment to the Epsom Zoning Ordinances, which would create a comprehensive method of regulating growth of new year-round residential units, based on several factors and indicators? (Recommended by the Planning Board)

<u>YES 586</u> NO 223

Article 2: Are you in favor of adopting an amendment to the Town's sexually orientated business ordinance clarifying that a Special Exception would be required for such businesses?

(Recommended by the Planning Board)

YES 614 NO 180

Article 3: Are you in favor of adopting an amendment to the Epsom Zoning Ordinances that would allow all remaining ordinances to remain valid in the event that any section or provision is stricken as invalid or unenforceable? (Recommended by the Planning Board)

YES 592 NO 185

Article 4: Are you in favor of adopting an amendment to the Epsom Zoning Ordinances, which would further regulate the use of temporary signs, by size, number and period during which they may be displayed? (Recommended by the Planning Board)

YES 511 NO 292

WARRANT ARTICLES AS MODIFIED ON FEBUARY 8, 2003

Article 1: Shall the Town raise and appropriate as an operating budget, not including appropriations by special warrant articles and <u>other appropriations voted separately</u>, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purpose set forth therein, totaling \$1,900,874.00? Should this article be defeated, the operating budget shall be \$1,823,252.00, which is the same as last year, with certain adjustments required by previous action of the Town or by law or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only." (Recommended by the Selectmen) (Recommended by the Budget Committee)

Approval of the proposed Town Budget will result in a projected tax decrease of \$.46 per thousand. Default budget will result in a projected tax decrease of \$.92 per thousand.

YES 474 NO 315

Article 2: Shall the Town raise and appropriate the sum of thirty-two thousand dollars (\$32,000.00) to be placed in the existing Capital Reserve Fund established in 1998 for the Fire Department Apparatus Fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.19 per thousand.

YES 445 NO 338

Article 3: Shall the Board of Selectmen be empowered to purchase and sell real estate on behalf of the Town after public hearings and consultation with the Planning Board and the Conservation Commission subject to restrictions and regulations imposed under RSA 41:14-a? If approved, this

authority shall continue until rescinded or revoked by a future act of town voters. MAJORITY VOTE REQUIRED. (Recommended by the Selectmen)

YES 425 NO 358

Article 4: Shall the Town raise and appropriate the sum of ten thousand Dollars (\$10,000.00) to be added to the Capital Reserve Fund previously established and known as the Land Conservation Fund consistent with the Provisions of RSA 35:1, for the purpose of purchasing conservation or agricultural easements and land, and appoint Selectmen as agents to expend said fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.06 per thousand.

YES 452 NO 340

Article 5: Shall the Town raise and appropriate the sum of one hundred twenty thousand dollars (\$120,000.00) to be added to the Capital Reserve Fund previously established for the purpose of reconstruction and improvements to town roads? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by Selectmen) (Recommended by Budget Committee)

Estimated tax increase would be \$.71 per thousand.

YES 490 NO 297

Article 6: Shall the Town raise and appropriate the sum of ten thousand dollars (\$10,000.00) to be added to the Capital Reserve Fund previously established for the purpose of bridge replacement and repair? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.06 per thousand.

YES 520 NO 271

Article 7: Shall the Town raise and appropriate the sum of sixty thousand dollars (\$60,000.00) to be added to the previously established Library Building Capital Reserve Fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.36 per thousand.

YES 394 NO 402

Article 8: Shall the Town raise and appropriate the sum of ten thousand dollars (\$10,000.00) to be added to the previously established Library Book Capital Reserve Fund for the purpose of expanding the library collection? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Not Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.06 per thousand.

YES 321 NO 468

Article 9: Shall the Town establish a Capital Reserve Fund under the provisions of RSA 35:1, for the purpose of acquiring motorized vehicles and equipment for the highway department and raise and appropriate the sum of fifteen thousand dollars (\$15,000.00) to be put toward said fund and expended by Town vote? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.09 per thousand.

YES 408 NO 373

Article 10: Shall the Town raise and appropriate the sum of fifty thousand dollars (\$50,000.00) to be placed in the existing Capital Reserve Fund established in 1998 for the revaluation of the town? These funds will cover the constitutional requirements for revaluation. MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.30 per thousand.

YES 356 NO 433

Article 11: Shall the Town raise and appropriate the sum of thirty thousand dollars (\$30,000.00) in order to purchase ten (10) new self-contained breathing apparatus (air packs) for the Fire Department? These packs will replace the current 20-year old packs with code compliant packs. MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS <u>IN ADDITION</u> TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.18 per thousand.

YES 636 NO 173

Article 12: Shall the Town raise and appropriate the sum of thirty thousand five hundred dollars \$30,500.00) for the purpose of purchasing a 2003 4 wheel drive vehicle for the Police Department? This will replace the 1986 Jeep 4 wheel drive. MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE

OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen)
(Recommended by the Budget Committee)

Estimated tax increase would be \$.18 per thousand.

YES 353 NO 459

Article 13: Shall the Town raise and appropriate the sum of four thousand dollars (\$4,000.00) for the purpose of updating the Town's Master Plan and Capital Improvement Program? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.02 per thousand.

YES 374 NO 430

Article 14: Shall the Town raise and appropriate the sum of ten thousand dollars (\$10,000.00) for the purpose of completing renovations to the Old Town Hall? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.06 per thousand.

YES 433 NO 375

Article 15: Shall the Town adopt RSA 100-A Chapter 134, providing Group 1 NH Retirement Benefits for Full time employees, and shall the town raise and appropriate the sum of eleven thousand five hundred dollars (\$11,500.00) to said fund the first year? The town currently provides NH Retirement to the Fire and Police Full time employees. MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.06 per thousand.

YES 430 NO 378

Article 16: Shall the Town establish a Capital Reserve Fund under the provisions of RSA 35:1, for the purpose of erecting a material and or vehicle storage facility for the highway department, and raise and appropriate the sum of fifty thousand dollars (\$50,000.00) to be put toward said fund and appoint the Selectmen as agents to expend said fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 1. (Recommended by the Selectmen) (Not recommended by the Budget Committee)

Estimated tax increase would be \$.30 per thousand.

YES 195 NO 612

Article 17: Shall the Town of Epsom appropriate the sum of five thousand dollars (\$5,000.00) obtained from a settlement paid to the Town, involving the King's Grant Manufactured Housing Park, to be added to the principle of the Lillian Morrison Town Trust Fund and to be administered under the terms and conditions of said trust? (Recommended by the Selectmen) (Recommended by the Budget Committee)

YES 625 NO 179

Article 18: "To see if the Town of Epsom will rescind the provisions of RSA 40:13 (Known as S.B. 2), as adopted by the Town of Epsom on March 17, 1997, so that the official ballot shall no longer be used for voting on all questions, but only for the election of officers and certain other questions for which the official ballot is required by law." BY PETITION (3/5 MAJORITY VOTE REQUIRED)

YES 230 NO 574

Down Blockwell TOWN CLERK

	TOWN CLERK
SELECTMEN	LIBRARY TRUSTEE
For 3 Years Vote for TWO	For 3 Years Vote for ONE
BOBBIE AVERSA	ROBERTA (BOBBY) MONGEON
ROBERT W. BERRY	(Write-in)
JULIE A. CLERMONT	
PAUL R. DUBOIS	CEMETERY TRUSTEE
MARY E. FRAMBACH	For 3 Years Vote for ONE
(Write-in)	GARY P. KITSON
(Write-in)	(Write-in)
TREASURER	BUDGET COMMITTEE
For 1 Year Vote for ONE	For 3 Years Vote for THREE
PAULA S. SMITH	HARVEY F. HARKNESS
(Write-in)	STEVE WARNER
	(Write-in)
OVERSEER OF PUBLIC WELFARE	(Write-in)
For 1 Year Vote for ONE	(Write-in)
PATRICIA L. HICKEY	
(Write-in)	SUPERVISOR OF THE CHECKLIST
	For 6 Years Vote for ONE
TRUSTEE FOR TRUST FUNDS	SHIRLEY M. DEMERS
For 3 Years Vote for ONE	(Write-in)
ROXANNA M. CONNORS	
(Write-in)	

PLANNING BOARD

For 3 Years Vote RICKY BELANGER HARVEY F. HARKNESS

Vote for TWO

(Write-in) (Write-in)

Down Blockwell TOWN CLERK

2004 EPSOM ZONING BALLOT QUESTIONS

Article 1: Are you in favor of adopting an ordinance which would define a "storage trailer/storage vehicle" and establish the conditions under which they would be permitted? (Recommended by the Planning Board)

YES NO

Article 2: Are you in favor of adopting an amendment to the Zoning Ordinances which would allow a driveway to serve more than one parcel of land under certain circumstances? (Recommended by the Planning Board)

YES NO

TOWN OF EPSOM WARRANT ARTICLES AS MODIFIED ON JANUARY 31, 2004

Article 1: Shall the Town authorize the issuance of not more than \$250,000 of bonds or notes for the purpose of building a new library facility, in accordance with the provisions of the Municipal Finance Act (RSA 33) and authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon? Furthermore, shall the Town authorize the use of \$344,000 in donations or grants to be privately raised and authorize the use of \$156,000 currently in capital reserve for the total sum of \$750,000 in anticipation of building a new library facility? 3/5 BALLOT VOTE REQUIRED (Recommended by the Selectmen) (Recommended by the Budget Committee)

No 2004 tax impact.

YES NO

Article 2: In the event that Warrant Article 1 fails to pass, shall the Town raise and appropriate the sum of \$250,000 to be raised by taxes, authorize the use of \$156,000 in Capital Reserve and authorize the use of \$344,000 to be raised from private donations or grants for the purpose of raising and appropriating the total sum of \$750,000 for the purpose of building a new library and facility? This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the library is completed or by December 31, 2009, whichever is sooner. This article will not be funded if Warrant Article 1 passes. MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 3. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$1.49 per thousand.

YES NO

Down Blechwell
TOWN CLERK

Article 3: Shall the Town raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purpose set forth therein, totaling \$2,162,280? Should this article be defeated, the operating budget shall be \$2,064,557, which is the same as last year, with certain adjustments required by previous action of the Town or by law or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Approval of the proposed Town Budget will result in a projected increase of \$.10 per

thousand. Default budget will result in a projected decrease of \$.46 per thousand.

YES NO

Article 4: Shall the Town raise and appropriate the sum of ten thousand Dollars (\$10,000) to be added to the Capital Reserve Fund previously established and known as the Land Conservation Fund consistent with the Provisions of RSA 35:1, for the purpose of purchasing conservation or agricultural easements and land? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 3. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.06 per thousand.

YES NO

Article 5: Shall the Town raise and appropriate the sum of fifty thousand dollars (\$50,000) to be placed in the existing Capital Reserve Fund established in 1998 for the Fire Department Apparatus Fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 3. (Recommended by Selectmen) (Recommended by Budget Committee) Estimated tax increase would be \$.29 per thousand.

YES NO

Article 6: Shall the Town raise and appropriate the sum of thirteen thousand dollars (\$13,000) to purchase a thermal imaging camera for the Fire Department? MAJORITY VOTE REQUIRED; WARRANT ARTICLE APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 3. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.08 per thousand.

YES NO

Article 7: Shall the Town continue with the present system of a volunteer Fire Chief? (Not Recommended by the Selectmen)

YES NO

Dawn Beockweel TOWN CLERK

Article 8: Shall the Town increase the amounts to be added to the Ambulance Special Revenue Fund created by Warrant Article #7 in 1995 as follows: "to restrict revenues of up to \$15,000 per annum, or an aggregate of \$150,000, received from providing ambulance services for the purpose of ambulance replacement and other related parts. Amounts earned through ambulance services in excess of the said limits shall be directed into the general fund. Any expenditure from this fund will only be made after a vote of the legislative body to appropriate a specific amount from said fund for a specific purpose related to the purpose of the fund or source of the revenue."? (Recommended by the Selectmen)

YES NO

Article 9: Shall the Town establish a Capital Reserve Fund under the provisions of RSA 35:1, for the purpose of preservation, restoration and renovation of publicly owned historical sites, buildings and landmarks and raise and appropriate the sum of five thousand dollars (\$5,000) to be put toward this fund, and appoint the Selectmen as agents to expend said fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 3. (Recommended by the Selectmen) (Recommended by the Budget Committee) Estimated tax increase would be \$0.03 per thousand.

YES NO

Article 10: Shall the Town raise and appropriate the sum of one hundred and fifty thousand dollars (\$150,000) to be added to the Capital Reserve Fund previously established for the purpose of reconstruction and improvements to town roads? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 3. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.86 per thousand.

YES NO

Article 11: Shall the Town raise and appropriate the sum of sixty five thousand dollars (\$65,000) to purchase a new highway truck fully equipped? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION_TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 3. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.37 per thousand.

YES NO

Article 12: Shall the Town raise and appropriate the sum of fifteen thousand dollars (\$15,000) to be added to the Capital Reserve Fund previously established for the purpose of bridge replacement and repair? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 3. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.09 per thousand.

TOWN CLERK
YES NO

Article 13: Shall the Town raise and appropriate the sum of fifteen thousand dollars (\$15,000) to be added to the Capital Reserve Fund previously established for highway motorized vehicles and equipment? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 3. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.09 per thousand.

YES NO

Article 14: Shall the Town establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of erecting a salt and sand storage shed for the highway department and raise and appropriate the sum of ten thousand dollars (\$10,000) to be put toward said fund and appoint the Selectmen as agents to expend said fund? MAJORITY VOTE REQUIRED; THIS IS A SPECIAL WARRANT ARTICLE AND ITS APPROPRIATION IS IN ADDITION TO THE OPERATING BUDGET DESCRIBED IN ARTICLE 3. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Estimated tax increase would be \$.06 per thousand.

YES NO

Article 15: Shall the Town appropriate the sum for five thousand dollars (\$5,000) obtained from a settlement paid to the Town, involving the King's Grant Manufactured Housing Park, to be added to the Principal of the Lillian Morrison Town Trust Fund and to be administered under the terms and conditions of said trust? (Recommended by the Selectmen) (Recommended by the Budget Committee)

YES NO

Article 16: Shall the Town discontinue the position of elected Welfare Officer and authorize the Board of Selectmen to hire a Welfare Officer? (Recommended by the Selectmen)

YES NO

Article 17: Shall the Town discontinue the position of elected Road Agent and authorize the Selectmen to hire a Road Agent? (Recommended by the Selectmen)

YES NO

Budget - To	Budget - Town of EPSOM			FY 2004				7.2M
-	2	е	4	2	9	7	80	6
			Appropriations	Actual	SELECTMEN'S	SELECTMEN'S APPRORIATIONS	BUDGET COMMITTER'S APPROPRIATIONS	IOPRIATIONS
Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR.	Prior Year As Approved by DRA	Expenditures Prior Year	ENSUING RECOMENDED	ENSUING PISCAL YEAR FD NOT RECOMMENDED	ENSUIN	ENSUING PISCAL YEAR
	GENERAL GOVERNMENT		жжжжжж	XXXXXXXX	XXXXXXXX	XXXXXXXXX	XXXXXXXX	XXXXXXXX
4130-4139	Executive		138,215	126,128	137,371		137,371	
4140-4149	Election, Reg.& Vital Statistics	stics	35,167	33,134	42,238		42,238	
4150-4151	Financial Administration		126,993	115,769	165,843		165,843	
4152	Revaluation of Property		0	0	000'89		08,000	
4153	Legal Expense		20,001	6,118	15,000		15,000	
4155-4159	Personnel Administration		10,900	13,279	13,900		13,900	
4191-4193	Planning & Zoning		67,153	58,126	78,189		78,189	
4194	General Government Buildings	8	22,708	16,133	12,418		12,418	
4195	Cemeteries		10,000	12,590	10,000		10,000	
4196	Insurance		0	0	2,000		2,000	
4197	Advertising & Regional Assoc.	ġ	0	0	0		٥	
4199	Other General Government		0	0	0		0	
	PUBLIC SAPRIY		XXXXXXXXX	хэсхохох	XXXXXXXXX	XXXXXXXX	*****	
4210-4214	Police		327,412	334,082	378,282		378,282	
4215-4219	Ambulance		0	0	0		0	
4220-4229	Pire		301,063	299,261	326,213		326,213	
4240-4249	Building Inspection		0	0	0		0	
4290-4298	Emergency Management		1,200	1,292	1,958		1,958	
4299	Other (Including Communications)	tions)	0	0	0		0	
	AIRPORT/AVIATION CENTER		XXXXXXXX	жжжжжж	ххххххххх	жжжжж	жжжжжжж	жжжжжж
4301-4309	Airport Operations		0	0	0		0	
	NIGHWAYS & STREETS		XXXXXXXXXX	жжжж	ххххххххх	хэсэсэхэх	XXXXXXXXX	хосохохох
4311	Administration		126,847	46,888	121,784		121,784	
4312	Highways & Streets		337,700	424,280	386,760		386,760	
4313	Bridges		4,500	•	6,000		2,000	

Budget -	Budget - Town of EPSOM			FY 2004				
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			Appropriations	Actual	SELECTMENTS	SELECTMEN'S ADDROCATAMENT	and the same	
	PURPOSE OF APPROPRIATIONS	WARR.	Prior Year As	Expenditures	ENSDIN	ENSUING FISCAL YEAR	BULGET COMMITTEE'S APPROPRIATIONS	MITTER'S APPROPRIATIONS
Acct.#	(RSA 3213,V)	ART.#	Approved by DRA	Prior Year	RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENTED
	HIGHWAYS & STREETS cont.		XXXXXXXX	XXXXXXXX	XXXXXXXX	XXXXXXXX	XXXXXXXX	XXXXXXXXX
4316	Street Lighting		500	505	420		420	
4319	Other		2,000	1,850	2,000		2.000	
	SANITATION		жжжжжжж	XXXXXXXXX	жжжжжж	×××××××××××××××××××××××××××××××××××××××	in annual and annual an	
4321	Administration		0	0	0		0	XXXXXXXXXX
4323	Solid Waste Collection		0	0	0			
4324	Solid Waste Disposal		166,841	166,841	165,266		165.266	
4325	Solid Waste Clean-up		0	0	0			
4326-4329	4326-4329 Sewage Coll. & Disposal & Other	ther	6,000	0	100		100	
	WATER DISTRIBUTION & TREATMENT		XXXXXXXXX	хээрээх	ххохохох	XXXXXXX	*************	
4331	Administration		0	0	0	-	0	20000000
4332	Water Services		3,000	3,000	4,000		4.000	
4335-4339	4335-4339 Water Treatment, Conserv.& Other	Other	0	0	0		0	
	BLECTRIC		XXXXXXXX	XXXXXXXX	жижжи	XXXXXXXX	*******	
4351-4352	Admin. and Generation		0	0	٥		0	
4353	Purchase Costs		0	0	0		0	
4354	Electric Equipment Maintenance	nce	0	0	0		0	
4359	Other Electric Costs		0	0	0		0	
	HEALTH/WELPARE		XXXXXXXXX	XXXXXXXXX	жихихих	хэсхэсэсэх	ххохохох	XXXXXXXXX
4411	Administration		3,840	3,211	5,676		5,676	
4414	Pest Control		3,653	971	3,653		3,653	
4415-4419	4415-4419 Health Agencies & Hosp. & Other	ther	8,740	10,000	8,964		8,964	
4441-4442	4441-4442 Administration & Direct Assist.	ilst.	11,996	11,359	15,448		15,448	
4444	Intergovernmental Welfare Pymnts	ymnts	0	0	0		ō	
4445-4449	4445-4449 Vendor Payments & Other		51,405	51,458	58,545		58,545	

		4914	4913		4912		4909	4903	4902	4901		4790-4799	4723	4721	4711		4651-4659	4631-4632	4619	4611-4612		4589	4583	4550-4559	4520-4529		Acct.#		1
Water-	Sewer-	To Enterprise Fund	To Capital Projects Fund	om a present veneral	To Special Revenue Fund	OPERATING TRANSPERS OUT	Improvements Other Than Bldgs.	Buildings	Machinery, Vehicles & Equipment	Land	CAPITAL OUTLAY	4790-4799 Other Debt Service	Int. on Tax Anticipation Notes	Interest-Long Term Bonds & Notes	Princ Long Term Bonds & Notes	DEST SERVICE	ECONOMIC DEVELOPMENT	REDEVELOPMNT & HOUSING	Other Conservation	Admin.& Purch. of Nat. Resources	CONSERVATION	Other Culture & Recreation	Patriotic Purposes	Library	Parks & Recreation	CULTURE & RECREATION	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	10 101	1 2
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		0	0			хороороск	0	10,060	30,000	0	хэээээээ	0	0	0	0	XXXXXXXXX	0	0	0	764	XXXXXXXXX	1,900	961	86,535	23,800	XXXXXXXXXX	Expenditures Prior Year	Actual	5
		0	0		- 1	жжжжжж	0	0	0		хосососос					XXXXXXXXX		o	0	7,790	жжжжжж	2,000	1,020	94,932	27,510	XXXXXXXXX	ENSUING FISCAL YEAR RECORDERDED NOT RECORDERDED	SELECTMEN'S	o
					and the same of th	XXXXXXXX					MACCOCOCK					жи					жистория					XXXXXXXXX	ISCAL YEAR NOT RECONMENDED	PPROPTATIONS	7
		0	0	0	ADDODOOK	1	0	0	0	0	XXXXXXXXXXX	0	0	0	0	XXXXXXXXX	0	0	0	7,790	xxxxxxxxx	2,000	1,020	94,932	27,510	жжжжжжж	ENSUING PISCAL YEAR RECOMMENDED NOT RECOM	amora constraint	œ
					XXXXXXXXXX						XXXXXXXXX					XXXXXXXXXX					KOCKKIKK					XXXXXXXXX	ISCAL YEAR NOT RECONGENDED		9 MS-7

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Town of EPSOM	2	
Budget -	٦,	_

}	BUDGRI COMMITTER'S APPROPRIATIONS	ENSUING FISCAL YEAR	RECOMMENDED NOT RECOMMENDED	XXXXXXXX XXXXXXXX	0	0	0	0	0	0	0	2.162.280
			NOT RECOMMENDED REC	XXXXXXXX XXX								
	SELECTMEN'S APPRORIATIONS	ENSUING FISCAL YEAR	RECOMMENDED	XXXXXXXX	0	0	0	0	0	0	0	2,162,280
	Actual	Expenditures	Prior Yeer	XXXXXXXX XXXXXXXX XXXXXXXX	0	0	187,000	0	0	5,000	0	2,082,295
		Prior Yeer As	ART.# Approved by DRA	XXXXXXXX	0	0	187,000	0	0	5,000	0	2,144,374
		WARR.	ART.#									
		FUKPOS	(RSA 32:3,V)	TRANSFERS OUT cont.	Electric-	Airport-	4915 To Cepitel Reserve Fund	4916 To Exp.Tr.Fund-except #4917	4917 To Health Maint. Trust Funds	4918 To Nonexpendable Trust Funds	4919 To Agency Funds	SUBTOTAL 1
			Acct.#	TRAN			4915	4916	4917	4918	4919	

If you have a line item of appropriations from more than one werrant article, please use the epace balow to identify the make-up of the line total for the ensuing year.

Amount

Warr. Art. #

Acct. #

Acct. # Warr.	Warr. Art. #	Amount

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13	

FY_2004

Special warrant articles are defined in RSA 32:3,VT, as appropriations 1) in patitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriations to a separata fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the werrant as a special article or as a nonlapsing or nontransfarable article,

o	MMITTEE'S APPROPRIATIONS ENSUING FISCAL YEAR NOFENDED	L_	000	000	000	5,000	250	1,776,550 XXXXXXXX
œ	BUDORT COMMITTER'S APPROPRIATIONS ENSUING FISCAL YEAR RECOMMENDED NOT RECOM	750,000	750.000	10,000	50,000	5,0	211,550	1,776,5
7	SELECTMEN'S APPRORIATIONS ENSUING PISCAL YEAR RECOMMENDED NOT RECOMMENDED							XXXXXXXXX
9	SELECTMEN'S ENSUING P RECOMMENDED	750,000	750,000	10,000	50,000	5,000	211,550	1,776,550
Ŋ	Actual Expenditures Prior Year			10,000	32,000			XXXXXXXXX
4	Appropriations WARR. Prior Year As ART.# Approved by DRA			10,000	32,000			жжжжжж
m	WARR.	П	2	4	5	6		
2	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	New Town Library Bond	New Town Library	Cap Res/Land Conservatio	Cap Res/Fire Apparatus	Cap Res/Historical Prese	SEE ATTACHED SHEET	SUBTOTAL 2 RECOMMENDED
н	Acct.#							

INDIVIDUAL WARRANT ARTICLES

BUDGET COMMITTEE'S APPROPRIATIONS NOT RECOMMENDED Individual" warrant articles ere not percesserily the seme se "apscial werrant articles". An example of an individual warrant erticle might be negotiated cost 15,000 30,000 ENSUING PISCAL YEAR RECOMMENDED NOT RECOMMENDED SELECTMEN'S APPRORIATIONS ENSUING PISCAL YEAR 15,000 30,000 45,000 RECOMMENDED ø items for labor agreements or items of a one time nature you wish to address individually. XXXXXXXX Expenditures Prior Year Actual XXXXXXXXX ART.# Approved by DRA Appropriations Prior Year As WARR. SUBTOTAL 3 RECOMMENDED PURPOSE OF APPROPRIATIONS Thermal Imaging Camera Fire Chief Position (RSA 32:3, V) Acct.#

45,000 XXXXXXXX

XXXXXXXX

Budget - Town of _EPSOM_

SPECIAL WARRANT ARTICLES - CONTINUED

Special warrant articles are defined in RSA 32:1,VI, as appropriations 1) in patitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated

on the	on the warrant as a special article or as a nonlapsing or nontransferable article. $f 1$	nonlaps:	ing or nontransferable	s article.	9	7	ω	6
	PURPOSI	WARR.	Appropriations Prior Year As	Actual Expenditures	SELECTMEN'S P	SELECTMEN'S APPRORIATIONS ENSUING FISCAL YEAR	BUDGET COMMITTEE'S APPROPRIATIONS ENSUING FISCAL YEAR	ROPRIATIONS CAL YEAR
Acct.#	# (RSA 32:3,V)	ART.#	ART.# Approved by DRA	Prior Year	RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
	Cep Res/Roads Reconstructn	10	120,000	120,000	150,000		150,000	
	Highway Dept Truck	11			16,550		16,550	
	Cap Res/Bridga Replace/Repai	12	10,000	10,000	15,000		15,000	
	Cap Res/Highway Equip	13	15,000	15,000	15,000		15,000	
	Cap Res/Hwy Salt/Send Shed	14			10,000		10,000	
	Kings Grant/Morrison Fund	15	5,000	2,000	5,000		5,000	
	SHRTOTAL 2º RECOMMENDED		******	XXXXXXXXX	211 550	211 550 ******	241 550	241 650 ****

1	2	3	4	5	6
				Actual	ESTIMATED
1	CONTROL OF BENEFITS	WARR		Revenues	REVENUES
Acct.#	SOURCE OF REVENUE TAXES	ART.#	Prior Year	Prior Year	ENSUING YEAR
	1		T		
3120	Land Use Change Taxes	+	20,000	37,144	30,000
3180	Reeident Taxes	\vdash	 		
3185	Timber Taxes	+-	15,000	5,583	8,000
3186	Payment in Lieu of Taxes	┼	16,500	24,660	24,660
3189	Other Taxes		200	368	350
3190	Interest & Panalties on Delinquent Taxes	-	25,000	41,831	40,000
	Inventory Penalties	├	7,500		
3187	Excavation Tax (\$.02 cents per cu yd)	L	L	372	
	LICENSES, PERMITS & PEES		xxxxxxxx	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits			485	300
3220	Motor Vehicle Permit Fees	L	650,000	705,020	675,000
3230	Building Permits	L	12,000	36,380	35,000
3290	Other Licenses, Permits & Pees	<u> </u>	6,800	6,859	6,800
3311-3319	FROM PEDERAL GOVERNMENT	<u> </u>		29,916	10,000
	FROM STATE		XXXXXXXXXX	**********	XXXXXXXXX
3351	Shared Revenues		35,000	35,577	35,000
3352	Meals & Rooms Tax Distribution		110,000	127,433	120,000
3353	Highway Block Grant		93,500	101,837	98,000
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement			985	
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)			34,031	
3379	FROM OTHER GOVERNMENTS				
	CHARGES FOR SERVICES		20000000X	300000000X	200000000X
3401-3406	Income from Departments		140,000	154,271	170,000
3409	Other Charges		12,000	18,240	15,000
	MISCELLANEOUS REVENUES		xxxxxxxxx	xxxxxxxx	XXXXXXXXX
3501	Sale of Municipal Property			20,255	
3502	Interest on Investments		50,000	26,243	35,000
	Other		40,000	59,101	40,000
	INTERFUND OPERATING TRANSFERS IN	-	XXXXXXXXX	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	XXXXXXXXXXX
3912	From Special Revenue Funds				
3913	From Capital Projects Funda	182			688,000

Budget	- Town/City of _EPSOM		FY 2004		MS-7
1	2	3	4	5	6
		WARR.	Estimated Revenues	Actual Revenues	ESTIMATED REVENUES
Acct.#	SOURCE OF REVENUE	ART.#	Prior Year	Prior Yeor	ENSUING YEAR
INTE	ERFUND OPERATING TRANSFERS IN	ont.	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXX
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Elsctric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds	1&2			312,000
3916	From Truet & Agency Funds				
	OTHER FINANCING SOURCES		XXXXXXXXX	XXXXXXXX	XXXXXXXXX
3934	Proc. from Long Term Bonds & Notes	1			250,000
	Amts VOTED From F/B ("Surplus")				
Fur	nd Belance ("Surplus") to Reduce Tax	:09			
	TOTAL ESTIMATED REVENUE & CREDITS		1,233,500	1,466,591	2,593,110

BUDGET SUMMARY

	PRIOR YEAR	SELECTREN'S	SUDGET COMMITTEE'S
	ADOPTED BUDGET	RECOMMENDED BUDGET	RECOMMENDED SUDGET
SUBTOTAL 1 Appropriations Recommended (from page 5)	1,912,374	2,162,280	2,162,280
SUBTOTAL 2 Special Warrant Articles Recommended (from page 6)	192,000	1,776,550	1,776,550
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 6	40,000	45,000	45,000
TOTAL Appropriations Recommended	2,144,374	3,983,830	3,983,830
Less: Amount of Estimated Revenues & Credits (from above, column	1,233,500	2,593,110	2,593,110
Estimated Amount of Taxes to be Raised	910,874	1,390,720	1,390,720

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18:__ 373,383_ (See Supplemental Schedule With 10% Calculation)

BUDGET COMMITTEE SUPPLEMENTAL SCHEDULE

(For Calculating 10% Maximum Increase) (RSA 32:18, 19, & 32:21)

VERSION #1: Use if you have no Collective Bargaining Cost Items or RSA 32:21 Water Costs

LOCAL GOVERNMENTAL UNIT: EPSOM, NH FISCAL YEAR END 2004

	RECOMMENDED AMOUNT
Total RECOMMENDED by Budget Comm. (See Posted Budget MS7, 27, or 37)	3,983,830
LESS EXCLUSIONS:	
Principal: Long-Term Bonds & Notes	
3. Interest: Long-Term Bonds & Notes	
Capital Outlays Funded From Long-Term Bonds &Notes per RSA 33:8 & 33:7-b.	250,000
5. Mandatory Assessments	
6. Total exclusions (Sum of rows 2 - 5)	< 250,000 >
Amount recommended less recommended exclusion amounts (line 1 less line 6)	3,733,830
8. Line 7 times 10%	373,383
9. Maximum Allowable Appropriations (lines 1 + 8)	4,107,213

Line 8 is the maximum allowable increase to budget committee's <u>recommended</u> budget. Please enter this amount on the bottom of the posted budget form, MS7, 27, or 37.

Please attach a copy of this completed supplemental schedule to the back of the budget form.



MASON+RICH

PROFESSIONAL ASSOCIATION CERTIFIED PUBLIC ACCOUNTANTS

April 4, 2003

Board of Selectmen Town of Epsom Epsom, New Hampshire

In planning and performing our audit of the financial statements of the Town of Epsom, New Hampshire for the year ended December 31, 2002, we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters and also reviews the status of the prior year's findings and recommendations. This letter does not affect our report dated April 4, 2003 on the financial statements of the Town of Epsom, New Hampshire.

We will review the status of these comments during our next audit engagement. We have already discussed many of these comments and suggestions with various Town personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

Respectfully submitted.

Mason-Rich, P.A.

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CURRENT YEAR (2002) FINDINGS AND RECOMMENDATIONS:

TOWN OFFICE

GASB #34 and General

Finding - GASB's (Governmental Accounting Standard Board) Statement #34 requires municipalities to implement a wide range and dramatic change in their accounting and reporting. In particular, the Statement requires that municipal entities adopt the full accrual basis of accounting - this means that all assets owned by the Town, including land, land improvements, buildings, vehicles, etc., must be capitalized and depreciation expense taken on the assets over their estimated useful lives. In addition, the Statement requires a dramatic change in the financial statement formats that are to be presented. Consequently, the cost to local communities to implement GASB #34 is very steep. For example, we are anticipating that just the cost of the audit alone could at least double under GASB #34. This does not include the cost to the Town of obtaining the required information on its various assets to be GASB #34 compliant.

The Town, for financial reporting purposes, will need to become compliant with GASB #34 by 2004. The Town needs to begin the initial process of implementing GASB #34. It is crucial that the Town works on this diligently throughout 2003 to be compliant by year end.

Recommendation - The Town should establish a time line for the various items required for GASB #34 to be completed timely.

Benefit - The Town would be in compliance timely with GASB #34 and would not face the possibility of an adverse opinion for its audits beginning in 2004.

<u>Management's Comments</u> - We have contacted independent company to assist with GASB 34 compliance and are waiting for an estimate of costs.

Modified Accrual Basis of Accounting Versus Cash Basis

Finding - The Town currently runs mostly on the cash basis during the year, with adjustments done at year end either by the auditors or the Town Office to adjust the books to the modified accrual basis of accounting.

Recommendation - With the changes as detailed above with the implementation of GASB #34, the Town MUST upgrade its accounting methods and procedures during the year so that at year end the Town's books have already been adjusted to the modified accrual basis of accounting. This would include adjusting liabilities to the School District to the amounts due at year end, recording payables through the payables module on the software, recording accrued payroll liabilities at year end and adjusting tax receivables and revenue accounts monthly during the year to reflect month end receivable agreements.

<u>Benefit</u> - During the year, the Town's books would at any time reflect the proper reporting of the modified accrual basis of accounting which is the basis that DRA is currently intending on using when setting the tax rate, even after the implementation of GASB #34.

Management's Comments - The Financial Department is proceeding with accounting changes.

GENERAL FUND:

Planning Board Escrows

<u>Finding</u> - During our testing of the escrow accounts, we had noted that one of the accounts had not been reported on the Treasurer's Report under escrow accounts. We also noted that each year the number of new escrow accounts continues to increase.

Recommendation - We recommend that the Treasurer include all escrow funds in her annual report.

We would also recommend, based upon the annual increase in escrow account activity, that the Planning Board and the Town Office set up a simple form that would be used to track the receipt of escrow as well as the final approval to close out the account. We would envision that a signed copy of the simple form would be given to the developer to forward to the Town Office with any check required. This would permit better paper trail for funds coming in and being refunded, if any.

We would also recommend that the Town Office begin to account for the escrow funds through a balance sheet account (Due from Escrow Funds) that we believe would be easier to track and maintain. The balance in the account should be reviewed and proven monthly.

Management's Comments - The Financial Department has created new form and are using "due to & due from" for escrow monies.

LIBRARY

Pre-signing of Checks

<u>Finding</u> - We noted during our audit of the Library's information that at one point during the year the Trustees were pre-signing checks.

<u>Recommendation</u> - We would recommend that in **no** instance should any checks be pre-signed. When checks are pre-signed, there is a higher risk of theft of funds, as well as an increase in the chance of misuse of funds.

STATUS OF PRIOR YEAR'S (2001) FINDINGS AND RECOMMENDATIONS:

LIBRARY:

<u>Finding/Recommendation</u> - We had noted during the previous year's audit that the Library Trustees had not reported on the activity of the funds in their custody as required by the RSA's. RSA 202-A:12 requires that the Trustees "shall make a written <u>report</u> to the town or city at the conclusion of each fiscal year." We recommended that the Trustees do a report by account for the year that details the beginning balance as previously reported, revenues, expenditures and the ending balance.

Status - We noted that the recommended format was not used in 2002.



MASON+RICH

PROFESSIONAL ASSOCIATION CERTIFIED PUBLIC ACCOUNTANTS

January 15, 2004

Board of Selectmen Town of Epsom PO Box 10 Epsom, NH 03234

We have tentatively scheduled the audit field work for the 2003 audit for the week of April 15th. We expect at this time, if all the information that we have requested is available for our audit work, that you would have draft reports for your review and comment within three weeks of the completion of our audit field work, with final reports being issued shortly after that date.

If you have any questions please do not hesitate to contact our concord office.

Very truly yours,

Masoner Rich, P.A.

MÁSON + RICH PROFESSIONAL ASSOCIATION Certified Public Accountants

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2003 Selectmen's Report

Land:

Current Use Values	\$ 901,522.00
Discretionary Preservation Easement	6,800.00
Residential	47,425,842.00
Commercial/Industrial	12,020,150.00
Total Taxable Land	\$ 60,354,314.00

Buildings:

Residential	\$ 90,319,428.00
Mobile Homes	9,077,450.00
Commercial/Industrial	14,839,150.00
Total Taxable Buildings	\$ 114,236,028.00
Total Public Utilities	1,412,304.00
Total Value Before Exemptions	\$ 176,002,646.00
Less Elderly Exemptions	722,700.00
Less Blind Exemptions	30,000.00

Net Valuation on which the Tax Rate for Municipality,	
County and Local Education Tax is computed	\$ 175,249,946.00
Less Public Utilities	1,412,304.00
Net Valuation without Utilities on which Tax Rate for	
State Educational Tax is computed	173,837,642.00

Total Property Taxes Assessed \$ 5,056,126.00

BREAKDOWN OF TAX RATE

Town	\$ 2.91
Local School	16.09
State School Rate	6.76
County	3.34
Total	\$ 29.10

Property Tax Rate Per \$1,000 of Valuation Equalization Ratio 59.6%

Selectmen's Report 2003

This was our first year with five member board of selectmen. The board transitioned easily and is working smoothly.

Our thanks to Chief Henry Farrin for his 13 years of dedicated service to the town. The volunteers of Police Chief Search Committee are hard at work screening applicants to succeed Henry. Sergeant Wayne Preve will serve as officer-in-charge of the police department until a new chief is hired.

This year has been another of continued growth in Epsom. New zoning regulations were voted in last year. They are working as planned and will allow the town better direct future growth with the aim of slowing the tax burden of an increasing population.

We are fortunate to have Cec Curran as our health officer. Cec is the health officer for the town of Merrimack and brings his professionalism and experience to Epsom. This year he will ask the voters to allow Epsom to become "self-inspecting" in public health matters. This will bring inspection fee monies to the town rather than the state

Deb Black continues to serve as the town's Director of Emergency Management. Deb was instrumental in getting federal 9/11 grants for two generators. These will provide emergency power for the police department and the town offices. She also received grants for digital radios so town departments can better communicate with each other and state agencies.

The Fire Department was successful in obtaining a grant to install a much needed vehicle exhaust evacuation system in the fire station. The vehicles may now be safely run inside with the doors closed.

The Selectman wish to thank all who volunteered their time and energy on behalf of the town, and the many people who donated food, money and gifts; selflessly giving to those less fortunate than themselves.

Gary Perry has continued to volunteer as the driving force behind the renovation and modernization of Webster Park facilities. Ably assisted by Sarah Heath, his hard work and that of other volunteers is paying off in a much more functional and safe park.

The citizen volunteers of the Roads Advisory Committee worked closely with the road agent and the selectmen in planning and implementing the road improvement plan for the town. They have been a great asset. Road improvements consist of annual maintenance activities and road renewal operations for the surfaces in the worse condition. The town will have to comply with new EPA regulations which will impact the highway department site at the old town dump. Salt and vehicle storage structures will have to be built and drainage controlled. We have no choice in this. The road committee, road agent and selectmen are studying the most economical way to meet the new federal and state requirements.

The Old Town Hall Renovation Committee is finishing up work on the Old Town Hall. Over the year they finished painting the inside; installed iron railings at the front steps; painted the building; ordered new front doors with emergency hardware; ordered storm windows, and landscaped the front of the building. The new sign on the front of the building looks great!

The Historical Society is using the old selectman's office and old kitchen areas in the Old Town Hall as storage for town treasures. They also have plans to begin displaying these artifacts to the public. The building is scheduled to be available for public functions this spring.

The selectmen solicited volunteers for an Economic Development Committee. The committee began working this fall with the objective of recommending changes to Epsom zoning regulations which would enhance the attractiveness of our town to businesses. They were also tasked to identify other communities which have successfully attracted businesses. Epsom has been zoned for various categories of businesse enterprises. The committee is starting to identify types and specific businesses to attract. The selectmen view increased business tax revenue as a means of cushioning the property tax burden on our residents. All activities are in concert with the 2002 Epsom Master Plan and emphasize maintaining and enhancing the rural character of our town.

The selectmen continued to work closely with the Conservation Commission to identify tracts of land which could be placed into conservation easements. This concept assists landowners to preserve the rural character of their property. Protecting and preserving our open space through conservation easements is the single most effective way to keep our property taxes down.

Revaluation and certification of the town will have to be completed by fiscal year 2005. This is another state mandated expense we have no control over. We will have to pay the cost of the revaluation to either the assessing firm of our choice, or a firm selected by the state to conduct the revaluation. We would then have to pay whatever cost the state selected firm charged the town, regardless of the cost. The selectmen have presented warrant articles asking for revaluation monies for the past three years. They have been voted down. We are now forced to include one year's monies in the budget. Failure to pay this year's contract will greatly increase the overall cost of revaluation to the town. Statistically, when a town is revalued, one third of properties remain the same in value; one third increase and one third decrease in value.

We wish to recognize Gloria, Barbara, Nancy, Dawn and Lisa, the ladies of the town offices and our Town Clerk/Tax Collectors. You work quietly behind the scenes, but the town literally would not function without you. Thank you for your dedication and hard work.

Lastly, our thanks to all town employees for your hard work as part of our team and to our residents for supporting our efforts to keep Epsom a great place to live.

Respectfully submitted,

The Epsom Board of Selectmen

Robert W. Berry John F. Hickey Peter P. Bosiak Joni-Lynn Kitson Michael D. Dempsey

2003 COMPARATIVE STATEMENT TOWN BUDGET

		2003			
	2003	Revenue	2003	Encumber to)
Description	Appropriation	or Grant	Actual	2004	Balance
Operating Budget					
Executive	137,115.00	11,319.00	128,052.29		9,062.71
Election/Town Clerk	35,167.00		33,882.77		1,284.23
Financial Administration	86,693.00		81,821.31		4,871.69
Auditing	12,800.00		8,434.00		4,366.00
Assessing/Mapping	27,500.00		24,638.85		2,861.15
Legal Expense	20,001.00		6,118.15		13,882.85
Personnel Administration	10,900.00		13,278.64		(2,378.64
Planning	34,753.00	15,126.00	35,662.62		(909.62
Zoning Board of Adjustment	4,564.00	4,445.00	4,281.81		282.19
Zoning Compliance	27,836.00	37,015.00	19,384.96		8,451.04
Government Buildings	22,708.00		16,222.28	2,529.13	3,956.59
Cemeteries	10,000.00		12,590.00	,	(2,590.00
Police Department	327,412.00	32,183.01	341,078.88	222.44	(13,889.32
Fire/Ambulance Department	301,063.00	120,117.94	305,531.89	1,210.00	(5,678.89
Emergency Management	1,200.00		1,291.80		(91.80
Highway Department	472,547.00	8,145.98	478,338.94		(5,791.94
Solid Waste Disposal	166,840.95	,	166,840.95		0.00
West Nile Virus	6,000.00		0.00		6,000.00
Water Services	3,000.00		3,000.00		0.00
Health Administration	3,840.00		3,210.92		629.08
Pest Control	3,653.00		970.66		2,682.34
VNA & Community Action	8,740.00		13,740.00		(5,000.00)
Welfare Administration	11,996.00		11,803.66		192.34
Welfare Payments	51,405.00		51,457.81		(52.81)
Park & Recreation	27,380.00	910.00	23,799.80	3,580.20	0.00
Library	86,535.00		88,184.40	-,	(1,649.40)
Patriotic Services	975.00		961.21		13.79
Band	1,900.00		1,900.00		0.00
Conservation Commission	7,750.00		7,750.00		0.00
Bank Services	100.00		117.92		(17.92)
Total Operations	\$ 1,912,373.95	\$ 229,261.93	\$ 1,884,346.52	\$ 7,541.77	
Capital Outlay	40,000.00	_	40,000.00		
Capital Reserves	187,000.00		187,000.00		
Non-Expendable Trust Fund	5,000.00		5,000.00		
County Taxes	-,		589,791.00		
School Appropriation			3,862,580.00		
Fotal Town Budget	\$ 2,144,373.95				
Total Town Expenditures			\$ 6,568,717.52	\$ 7,541.77	\$6,576,259.29

SCHEDULE OF TOWN PROPERTY

U-04-52, U-04-02 Town Hall, Land and Building Furniture and Equipment	130,400.00 51,300.00
U-05-05 Library, Land and Building Furniture and Equipment	110,200.00 24,850.00
U-05-53 Police Station, Land and Building Furniture and Equipment	532,050.00 80,550.00
U-04-41, U-04-43-02 Fire Station, Land and Building Furniture and Equipment	570,200.00 451,200.00
U-15-06, U-15-08 Parks, Commons and Playground Land and Buildings	149,300.00
U-01-01, U-04-34, U-13-54 Water Precinct Facility Land and Building Equipment	114,250.00 184,778.00
U-13-58, U11-3A, U11-3B, U11-3C School, Land and Building Furniture and Equipment	4,840,100.00 298,632.00
U-06-03 Highway Department, Land Equipment	22,800.00 15,000.00
R-02-03 Land, New Rye Road, .34 Acres	14,600.00
R-04-01 Land, Tarleton Road, 148 Acres	64,400.00
R-04-02 Land, Tarleton Road, 170 Acres	68,200.00

R-12-05 Land, near Deer Meadow, 2.3 Acres	21,300.00
R-04-04 Land, Fort Mountain (Forest, Conservation Deed)	64,200.00
R-14-14 Land, Range Road, 10 Acres	14,500.00
R-07-04 Land, Off Suncook Valley Highway	3,200.00
R-09-51 Land, Part of Echo Valley Farm Subdivision, 12 Acres	16,000.00
R-03-18 B Land, Kettle Rock Road, 12.9 Acres	12,800.00
R-03-41-01 Land, Mount Delight Road, 15.26 Acres	11,150.00
R-10-08 A Land, Lillian Bronstein Conservation Area	3,400.00
R-14-19-01 Land, Off Locke Hill Road, 50 Acres`	19,000.00
U-01-062 Land, Northwood Lake Site #41, .070 Acres	4,900.00
U-09-11-01 Land, Off Goboro Road, .50 Acres	250.00
R-02-37A Land, Off Wing Road, 23.94 Acres	14,350.00
U-01-68 Land, Northwood Lake .239 Acres	9,000.00
U-01-21-1 Land, Route 4 & 202, .50Acres	500.00
U-01-21-01 Land, Route 4 & 202	500.00

U-07-02

Land, W/S Goboro Road, .58 Acres

11,100.00 \$ 7,928,960.00

Property Deeded to Town 06-02-03

R-10-22

Land, Lords Mill Road, 1.63 Acres

19300.00

U-01-65

Land, Lake Sites Drive, .115 Acres

14,300.00

2003 TOWN REVENUE BY DEPARTMENT

TAX COLLECTOR			POLICE DEPARTMENT	F	
Current Taxes		\$4,700,797.61	Town Fines	•	\$1,714.00
Previous Taxes		377,514.55	Witness Fees		2,594.97
Tax Liens		80,125.26	Pistol Permits		760.00
Tax Lien Charges		17,180.91	Police Details		17,535.14
Current Use Taxes		37,144.00	Court Fines		4,550.40
Yield Tax		5,582.80	Police Reports		2,725.00
Other Interest		173.74	Sale of Police Evidence		703.50
Earth Excavation Tax		372.04	Morrison Fund Interest		1,600.00
Payment In Lieu of Tax		24,660.00	mornoon rand mercet	TOTAL	\$32,183.01
Miscellaneous		368.16			402,100101
Property Tax Interest		24,476.61			
Property Tax Interest	TOTAL -	\$5,268,395.68	FIRE DEPARTMENT		
	IOIAL	\$3,200,333.00	Fire Station Rental		\$455.00
			Ambulance		106.677.94
TOWN CLERK			Paramedic Intercepts		22.000.00
Motor Vehicle		\$684,231.05	Forest Fires		984.55
Title Fees		2,629.00	1 diesti lies	TOTAL	\$130,117.49
UCC Fees		2,410.00		IOIAL	Ψ130,117.43
Municipal Fees		14,443.25			
Mailing Fees		1,337.00	MISCELLANEOUS		
Dog Licenses		4,221.00	Rooms & Meals Tax		\$127,432.74
Dog Licenses Dog License Fines		294.00	Town Office		11,318.54
Marriage Licenses		175.00	Webster Park		910.00
Birth/Death Certificates		255.00	Welfare Reimbursement		618.70
Candidates Fees		255.00 14.00	Cemetary Trustee Reim		\$723.65
Civil Forfeitures		1,900.00	Sale of Town Property		15,185.30
Civil Forieitures	TOTAL	\$711,909.30	Tax Deeded Property		5,069.29
	IUIAL	\$711,909.30	Boat Tax		25,906.83
			Interest-General Fund		26,242.52
ZONING COMPLIANCE			Franchise Services		18,164.87
Building Permits		\$31,755.00	Morrison Fund Interest		15,500.00
Sign Permits		255.00	Cap Reserve - Revaluati	on	10,000.00
Business Permits		230.00	Cap Reserve - Revaluati	TOTAL -	\$257,072.44
Occupancy Permits		875.00		IOIAL	Ψ231,012. 44
Junkyard Permits		150.00			
		3,750.00	GRANTS		
Zoning Violation - Fines	TOTAL	\$37,015.00	US Fire		\$29,916.00
	IOIAL	\$37,013.00	Shared Revenue		35.577.00
			Highway Block		101,837.01
ZONING & PLANNING			FEMA - Feb '03 Snow		8.145.98
ZBA Fees		\$4,445.00	FEMA - Generators		23,026.00
Planning Fees & Regs		15,126.00	LIVIA - GENERALUIS	TOTAL -	\$198,501.99
Escrow Acct Transfers		6,789.71		IOIAL	φ130,301.33
ESCIOW ACCL Transfers	TOTAL -	\$26,360.71			
	IOIAL	₽ ∠0,300.71			

2003 Total Revenue \$6,661,555.62

TOTAL PAYMENTS

Executive Office	128,052.29
Election & Registration	33,882.77
Financial Administration	114,894,16
Legal Expense	6,118.15
Worker's Comp & Sec. 125	13,278,64
Planning Board	35,662.62
Zoning Board of Adjustment	4,281.81
Zoning Compliance Officer	19,384.96
General Government Buildings	16,222.28
Cemeteries	12,590.00
Police Department	341,078.88
Fire/Ambulance Department	305,531.89
Emergency Management	1,291.80
Highway Department	478,338.94
Solid Waste Disposal	166,840.95
Water	3,000.00
Health Administration	3,210.92
Pest Control	970.66
Visiting Nurse Association	10,000.00
Community Action Program	3,740.00
Welfare Administration	11,803.66
Welfare Vendors	51,457.81
Park & Recreation	23,799.80
Library	88,184.40
Patriotic Services	961.21
Band	1,900.00
Conservation	7,750.00
Bank Services	117.92
Capital Outlay	40,000.00
Capital Reserve Funds	187,000.00
Nonexpendable Trust Funds	5,000.00
County Taxes	589,791.00
School Appropriation	 3,862,580.00
TOTAL PAYMENTS	\$ 6,568,717.52

EPSOM CHARTER

As signed May 18, 1727

George, By the Grace of God, of Great Britain, France and Irland, King, Defender of the Faith.

"To all people to whom these presents shall come: Greeting: Know ye, we of our especial knowledge and meer motion, from the due encouragement of settling a new plantation, by and with the advice and consent of our council, have given and granted, and by these presents, far as subjects as were inhabitants and free holders in the year one thousand seven hundred and twenty-three, in our town of New Castle and in the Parish of Greenland, both within our Province of New Hampshire, in New England, to be divided among them in proportion to their respective rates, which laid out at the head of Nottingham and Northward of land formerly granted to the children of Saml. Allen, desc'd the same to be six miles in Breadth and four miles in dept, or in such other form as the land un-granted in that place will admit, so as it contains the same quantity of land, and the same to be a town corporate by the name Epsom to the persons aforesaid forever. To have and to hold the said tract of land to said grantees and their heirs and assigns forever upon the following conditions:

- 1st. That they build twenty dwelling houses and settle a family in each within the term of four years, and break up three acres of ground for each settlement, and plant or sow the same within four years.
- 2nd. That a house be built for the Publick worship of God within the term of six years.
- 3rd. That one hundred acres of land be reserved for a parsonage, one hundred acres for the first minister of the Gospel and one hundred acres for the Benefit of a School. Provided, Nevertheless, that the Peace with the Indians continue during the aforesaid term of your years.

But if it should happen that a war with the Indians should commence before the afores'd term of four years be expired, there shall be allowed to the afores'd Proprietors the term of four years after the expiration of the War to perform the afores'd conditions.

Rendering and paying therfor to us, Our heirs and successors, or such other officer or officers as shall be appointed to Receive the same, the annual quit rent of acknowledgment of one pound of good merchantable Hemp in s'd town, on the first day December yearly, forever, if demanded.

Reserving also unto us, our heirs and successors, all mast trees growing on said Land, according to an act of Parliament made and provided in that case.

And for the better order, Rule and Government of the said Town, we, by these Presents, Grant for us, our heirs and successors, unto the afores'd Propiretors, and those that shall inhabit the said Town, that yearly and every year, upon the first Wednesday in May, they may meet at any place within the Province of New Hampshire afores'd until the settlement of the afores'd town is perfected and afterward in the said town, to elect and chuse by the Major part of them constables, selectmen, and all other Town offices, according to the Laws and usage of our afores'd Province have and enjoy, and we appoint our Loving Subjects, Theodore Atkinson, Joshua Foss and Capt. Samuel Weeks to be the selectmen to manage the affairs of the said town for the Present year and until others are chosen in their room by the afores'd Proprietors.

In Testimony where of we have caused the seal of our said Province to be herewith annexed.

Witness, John Wentworth, Esq., our Lt. Governor and Commander in Chief in and over our said Province, at our town of Portsmouth, the eighteenth day of May, in the Thirteenth year of our Reign, anno Domini 1727.

/s/ J. Wentworth

2003 EMPLOYEE WAGES

SELECTMEN		FIRE DEPARTMENT	
ROBERT W. BERRY	\$1,850.00	BARBARA BARTON	\$500.00
PETER P. BOSIAK	\$1,850.00	LARRY BARTON	\$800.00
MICHAEL DEMPSEY	\$1,387.50	DEBORAH BLACK	\$38,635.43
JOHN F. HICKEY	\$1,850.00	ALLEN BROWN	\$500.00
JONI-LYN KITSON	\$1,387.50	BRYAN BRUCE	\$6,645.00
TOWN CLERK/TAX COLLECTOR	*.,	DEREK CARIGNAN	\$500.00
DAWN BLACKWELL	\$31,545.80	MATTHEW COLE	\$8,031.39
LISA COTE, DEPUTY	\$8,668.89	JOEL DAIL	\$17,215,14
EXECUTIVE ADMINISTRATION	\$0,000.00	RON DELGARDO	\$800.00
GLORIA REEVES	\$25,498.20	THOMAS FERGUSON	\$3,730.00
FINANCIAL ADMINISTRATION	ΨΕΟ, 100.Ε0	JOEL FRENCH	\$500.00
BARBARA PELLEGRI	\$29,845.80	WILLIAM FRENCH	\$500.00
NANCY WHEELER	\$8,658.75	JESSE GAYER	\$1,030.00
RECORDING SECRETARY	ψ0,000.70	FLOYD GRAHAM	\$42,275.57
ELIZABETH BOSIAK	\$4,425.00	STEVE HUSSEY	\$893.34
TREASURER	ψ4,425.00	TRAVIS KEELER	\$125.00
PAULA SMITH	\$2.500.00	PETER LENNON	\$17,345.97
TRUSTEE OF TRUST FUNDS	Ψ2,500.00	ROBERT MARTEL	\$500.00
BEVERLY LAFLEUR	\$225.00	ADAM MORRIS	\$4,708.34
PLANNING ZONING SECRETARY	φ223.00	MATTHEW MOULTON	\$18,555.52
MICHELE BACHELDER	\$2,925.00	DAVID PALERMO	\$1,518,34
ELECTION	\$2,925.00	ALAN QUIMBY	\$125.00
	\$250.00	ROBERT SAWYER, JR.	\$500.00
MARCIA CROUSE	\$250.00	SCOTT SEVERANCE	\$362.50
SHIRLEY DEMERS	\$250.00	PATRICK SWANSON	\$265.84
BARBARA SMITH	\$50.00	WARREN VIRGIN	\$3.208.34
RUTH BACHELDER	\$25.00	JOSH WRIGHT	\$92.50
LOUISE CARROL	\$50.00	R. STEWART YEATON	\$5.021.46
JEANNE FOSTER		WELFARE OFFICER	\$5,021.40
SONIA NOYES	\$50.00	PATRICA HICKEY	\$10,740.08
RUTH SAWYER	\$25.00	HOUSEKEEPING	\$10,740.00
LIBRARY	0005.00	CINDY HOULE	\$1,251.00
DEREK BEAIRSTO	\$285.33		\$1,251.00
BARBARA BRISTOL	\$9,272.22	HIGHWAY	£47.252.05
NANCY CLARIS	\$22,329.50	GORDON ELLIS	\$17,353.85 \$15,861.00
DALE GREGORY	\$3,080.26	PATRICK HOLLAND	
BARBARA HARKNESS	\$161.11	ELMER PALMER	\$4,281.09
BRENDA LEVESQUE	\$1,216.00	MATTHEW POTTER	\$1,302.50
TIFFANY RUDOLPH	\$1,333.42	HEALTH OFFICER	
JEANETTE WINSLOW	\$3,447.60	CECIL CURRAN	\$2,750.00
POLICE DEPARTMENT		ZONING COMPLIANCE	0.000011
JOSEPH CHAPUT	\$2,353.76	JOHN HICKEY	\$12,206.14
HENRY FARRIN, JR.	\$52,443.82	ARTHUR LUND	\$2,070.00
CHARLES GOODALE	\$20,481.35		
ROBERT HILL	\$2,224.00		
BRIAN MICHAEL	\$41,094.83		
LAWRENCE PHILLLIPS	\$2,503.50	TOTAL WAGES 2003	\$633,943.00
WAYNE PREVE	\$45,456.81		
GAIL QUIMBY	\$26,303.20		
KEITH YEATON	\$33,688.51		

ADMINISTRATION		
Gordon Ellis		17,353.85
Henry Farrin, Jr.		4,200.00
Patrick Holland		17,547.00
Arthur Lund		534.00
Elmer Palmer, Jr.		4,281.09
Matthew Potter		1,302.50
Social Security		1,923.63
Medicare		552.35
Health Insurance		2,314.56
Retirement		1,448.02
71011101110111	Total —	51,457.00
CONTRACTED LABOR		01,101100
Advanced Excavating and Paving		710.00
B & S Septic		5,481.02
Clarence Tirrell, Jr.		783.33
Cutter Enterprises		3,000.83
Daniel Tisbert		1,788.00
Edward A. Rich		2,100.00
Eric Reeves		850.00
Frances Dow		6.392.52
Hammer & Hand Gen. Contractors		8,854.17
Keith Descoteaux		666.67
Kevin J. Fisher		533.33
Patrick Holland		462.00
Piaseczny Trucking		1.029.17
Potter Landscaping		.,
Randy Cutter		1,066.67 6,036.52
Randy Cutter	Total	39.754.23
RENTALS & LEASES (SUBS)	Iotai	35,7 34.23
Advanced Excavating & Paving, Inc.		4,370.00
B & S Septic		10,962.03
Clarence Tirrell, Jr.		1,566.67
Cutter Enterprises		6,001.67
Eric Reeves		1,700.00
Frances Dow		12.814.98
Hammer & Hand Gen. Contractors		17,708.33
Keith Descoteaux		1,333.33
Kevin Barton		195.00
Kevin Fisher		1,066.67
Piaseczny Trucking		2.058.33
Potter Landscaping		
Randy Cutter		2,133.33 12,070.98
Randy Culter	Total	73,981.32
HIGHWAY MAINTENANCE	Total	13,901.32
Advanced Excavating & Paving, Inc.		00 777 50
B.I.I. Fence & Guardrail		98,777.50 3,395.00
Bill Bosiak		
DIII DUSIAK		168.00

	3,839.40 140.70 237.34 150.00 122.50 29,240.46
	150.00 132.89 14.25 5,000.00
	244.62 24.96 637.50 4,714.13 950.00
Total	147,939.25
	50,212.50
	122.50 24,838.08 10,580.61
Total	85,753.69
	1,300.00
Total	80.00 1,380.00
	6,200.00 3,189.25
Total	19,896.90 29,286.15
	,
	3,745.76 143.03 21.00
Total	3,909.79
	1,220.00 393.89 808.00 98.00 25.24 30,718.97
	Total Total

Howard P. Fairfield, Inc.		383.72
Jordan Equipment		703.70
Northwood Power Equipment		203.02
Patrick Holland - Reimbursement		74.13
Rockingham Towing		200.00
Southworth-Milton, Inc.		428.36
Sullivan Tire		1,502.97
6	Total	36,760.00
EQUIPMENT PURCHASE		
Jordan Equipment		230.97
4-4-4	Total	230.97
GENERAL OPERATIONS		
Telephone US Cellular		
		896.15
Verizon		632.24
A diversión in a	Total	1,528.39
Advertising Concord Monitor		
		143.34
Neighborhood News		107.50
Suncook Valley Sun Union Leader		86.25
Onion Leader		155.25
Flantick	Total	492.34
Electricity Unitil		
Oracii		908.38
Miscellaneous	Total	908.38
Arthur Lund		
Cady Communications		118.77
Carparts of Epsom		220.00
Clark's Grain Store. Inc.		58.24
Gordon Ellis - Reimbursement		158.95
Hank & Al's Small Engine Repair		7.50
Heritage True Value Hardware		28.00
Merriam Graves, Corp.		138.45
Metrocast Cablevision		183.41
Nancy Wheeler - Postage Reimbursement		21.24
NH Public Works Standards & Training		9.70
Northeastern Forklift, Inc.		100.00
Patrick Holland - Reimbursement		6.65
Paul Bradley		20.00
Reliable Office Supplies		339.96
SEACO/Seminars		29.63
Staples		25.00
University of New Hampshire		29.98
Waste, Inc.		100.00
Tracto, mo.	Total -	205.50
	iotai	1,800.98

HIGHWAY BUILDING/MAINTENANCE		
Eastern Propane		554.28
<u>Laboriti repair.</u>	Total	554.28
STREET LIGHTING		004.40
NH Electric Cooperative		201.10
Unitil		304.26
	Total	505.36
FIRE ROAD MAINTENANCE		
Advanced Excavating & Paving, Inc.		1,850.00
, taransa anteriang are anny	Total	1,850.00
TOTAL HIGHWAY DEPARTMENT		478,092.13

TOWN CLERK'S REPORT FOR 2003

There are four elections in 2004. The presidential primary is January 27, the town election is March 9, the state primary is September 14 and the general election is November 2, 2004. Voting takes place at the American Legion Hall on Short Falls Road. The polls are open from 8:00 am to 7:00 pm. Please vote. Absentee ballots are available from the town clerk's office. You are eligible to vote by absentee ballot if you will be absent from town on Election Day, if you have a physical disability that prevents you from voting in person or if you cannot vote in person because of a religious commitment.

We are now a NH VRV2000 Town. This means that we can issue certain certified copies of birth, deaths and marriages that occurred anywhere in New Hampshire, not only those that occurred in Epsom. Birth records are available from 1988; death records from 1990 and marriage records from 1989. The cost of a certified copy or record search is \$12.00. You must have a direct or tangible interest to obtain a copy of a record.

Automobile titles are required for 15 years. 1989 vehicles no longer will require a title as of January 1, 2004.

Don't forget that dog licenses need to be renewed by May 1st of each year. A fine of \$1.00 per month is charged beginning in July. Civil forfeitures of \$25.00 per dog will be issued for any unlicensed dogs. Licensing your dog is a state law.

As of November 30, 2003 we had registered 5,760 vehicles and licensed 1059 dogs.

Respectfully submitted,

Dawn Blackwell

Town Clerk/Tax Collector

Down Blackwel o

TOWN CLERK'S REPORT For the Year Ending December 31, 2003

Motor Vehicle Permit Fees	\$684,231.05
Motor Vehicle Title Fees	2,629.00
Motor Vehicle Mailing Fees	1,337.00
Municipal Agent Fees	14,443.25
Dog License Fees	4,221.00
Dog Fines	294.00
Dog Civil Forfeitures	1,900.00
UCC Filing Fees	2,380.00
Miscellaneous	382.16
Marriage License Fees	175.00
Vital Records Certified Copies Fees	255.00
State Dog License Fees	\$2,374.00
State Marriage License Fees	950.00
State Vital Records Certified Copies Fees	473.00
TOTAL RECEIPTS	\$716,044.46

TAX COLLECTOR'S REPORT FOR 2003

The office will be closed for holidays on the following days in the year 2004: January 1, January 19, February 16, May 31, July 5, September 6, November 11, November 25, November 26, December 24, December 25 and December 31. The office will also be closed for the following elections: Presidential Primary - January 27, Town Election - March 9, State Primary - September 14 and General Election - November 2, 2004.

Our new tax rate is \$29.10. This is an increase of \$1.16. The local school rate is \$16.09 which is an increase of 71 cents. The state school rate is \$6.76 which is an increase of 16 cents. The county rate is \$3.34 which is an increase of 16 cents. The town rate is \$2.91 which is an increase of 13 cents.

Property tax warrants this year totaled \$5,060,251.00 and as of December 4th 91% of these taxes had been paid. Warrants for Current Use totaled \$37,144.00. Warrants for Earth Excavation tax totaled \$282.04. The total Timber tax or Yield tax warrants were \$8,007.42.

\$80,826.91 was liened in 2003. Four properties were deeded to the town. The previous owners have redeemed two of these properties.

The office switched software vendors this past year to Avitar Associates of New England, Inc. You may have noticed the new improved tax bills.

Please remember any questions regarding taxation or billing errors should be directed to the Selectmen's office. The question asked the most concerns Inventory of Taxable Property Forms. These must be returned to the Selectmen's office by April 15th of each year or a penalty of 1% of your total yearly tax bill will be charged on your second issue bill.

Respectfully submitted,

Dawn Blackwell

Town Clerk/Tax Collector

Down Blackerell

TAY COLLECTOR OF REPORT

For the Municipality	of	Epsom	Year	Ending	
		DEBITS			
UNCOLLECTED TAXES-		Levy for Year		PRIOR LEVIES	
BEG. OF YEAR*		of this Report	2002 (PLEASE SPECIFY YEARS)		
Property Taxes	#3110	xxxxxx	377,322.31		
Resident Taxes	#3180	хххххх			
Land Use Change	#3120	xxxxxx			
Yield Taxes	#3185	хххххх	568.42		
Excavation Tax @ \$.02/yd	#3187	xxxxxx	90.00		
Utility Charges	#3189	жжжж	<u> </u>		
Inventory Penalties		хххххх	2,506.32		
TAXES COMMITTED THIS YEAR			-	FOR DRA USE ONLY	
Property Taxes	#3110	5,081,046.00			
Resident Taxes	#3180				
Land Use Change	#3120	54,829,00		-	
Yield Taxes	#3185	8 007 42	·		
Excavation Tax @ \$.02/yd	#3187	282.04			
Utility Charges	#3189				
OVERPAYMENT:	<u></u>				
Property Taxes	#3110	16,523.67			
Resident Taxes	#3180				
and Use Change	#3120				
field Taxes	#3185				
Excavation Tax @ \$.02/yd	#3187				
nterest - Late Tax	#3190	4,361.90	17,773.67		
Resident Tax Penalty	#3190				
TOTAL DEBITS		5,165,050.03	398,260.72 \$	s	

^{*}This amount should be the same as the last year's ending balance. If not, please explain.

NH DEPARTMENT OF REVENUE ADMINISTRATION COMMUNITY SERVICES DIVISION MUNICIPAL FINANCE BUREAU P.O. BOX 487, CONCORD, NH 03302-0487 (603)271-3397

> MS-61 Rev. 08/02

TANCONLICTOR'S REPORT

For the Municipality of	Epsom	Yea	r Ending 2003	_
	CREDITS			
REMITTED TO TREASURER	Levy for this Year		PRIOR LEVIES (PLEASE SPECIFY YEARS)	
Property Taxes	4,688,811.35	304,000.52		
Resident Taxes				
Land Use Change	37,144.00			
Yield Taxes	5,014.38	568.42		
Interest (include lien conversion)	4,361.90	20,279.05		
Penalties				
Excavation Tax @ \$.02/yd	282.04	90.00		
Utility Charges				
Conversion to Lien (principal only)		73,322.73		
DISCOUNTS ALLOWED				
ABATEMENTS MADE	T			
Property Taxes	1,081.00		3	
Resident Taxes				
Land Use Change	4,720.00			
Yield Taxes	439.05			
Excavation Tax @ \$.02/yd				
Utility Charges				
	1 101 00			
UNCOLLECTED TAXES - END O	4,181.00 F YEAR #1080			
roperty Taxes	386,972.65			
tesident Taxes				
and Use Change	12,965.00			
leid Taxes	2,553.99			
xcavation Tax @ \$.02/yd				
tility Charges				
Overpayments Returned	16,523.67			
TOTAL CREDITS	\$5,165,050.03\$	398,260.72 \$	s	

MS-61 Rev. 08/02

TAN COLLECTOR'S REPORT

For the Municipality of	Epsom	Year Ending	2003
		•	

DEBITS

P1 3-61

	Last Year's Levy	2001	PRIOR LEVIES (PLEASE SPECIFY YEARS)	1998 1999
Unredeemed Liens Balance at Beg. of Fiscal Year		53,045.39	28,557.80	5.621.59
Liens Executed During Fiscal Year	80,826.91			
Interest & Costs Collected (AFTER LIEN EXECUTION)	1,982.90	4,977.45	7,331.00	1,506.07
	0.5			
TOTAL DEBITS	\$ 82,809.81	\$ 58,022.84	\$ 35,888.80	\$ 7,127.66

CREDITS

REMITTED TO TREASURER: Redemptions Interest & Costs Collected (After Lien Execution) #3190		Last Year's Levy	2001	PRIOR LEVIES (PLEASE SPECIFY YEARS) 2000	1998 1999
		28,677.05	25,838.50	20,989.44	4,620.27
		1,982.90	5,908.45	7,669.99	1,619.57
Abatements of Unredeemed Tax	es				722.10
Liens Deeded to Municipality		9,140.62	8,226.93	7,148.14	
Unredeemed Liens Balance End of Year	#1110	43,009.24	18,048.96	81.23	165.72
TOTAL CREDITS		\$ 82,809,81	\$ 58,022.84	\$ 35,888.80	7,127.66

Does your municipality commit taxes or	n a semi-annual basis (RSA 76:15-a) ?Yes	<u> </u>
TAX COLLECTOR'S SIGNATURE_	Dawn Blackwell	DATE 1/15/04

MS-61 Rev. 08/02

Report of Town Treasurer

Building Permits	\$ 31,755.00
Occupancy Permit	875.00
Sign Permits	255.00
Business Permits	230.00
Planningboard & Zoning	
ZBA	18,876.00
Junk Yard Permits	4,445.00
Pistol Permits	150.00
1 istor retinits	760.00
	\$ 57,346.00
Dawn Blackwell, Town Clerk	
2002 Auto Permits	\$ 684,231.05
2002 Dog Tax State	2,374.00
2002 Dog Tax	4,221.00
2002 Dog Fines	294.00
Ucc Filings	2,410.00
Municipal Fees	14,443.25
Title Fees	2,629.00
Mailing Fees	1,337.00
Marriage Fees State	760.00
Marriage Fees Town	175.00
Vital Records State	663.00
Vital Records Town	255.00
Candidate Fees	14.00
Misc. Tax	368.16
Civil Fort.	1,900.00
	\$ 716,074.46
	\$ 710,074.40
Dawn Blackwell, Tax Collector	
Prior Year Redeemed Tax	\$ 51,448.21
Current Yr. Redeemed Tax	28,677.05
Redeemed Interest & Costs	17,180.91
A COSts	\$ 97,306.17
	\$ 97,300.17
Prior Year Property Tax	\$ 377,514.55
Prior Year Interest	24,476.61
Prior Year Yield Tax	568.42
Other Interest	173.74
Prior Year Current Use Tax	4,500.00
	\$ 407,233.32

2003 Property Tax	\$ 4,700,797.61	
2003 Current Use	32,644.00	
2003 Yield Tax	5,014.38	
Excavation Tax	372.04	
	\$ 4,738,828.03	
State of NH		
Shared Rev. Block Grant	\$ 35,577.00	
Highway Block Grant	101,837.01	
State Witness Fees	684.57	
Rooms & Meals Tax	127,432.74	
Federal Grants-Fire	29,916.00	
Forest Fire Reim.	984.55	
St. Grant Reim.	31,171.98	
State-Town Fines	264.00	
State Witness Fees	1,910.40	
	\$ 329,778.25	

Miscellaneous Receipts

Payment in Lieu of Taxes	\$ 24,660.00
Town Office Revenue	11,218.54
Ambulance Revenues	106,677.94
Police Detail	17,535.14
Franchise Income	18,164.87
NSF Charge	100.00
Tax Deeded Property	5,069.29
Sale of Town Property	15,185.30
Cemetary Lot Sales	.00
Interest on Checking	26,242.52
Court Fines	4,550.40
Police Reports	2,725.00
Cops Fast	.00
Trustee Transfer	15,000.00
Webester Park Rev.	910.00
Reim. Health Ins.	14,755.65
Escrow Accounts	6,789.71
Reim. Welfare	618.70
Fire Dept. Revenue	455.00
Police Dept. Revenue	703.50
Boat Tax	25,906.83

Cemetary Trustees		723.65
Paramedic Revenue		22,000.00
Morrison Account Police		1,600.00
Morrison Account Fire		.00
Morrison Account Town		15,500.00
Misc. Police Fines		1,450.00
Retirement Wash		.00
Ins. For Damaaged Items Reim.		1,144.15
Pay off Welfare Loans		1,819.62
Overpayment (refund)		4,336.71
• •	\$	345,236.41
TOTAL AVAILABLE RECEIPTS	\$	6,692,408.75
Balance brought forwarded Jan. 2003		3,115,435.47
Less Selectmens Orders	_	6,733,525.91
CASH ON HAND JANUARY 1, 2004	\$	3,074,318.31

Respectfully submitted

Paula S. Smith Town Treasurer

Conservation Fund

Balance on Hand January 1, 2003	\$ 20,014.83
Interest	222.96
Deposits	6,223.76
Balance in Fund	\$ 26,461.55

Ambulance Replacement Fund

Balance on Hand January 1, 2003	\$ 10,000.00
Interest	108.67
Balanalance in Fund	\$ 10,108.67

ESCROW ACCOUNT N. PEMBROKE ROAD

Balance on Hand January 1, 2003	\$ 1,451.78
Interest	13.58
WITHDRAWLS	348.00
Balance in Fund	\$ 1,117.36

Escrow Account AM Builders

Balance on Hand January 1, 2003	\$ 10,309.33
Interest	_ 115.18
Balance in Fund	\$ 10,424.51

Escrow Account Frank Merrill

Balance on Hand January 1, 2003	\$ 939.87
Interest	10.90
Balance in Fund	\$ 950.77

Water Expansion for Fire Protection

Balance on Hand January 1, 2003	\$ 3,229.80
Interest	<u>36.07</u>
Balance in Fund	\$ 3.265.87

Escrow Account King's Grant

Balance on Hand January 1, 2032	\$ 11,814.50
Interest	131.97
Balance in Fund	\$ 1,1946.47

Escrow Account ATC Realty

Balance on Hand January 1, 2003	\$ 643.56
Interest	7.19
Balance in Fund	\$ 650.75

ESCROW ACCOUNT LONGLEY SUB (GOINGS) ENGINEERING

Balance on Hand January 1, 2003	\$	302.04
Interest		2.76
WITHDRAWAL	:	300.00
Ralance in Fund	•	4 20

Escrow Account Conservation Reserve Fund

Balance on Hand January 1, 2003	\$ 22,122.43
Interest	251.06
Balance in Fund	\$ 22,373.49

Escrow Account C & D Realty

Balance on Hand January 1, 2003	\$	13.25
Interest		11.76
Deposits in 03		2,500.00
Withdrawals		624.94
Balance in Fund	\$ -	1.900.07

L.W. CARAWAY ESCROW

Deposit in 03	\$ 2,000.00
Interest	4.47
Withdrawal	<u>2,000.00</u>
Balance in Fund	\$ 4.47

WOODCOAT ESTATES

Deposit in 03	\$ 7,000.00
Interest	19.81
Withdrawals	<u>2,872.00</u>
Balance in Fund	\$ 4,147.81

COUNTRY VENTURES OF BEDFORD LLC

Deposit in 03	\$ 1,000.00
Interest	<u>5.19</u>
Balance in Fund	\$ 1,005.19

TAMCHAR RANGE ROAD SUBDIVISION

Deposit in 03	\$ 2,000.00
Withdrawal	111.76
Interest	<u>2.08</u>
Balance in Fund	\$ 1,890.32

EPSOM 21ST CENTURY

Balance on Hand January 1, 2003	\$ 840.95
Interest	8.23
Balance in Fund	\$ 849.18

WATER FEASIBILITY

Balance on Hand January 1, 2003	\$ 273.70
Interest	<u>2.71</u>
Balance in Fund	\$ 276.41

EPSOM HISTORICAL

Balance on Hand January 1, 2003	\$ 6,333.94
Interest	<u>62.09</u>
Balance in Fund	\$ 6,396.03

2004 ZONING AMENDMENT QUESTIONS

- Are you in favor of adopting an ordinance which would define a "storage trailer/storage vehicle" and establish the conditions under which they would be permitted?
 - Recommended by the Planning Board
- 2. Are you in favor of adopting an amendment to the Zoning Ordinances which would allow a driveway to serve more than one parcel of land under certain circumstances?
 - Recommended by the Planning Board

REPORT OF THE TRUST FUNDS OF THE CITY/TOWN OF EPSOM, NH

Please duplicate these pages if you need additional lines.

			ľ					
	Date of Creation	NAME OF TRUST FUND Start with common trust funds	Trust	HOW INVESTED Bank, deposits, stocks, bonds, etc.	%	Balance Beginning of Year	New Funds Created	Cash Gains or Losses on Securities
1	1903 2002	Cemetaries	Perpetual Care	1 yr CD 12/2/02-12/2/03		40,073.14		
2	1916 1984	Library	Library	1 yr CD 12/2/02-12/2/03		4,400.00		
3	1989	Lillian Morrison Estate	Town of Epsom	NH Investment Public Pool		100,000.00	5,000.00	
4	1990	Lillian Morrison Estate	Fire Department	NH Investment Public Pool		50,000.00		
5	1990	Lillian Morrison Estate	Police Department	NH Investment Public Pool		50,000.00	,	
6		Total Trust Fund				244,473.14	5,000.00	
7		Capital Reserve						
8	1995	Library Building Fund	Library	NH Investment Public Pool		155,141.83		1,253.46
9	1997	Epsom Road Construction	Road Construction	NH Investment Public Pool		175,153.17	120,000.00	1,466.30
10	1997	Library Book Fund	Library Books	NH Investment Public Pool		22,178.90		179.21
11	1998	Epsom Revaluation Fund	Revaluation	NH Investment Public Pool		11,719.14		39.21
12	1998	Epsom Fire Apparatus Fund	Fire Apparatus			34,093.06	32,000.00	289.25
13	2000	Epsom School Construction/Renovation	Epsom School			159,371.47		1,215.48
14	2002		Bridge	NH Investment Public Pool		10,000.26	10,000.00	85.08
15	2002	Conservation Capital Reserve	Conservation	NH Investment Public Pool		10,000.26	10,000.00	85.08
16	2003		Vehicle Equipment	NH Investment Public Pool			15,000.00	6.39
17	2000	Exp General Cemetaries	Cemetaries	NH Investment Public Pool		3,347.97		21.30
18	1996	Epsom School District	Technology	Saving Book Bank of NH		670.50		2.79
19	1990			1 yr CD 12/21/02-12/21/03		48,892.08		491.07
20	1990	Village District Fund		1 yr CD 12/4/02-12/7/03		44,090.94		442.93
21						919,132.72	192,000.00	5,577.55

PRIM	NCIPAL			INCOME				7
Withdrawals	Balance End of Year	Balance Beginning of Year	Income %	During Year Amount	Expended During Year	Balance at End of Year	Grand Total Principal & Income End of Year	
	40,073.14	4,394.60		432.00	608.42	4,218.18	44,291.32] .
	4,400.00			45.14	45.14		4,400.00] ;
	105,000.00	37,963.33		1,057.68	23,489.00	15,532.01	120,532.01] ;
	50,000.00	3,102.08		405.07	3,102.08	405.07	50,405.07] ,
	50,000.00	4,299.97		416.98	4,300.00	416.95	50,416.95] ,
	249,473.14	49,759.98		2,356.87	31,544.64	20,572.21	270,045.35	
								,
	156,395.29						156,395.29	8
	296,619.47						296,619.47	9
	22,358.11						22,358.11	10
10,000.00	1,758.35						1,758.35	11
	66,382.31						66,382.31	12
15,000.00	145,586.95						145,586.95	13
	20,085.34						20,085.34	14
	20,085.34						20,085.34	15
	15,006.39						15,006.39	16
2,700.00	669.27						669.27	17
	673.29						673.29	18
	49,383.15						49,383.15	19
	44,533.87						44,533.87	20
27,700.00	1,089,010.27	49,759.98		2,356.87	31,544.64	20,572.21	1,109,582.48	21

MS-9 Rev 05/03

ANNUAL REPORT 2003

Use of the Epsom Public Library Library by townspeople continues to accelerate. By November of this year, circulation had surpassed last year's total circulation. This increase reflects recognition of the excellent collection, improved information services, and competent and user-friendly staff and volunteer services.

Customer use of the video collection and audio books continues to grow. The library's three computers are used by students and adults alike, with many people pursuing ongoing special projects work over time. The library computers have software databases not readily available on the commercial market.

Despite the library's small physical size, through the state interlibrary loan system, Epsom residents have access to collections in other towns and post-secondary schools. Thanks to the professional direction of the Library Director, Epsom 's collection of fiction and non-fiction materials is remarkably current.

The library's website has become the basic tool for disseminating town information. Not only is there information on library services, but information about town events and notices is posted. Many people have been impressed with the extent and accessibility of the historical and genealogic information offered through the website.

Children's programming is now in its second year. Story time continues on a regular basis, and new arts and crafts opportunities are presented. This summer's reading program," Reading Rocks the Granite State", ended with more children (45) completing the series of activities than last year. Library Director Nancy Claris continues to provide support to the library activities of the school, for instance by cooperating in making materials on reading lists available, etc.

Epsom Public Library is extremely fortunate to have a group of dedicated citizens who are working with the Trustees to realize the long-held dream of building a sorely needed new facility. The building has long been wholly inadequate in size and scope for the collection and its users, is not handicapped accessible nor truly safe, does not fulfill the functions of libraries as centers for community-centered information and resources in our 21st century society, and has deplorable parking capacity. These citizens have followed up on last year's grant to conduct a feasibility study regarding the town's capacity to privately raise a significant portion of the cost of a new building. A building design has been developed consistent with feedback from a sample survey conducted among Epsom residents, scaling back both the size of the facility and the cost. Inkind contributions are being developed, which will be combined with existing capitol reserve and a request for voter approval of limited town funding which could fund the construction of the muchneeded new building. If plans are approved, cost of the building will be split nearly evenly between existing reserves, new town funding, and private donations and/or grants.

The Epsom Public Library continues to be blessed with services from wonderful volunteers, who contribute immeasurably to the success of the library. There is a dedicated core of volunteers who work regularly in and for the library, and many other townspeople volunteer assistance with special projects or work that needs to be done. The Trustees extend their deepest appreciation and thanks to these people.

Lastly, but not least, the Trustees thank the Library Director, Nancy Claris, and her staff for their professional excellence and their tireless commitment to the Epsom community. Epsom is indeed fortunate to have this staff serving our community.

Joyce Heck Secretary Epsom Public Library Trustees

2003 EXPENDITURES VS. BUDGET

CATEGORY	BUDGETED	SPENT	
Resources			
Books	\$12,000.00	\$13,963.29	
Reference Materials	\$2,200.00	\$1,387.34	
Periodicals	\$1,300.00	\$1,266.55	
Audio Materials	\$1,500.00	\$1,405.01	
Video Materials	\$1,000.00	\$1,082.45	
Technology	\$3,000.00	\$2,937.29	
Total Resources	\$21,000.00	\$22,041.93	
Maintenance			
Building Maintenance	\$8,200.00	\$9,166.00	
Utilities (phone, electric, water)	\$2,200.00	\$1,656.82	
Fuel	\$1,000.00	\$1,136.75	
Storage Rental Unit	\$1,200.00	\$1,140.00	
Total Maintenance	\$12,600.00	\$13,099.57	
Salaries			
Salaries	\$43,878.00	\$39,593.24	
Social Security	\$2,720.00	\$2,454.72	
Medicare	\$637.00	\$573.93	
Total Salaries	\$47,235.00	\$42,621.89	
Other		,	
Programs	\$2,000.00	\$2,379.06	
Supplies/Postage	\$2,200.00	\$5,032.20	
Insurance	\$150.00	\$0.00	
Professional	\$1,050.00	\$717.00	
Miscellaneous	\$300.00	\$536.00	
Total Other	\$5,700.00	\$8,664.26	
TOTALS	\$86,535.00	\$86,427.65	

NON-LAPSING ACCOUNT

8.80
1.20
.40
0.00
5.92
0.00
6.70
7.73
0.00
7.70
7/65
9.53
8.47
2.90
6.00
2.00
0.00
6.50
5.40
.05
7.01
7.56
395.29 358.11

LIBRARY BUILDING ACCOUNT - NHDIP

Beginning Balance		\$35,636.51		
Income Interest	\$	269.63		
Total Income	\$	269.63		
Expenditures Feasibility Study Transferred to New Building		\$ 2,276.70		
Checking Account for Library Building Plans	\$ 3	,000.00		
Total Expenditures	\$ 5	,276.70		
Ending Balance	\$30),629.44		

NEW BUILDING CHECKING ACCOUNT

Opened October 31, 2003

Income	
Transferred from NHDIP Donations Interest	\$3,000.00 \$ 530.00 \$.07
	*
Total Expenditures	\$3,530.07
Building Plans	\$3,000.00
Bank Fees	\$ 25.84
Total	\$3,025.84
Ending Balance	\$ 504.23

COLLECTION

Books	
Adult	10.148
Juvenile	7,002
Reference	585
Audio Recordings	264
Audio Books	
Cassette	535
CD	35
Video	
VHS	483
DVD	58
Periodical Subscriptions	37
Public Use Computers	3
Passes (Donated by The Friends	3
of the Library)	
Christa McAuliffe Planetarium	
Shaker Village	

CIRCULATION

Boston Museum of Fine Arts

Adult	5.853
Juvenile	4,991
Periodicals	1,857
Audio	1,385
Video	3,172
Tickets	25
Computer Use	353
Total	17.636

INTERLIBRARY LOAN

Loaned	293
Borrowed	208

Encyclopedia of Garden Plants given in honor of the 60th wedding anniversary of Marge and Al Howland

Encyclopedia of Dog Breeds given in memory of Eleanor Briggs by the Epsom Woman's Club

On Noah's Ark by Jan Brett, Mayflower 1620: A New Look at a Pilgrim Voyage, 1621: A New Look at Thanksgiving given in memory of Betty Hardy by Sandy Keeler

Thank you to Epsom Woman's Club for their generous donation for the purchase of the following books: New England: Eyewitness Travel Guide, The Lammas Feast, Portsmouth Unabridged. The Woman with the Alabaster Jar. Poems for America, Midnight Pass, Children's Hospital Guide to Your Child's Health and Development, The Best American Recipes, 2002-2003, Our Own Snug Fireside: Images of the New England Home 1760-1860, Landscape Planning: Practical Techniques for the Home Gardener, A Vineyard Killing, The Smoke, The Complete Guide to Mental Health for Women, New England: A Photographic Tour, Picturing Old New England: Image and Memory, The Best of Classic Cookbooks. The Michaels Book of Arts and Crafts

EPSOM POLICE DEPARTMENT 2003 ANNUAL REPORT

POLICE CHIEF

Henry L. Farrin Jr.

ADMINISTRTIVE ASSISTANT Gail Quimby

ANIMAL CONTROL Lisa Cote

SUPERVISOR

Sergeant Wayne B. Preve

FULL-TIME PATROLMEN

Officer Brian Michael

Officer Keith Yeaton

Officer Joseph Chaput

PART-TIME OFFICER

Detective Larry Phillips

It is with pleasure and honor I present to the Citizens of Epsom, the Police Department's 2003 Annual Report. As many know, this will be the final report I file as the Town's Chief of Police.

I would briefly like to thank the citizens, Board of Selectmen, other Department Heads, and various committees, the entire staff at the Police Department, and most important, my wife and children for a very enjoyable career as an Epsom Police Officer.

I started my employment with Epsom nearly 14 years ago, and have learned many valuable traits that I will carry with me in my new endeavors. There is simply not enough paper or time in which to express all the thanks I have for those who have inspired me into the person that I have become, both as an individual and a professional.

I can assure you, that the last 14 years of my life will stay with me forever as I pursue new goals and objectives. I do however leave the Police Department and the Town of Epsom in good hands to bring in the year of 2004.

The Town of Epsom should be proud of its police department and what it has accomplished over the last several years, and know that the officers you employ are dedicated to serving the community of Epsom in the best way possible.

Best wishes, and thank you again,

Henry L. Farrin Jr. Chief of Police Epsom Police Department

Page:

PO LICE

From: 01/01/2003 Thru: 12/31/2003

Accident Statistics By Time of Day

		SUN	MON	TUE	WED	THR	FRI	SAT	TOTALS
1	AM	0	0	0	0	0	0	0	0
2	AM	0	0	0	0	0	0	0	0
3	AM	0	0	0	0	0	0	0	0
4	AM	0	0	0	0	0	0	0	0
5	AM	0	0	0	0	0	0	0	0
6	AM	0	1	0	0	0	2	2	5
7	AM	0	0	2	1	2	1	0	6
8	AM	2	1	0	1	0	2	1	7
9	AM	0	0	1	0	0	1	0	2
10	AM	0	1	0	2	1	0	0	4
11	AM	1	1	1	1	1	0	1	6
12	PM	2	1	0	4	2	1	0	10
1	PM	2	0	1	0	0	1	0	4
2	PM	1	1	2	2	0	4	1	11
3	PM	1	2	0	2	0	4	2	11
4	PM	1	2	- 3	2	3	2	1	14
5	PM	0	3	0	3	4	0	2	12
6	PM	1	1	1	0	2	2	0	7
7	PM	0	0	0	1	1	0	0	2
8	PM	0	1	1	0	0	1	1	4
9	PM	2	0	1	0	1	0	1	5
10	PM	0	0	0	0	0	1	ō	1
11	PM	2	0	0	1	0	0	0	3
12	AM	ō	Ō	Ō	ī	ō	ŏ	ō	ī
T	OTALS	15	15	13	21	17	22	12	115

Accident Particulars

	Occurrence(s)	Percentage
Average posted speed at the accident scene		41 MPH
Occurred at On-ramps	0	0.0
Occurred at Off-ramps	0	0.0
Occurred at an intersection	31	27.0
Occurred at a rotary	13	11.3
Occurred on a one lane road/highway	5	4.3
Occurred on a two lane road/highway	77	67.0
Occurred on a three lane road/highway	13	11.3
Occurred on a four lane road/highway	1	0.9
Occurred on other number of lanes	19	16.5
Involved OUI violation(s)	2	1.7
Photos were taken	92	80.0
Measurements were taken	4	3.5
Investigation took place	46	40.0

Page: 2
Records Analysis Report
01/01/2003 - 12/31/2003

Arrests By Time of Day

		SUN	MON	TUE	WED	THR	FRI	SAT	TOTALS
1 2 3 4	AM AM AM AM	10 9	2		3 2	1	1 3	6 5 1	23 19 1
5 6 7	AM AM AM	1	1		1	1	2	1	1 3
8	AM AM	1 2	1 1	2 1	2 1	2 2	1	.1	9
10	AM AM	5	3	1 2		4	5	3	12 16
12 1 2	PM PM PM	1	2 3	1	1	1	1 1	8 5	6 14 10
3 4 5	PM PM PM	2 5	1	4 2	3	1 2	2 2	1 2 2	8 15 10
6 7	PM PM	4 7	4 2	1 1	4 2	2 2	3	4 6	19 23
8 9 10	PM PM PM	2 5 3	1 1 1	2 4 3	2 3	6 4 4	3 3 7	2 6 8	16 25 29
11 12	PM AM	1 6	1	4 2		6 2	4	13 9	29 21
T	OTALS	72	27	31	24	41	40	89	324

Epsom Police Department

Page: 1

Citation Analysis by Day Time From: 01/01/2003 Thru: 12/31/2003

Time		SUN	MON	TUE	WED	THR	FRI	SAT	TOTALS
12	AM	44	2	10	17	17	21	45	156
1		19	2	7	11	14	17	19	89
2		13	0	1	5	13	11	14	57
		6	0	0	1	6	9	9	31
4		4	0	0	7	8	6	7	32
5		1	0	2	13	20	19	12	67
6		17	0	2	10	16	13 .	22	80
7		10	24	16	18	17	28	21	134
8		34	24	21	17	20	19	32	167
9		43	24	14	16	16	16	33	162
10		35	25	15	16	21	18	35	165
11		24	19	13	15	9	17	26	123
	PM	25	18	13	18	12	22	22	130
1		31	23	26	21	17	12	29	159
2		38	22	17	16	6	20	31	150
3		18	12	17	12 -	11	16	35	121
4		21	19	21	23	23	14	33	154
5		31	26	39	24	24	28	35	207
6		44	20	27	13	20	35	45	204
7		33	22	31	29	48	26	33	222
8		26	32	44	24	34	44	38	242
9		36	39	37	44	47	66	62	331
10		30	38	30	36	48	73	73	328
11		12	13	26	24	43	65	73	256
TOTAL	-	595	404	429	430	510	615	784	3767

Page: 2 Records Analysis Report 01/01/2003 - 12/31/2003

Incidents By Time of Day

		SUN	MON	TUE	WED	THR	FRI	SAT	TOTALS
1	AM	14		4	7	4	5	16	50
2	AM	11		1	7	2	5	6	32
3	AM	3			1	3	3	5	15
4	AM				3	5	2	2	12
5	AM	4	1		8	2	3	4	22
6	AM	2	4	1	5	4	5	5	26
7	AM	7	4	13	14	13	12	10	73
8	AM	9	20	17	21	17	10	15	109
9	AM	14	14	18	8	16	18	15	103
10	AM	18	20	18	15	16	12	28	127
11	AM	23	24	21	16	27	22	24	157
12	PM	20	13	24	21	15	14	24	131
1	PM	13	23	15	20	24	20	22	137
2	PM	11	19	21	21	13	17	12	114
3	PM	17	30	26	25	24	35	22	179
4	PM	18	30	24	20	27	29	18	166
5	PM	14	34	32	27	26	26	25	184
6	PM	20	36	23	23	24	19	15	160
7	PM	21	23	22	26	29	24	18	163
8	PM	14	25	11	23	21	22	24	140
9	PM	15	15	21	19	17	19	22	128
10	PM	14	8	14	15	11	23	22	107
11	PM	8	18	14	11	17	21	20	109
12	AM	16	2	4	8	9	7	8	54
TO	TALS	306	363	344	364	366	373	382	2498

ANIMAL CONTROL REPORT July 10, 2003

Pursuant to New Hampshire RSA 466:16 entitled "Returns", the following is a summary from the warrant for unlicensed dogs in the Town of Epsom:

195 Dogs were listed on the warrant

121 Civil Forfeitures were physically issued

Of the 195 Dogs listed on the warrant:

98 Dogs were licensed

45 Dogs have moved or are deceased

4 Dogs were non-residents or duplicates

1 Dog transferred from another town

Total Civil Forfeiture income to date: \$1175.00

Total monthly late fees to date: \$115.00

Respectfully submitted

Lisa Cote

Epsom Fire Department 1714 Dover Road Epsom, New Hampshire 03234

2003 Fire and Rescue Annual Report 2003

The Fire Department wrapped up several multi-year projects it has been working on in 2003. Within the Firehouse, all interior and exterior lights were replaced with new energy efficient lights. This was achieved through a 50/50 matching grant with Unitil of Concord. We expect to recoup the town's investment within the first nine months and continue saving money, as a result of lower energy use. The building was equipped with a Vehicle Exhaust Extraction System, which removes the diesel fumes from the station. This improvement occurred through a competitive grant obtained from the federal government of \$29,916.00. I want to thank Captain Graham for his initiative in finding and obtaining theses grants and seeing these projects through to completion in a timely manner. I would also like to thank Gary Yeaton for the time he donated to wire the exhaust system. New Hampshire's Division of Forest and Lands helped our town with a 50/50 matching grant to replace worn out forestry hose as well as purchased additional forestry equipment.

We replaced 20-year-old air packs with new code complying packs which was possible due to the continuous town support of the fire department and its budget. These packs make it possible for firefighters to perform their job with greater proficiency, while providing a higher level of safety to the firefighters.

Two full-time firefighters took jobs with other departments. Four veteran volunteers secured full-time firefighting jobs. Two within our department and two with outside departments. Firefighter/Paramedic Matthew Moulton and Firefighter/EMT Joel Dail filled our openings while Firefighter/EMT Travis Keeler went to Concord Fire and Firefighter Rob Martel went to Wolfeboro Fire. While we are happy to see these members advance their careers, it has added additional strain to an already exhausted resource of volunteers.

Many of you have what it takes to be an asset to the fire department as a volunteer. Who knows? As you can see, many people who started as volunteers found a rewarding career in the fire service. The next to secure this rewarding career, could be you. We provide the necessary training.

I would be remiss if I did not thank the members, ladies auxiliary, and firefighter association for their dedication and commitment to our town.

Epsom Fire and Rescue will truly miss a founding member of the Rescue. In 1977 William French, (Frenchy), helped organize the Epsom Rescue. Bill announced in November that his EMT certification expires in March 2004 and he will retire. Bill dedicated countless hours to our community; the years of experience Bill brought to this Department will be impossible to replace.

All that this Department has accomplished this year would not have been possible without the support of the town's people. I am speaking for the entire fire department when I say thank you for your continued support. In return, it is our primary goal to provide Epsom with the highest level of service and professionalism that it has come to expect and deserves.

Respectfully Submitted,

R. Stewart Yeaton

Chief, Epsom Fire Department

Epsom Fire & Rescue

Alarm Time Analysis

Alarm Date Between {01/01/2003} And {12/31/2003}

Alarm Hour	Count	Percent
00:00	18	2.13%
01:00	12	1.42%
02:00	11	1.30%
03:00	14	1.66%
04:00	14	1.66%
05:00	13	1.54%
06:00	23	2.73%
07:00	39	4.63%
08:00	42	4.98%
09:00	44	5.22%
10:00	55	6.53%
11:00	47	5.58%
12:00	60	7.12%
13:00	47	5.58%
14:00	49	5.81%
15:00	66	7.83%
16:00	50	5.93%
17:00	42	4.98%
18:00	45	5.34%
19:00	27	3.20%
20:00	40	4.75%
21:00	33	3.91%
22:00	25	2.96%
23:00	26	3.08%

01/20/2004 13:46

Page

Epsom Fire & Rescue

Incident Type Report (Summary)

Alarm Date Between {01/01/2003} And {12/31/2003}

		Pct of	Total	Pct of
Incident Type	Count	Incidents	Est Loss	Losses
1 Fire				
111 Building fire	18	2.13%	\$0	0.00%
113 Cooking fire, confined to container	2	0.23%	\$0	0.00%
114 Chimney or flue fire, confined to chimney	8	0.95%	\$0	0.00%
116 Fuel burner/boiler malfunction, fire	2	0.23%	\$0	0.00%
121 Fire in mobile home used as fixed residence	e 1	0.11%	\$0	0.00%
131 Passenger vehicle fire	11	1.30%	\$0	0.00%
134 Water vehicle fire	1	0.11%	\$0	0.00%
137 Camper or recreational vehicle (RV) fire	1	0.11%	\$0	0.00%
138 Off-road vehicle or heavy equipment fire	2	0.23%	\$0	0.00%
142 Brush, or brush and grass mixture fire	3	0.35%	\$0	0.00%
153 Construction or demolition landfill fire	1	0.11%	\$0	0.00%
154 Dumpster or other outside trash receptacle	1	0.11%	\$0	0.00%
	51	6.05%	\$0	0.00%
2 Overpressure Rupture, Explosion, Overheat -n	o fire			
210 Overpressure rupture from steam, Other	1	0.11%	\$0	0.00%
	1	0.11%	\$0	0.00%
8 Rescue & Emergency Medical Service Incidents 321 EMS call, excluding vehicle accident with 322 Vehicle accident with injuries 323 Motor vehicle/pedestrian accident (MV Ped) 341 Search for person on land 342 Search for person in water 351 Extrication of victim(s) from 360 Water & ice related rescue, Other 381 Rescue or EMS standby	493 41 1 3 1 1 1 1 542	58.55% 4.86% 0.11% 0.35% 0.11% 0.11% 0.11% 64.37%	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
Hazardous Conditions (No fire)				
111 Gasoline or other flammable liquid spill	1	0.11%	\$0	0.00%
112 Gas leak (natural gas or LPG)	4	0.47%	\$0	0.00%
124 Carbon monoxide incident	7	0.83%	\$0	0.00%
40 Electrical wiring/equipment problem, Other	: 1	0.11%	\$0	0.00%
41 Heat from short circuit (wiring),	1	0.11%	, \$0	0.00%
42 Overheated motor	1	0.11%	\$0	0.00%
44 Power line down	17	2.01%	\$0	0.00%
	3	0.258	\$0	0.00%
45 Arcing, shorted electrical equipment	3	0.35%	20	0.000

01/20/2004 13:47

Epsom Fire & Rescue

Incident Type Report (Summary)

Alarm Date Between {01/01/2003} And {12/31/2003}

Incident Type

4 Hazardous Conditions (No fire)

Pct of

Count Incidents

Pct of

Losses

Total

Est Loss

4 Hazardous Conditions (No fire)				
461 Building or structure weakened or collapsed	1	0.11%	\$0	0.00%
463 Vehicle accident, general cleanup	47	5.58%	\$0	0.00%
_	87	10.33%	\$0	0.00%
5 Service Call				
500 Service Call, Other	1	0.11%	\$0	0.00%
511 Lock-out	4	0.47%	\$0	0.00%
512 Ring or jewelry removal	2	0.23%	\$0	0.00%
520 Water problem, Other	6	0.71%	\$0	0.00%
521 Water evacuation	1	0.11%	\$0	0.00%
522 Water or steam leak	1	0.11%	\$0	0.00%
531 Smoke or odor removal	3	0.35%	\$0	0.00%
542 Animal rescue	2	0.23%	\$0	0.00%
550 Public service assistance, Other	1	0.11%	\$0	0.00%
551 Assist police or other governmental agency	1	0.11%	\$0	0.00%
553 Public service	2	0.23%	\$0	0.00%
554 Assist invalid	1	0.11%	\$0	0.00%
561 Unauthorized burning	12	1.42%	\$0	0.00%
571 Cover assignment, standby, moveup	4	0.47%	\$0	0.00%
	41	4.86%	\$0	0.00%
6 Good Intent Call				
600 Good intent call, Other	1	0.11%	\$0	0.00%
621 Wrong location	4	0.47%	\$0	0.00%
631 Authorized controlled burning	5	0.59%	\$0	0.00%
632 Prescribed fire	7	0.83%	\$0	0.00%
650 Steam, Other gas mistaken for smoke, Other	1	0.11%	\$0	0.00%
651 Smoke scare, odor of smoke	18	2.13%	\$0	0.00%
652 Steam, vapor, fog or dust thought to be	2	0.23%	\$0	0.00%
_	38	4.51%	\$0	0.00%
7 False Alarm & False Call				
700 False alarm or false call, Other -	1	0.11%	\$0	0.00%
713 Telephone, malicious false alarm	1	0.11%	\$0	0.00%
730 System malfunction, Other	1	0.11%	\$0	0.00%
733 Smoke detector activation due to	5	0.59%	\$0	0.00%
735 Alarm system sounded due to malfunction	3	0.35%	\$0	0.00%
740 Unintentional transmission of alarm, Other	4	0.47%	\$0	0.00%
743 Smoke detector activation, no fire -	22	2.61%	\$0	0.00%
01/20/2004 13:47			Page	2

Epsom Fire & Rescue

Incident Type Report (Summary)

Alarm Date Between {01/01/2003} And {12/31/2003}

		Pct of	Total	Pct of
Incident Type	Count	Incidents	Est Loss	Losses
7 False Alarm & False Call				
744 Detector activation, no fire -	4	0.47%	\$0	0.00%
745 Alarm system sounded, no fire ~	40	4.75%	\$0	0.00%
	81	9.62%	\$0	0.00%
8 Severe Weather & Natural Disaster	5			
813 Wind storm, tornado/hurricane assessment	1	0.11%	\$0	0.00%
	1	0.11%	\$0	0.00%
Total Incident Count: 842	Total Re	. Togg.	ŝo	

EPSOM FIRE AND RESCUE AMBULANCE BILLING REPORT

January 09, 2004

Billing period of 01/01/03 to 12/31/03

TOTAL BILLED FOR 2003	\$158,515.00
AMOUNT RECEIVED	\$106,308.85
AMOUNT ADJUSTED	\$ 41,656.59
AMOUNT OUTSTANDING	\$ 43,447.63

Report of Forest Fire Warden and State Forest Ranger

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing <u>ANY</u> outside burning. Fire permits are mandatory for all outside burning unless the ground where the burning is to be done (and surrounding area) is completely covered with snow. Violations of the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000 and/or a year in jail, in addition to the cost of suppressing the fire.

A new law effective January 1, 2003 prohibits residential trash burning. Contact the New Hampshire Department of Environmental Services at (800) 498-6868 or www.des.state.nh.us for more information

Help us to protect you and our forest resources. Most New Hampshire wildfires are human caused. Homeowners can help protect their homes by maintaining adequate green space around the house and making sure that the house number is correct and visible. Contact your fire department or the New Hampshire Division of Forests and Lands at www.nhdfl.org or 271-2217 for wildland fire safety information.

2003 FIRE STATISTICS

CAUSES OF FIRES REPORTED

(A	ll fires Reported	l thru Novembe	er 03, 2003

	# of Fires	Acres	
Belknap	40	4.86	Arson 10
Carroll	46	13.99	Campfire 25
Cheshire	8	.68	Children 13
Coos	7	17.40	Smoking 20
Grafton	22	12.60	Debris 226
Hillsborough	60	11.34	Railroad 3
Merrimack	98	10.45	Lightning 2
Rockingham	56	18.54	Equipment 8
Strafford	34	7.94	Misc* 67
Sullivan	3	2.03	(*Misc: powerlines, fireworks, electric fences, etc.)

	Total Fires	Total Acres
2003	374	100
2002	540	187
2001	942	428
2000	516	149

TOTALS BY COUNTY

ONLY YOU CAN PREVENT WILDLAND FIRES



CAPITAL AREA MUTUAL AID FIRE COMPACT



President: Paul W. Welcome Chief Coordinator: Richard Wright

105 Loudon Road Building 1 P.O. Box 7206 Concord, NH 03301 Email: firecl@totalnetnh.net Telephone: 225-8988 Fax: 228-0983

2003 ANNUAL REPORT TO BOARD OF DIRECTORS

The following report is prepared for the Capital Area Fire Compact's Board of Directors as a general summary of activities for the calendar year 2003. The report is also forwarded to the governing bodies of the Compact's member communities for informational purposes.

The Compact provides service to its eighteen member communities encompassing 644 square miles of area with a resident population of 107,898. Mutual aid response is given to and received from several other communities and mutual aid districts. Delivery of emergency service varies daily by community, based on tourism, special events, weather, and commercial activity.

Fire and Emergency Medical dispatch service is provided by the City of Concord Fire Department's Communications Center with six full-time dispatchers under the direction of dispatch supervisor Lieutenant Ernest Petrin. All dispatchers participate in telecommunications training courses. The number of dispatched incidents in 2003 increased to15,130, an approximate 4% increase from 2002. A detailed report by community is attached.

The Chief Coordinator responded to 127 mutual aid incidents, and handles the administrative functions of the Compact. He participates on several state and regional committees, including Hazardous Materials, NH Federation of Mutual Aids, NH Association of Fire Chiefs, Forest Fire Wardens Associations, and others. He is an active member of the NH First Responder Radio Interoperability Grant Review Committee which is making recommendations regarding procurement and installation of digital communications equipment for Fire and Emergency Medical Services. This equipment is being provided through Homeland Security Funding to provide radio interoperability capability with all public safety agencies.

The Compact 2003 operating budget was \$ 543,480. All Compact operations, including the Chief Coordinator's position, office, command vehicle, and dispatch services are provided through this budget. Funding by the member communities is based on a combination of property values and population. We actively pursue and obtain any grant funding that is available.



CAPITAL AREA MUTUAL AID FIRE COMPACT



President: Paul W. Welcome Chief Coordinator: Richard Wright

105 Loudon Road Building 1 P.O. Box 7206 Concord, NH 03301 Email: firec1@totalnetnh.net Telephone: 225-8988

Fax: 228-0983

Page 2 (2003 Annual Report)

The following members served the Compact in 2003 in the following positions:

President: Vice President:

Chief Paul Welcome, Webster Chief Stewart Yeaton, Epsom

Secretary: Treasurer: Chief Coordinator: Past Chief Peter Russell, Hopkinton Firefighter John R. Burton, Bow Chief Richard E. Wright, Loudon

Executive Committee:

Chief Paul Welcome, Pres., Webster Chief Stewart Yeaton, V. Pres., Epsom Chief Richard Brown, Warner

Chief Leonard Brown, warner Chief Leonard Deane, Pittsfield Chief Harold Paulsen, Pembroke Chief Edwin Bowne, Salisbury Chief H. Dana Abbott, Bow

Dispatch Committee Chair:

Chief Harold Paulsen, Pembroke

Training Committee Chair:

Asst. Chief Richard Pistey, Bow

Central NH HazMat Team Chief:

Battalion Chief William Weinhold.

Concord Fire Dept.

The Compact Training Committee chaired by Assistant Chief Dick Pistey, with members Deputy Chief Mike Paveglio and Division Commander Shawn Mitchell assisted all departments in hosting at least one mutual aid training exercise during the year. Mutual aid drills held throughout the Compact practice all aspects of fire suppression, emergency medical, mass casualty, hazardous materials, and other specialized areas. We appreciate the effort, time, and expertise that the Training Committee contributes to the Compact.



CAPITAL AREA MUTUAL AID FIRE COMPACT



President: Paul W. Welcome Chief Coordinator: Richard Wright

105 Loudon Road Building l Email: Telephone: 225-8988 P.O. Box 7206 Concord, NH 03301 firec1@totalnetnh.net Fax: 228-0983

Page 3 (2003 Annual Report)

The Central New Hampshire HazMat Team, comprised of Capital Area and Lakes Region members continues to train bi-weekly and responds to 53 communities in our combined coverage area. The team operates with three response units and will welcome personnel interested in joining, training, and operating with the team. We extend our thanks and appreciation to all team members for their willingness to respond to these emergencies. We continue to apply for and use grant funding to perform data collection of hazardous materials inventories reported by facilities in our operating area.

Thanks to Chief H. Dana Abbott for serving as the President of the Compact for ten years. Much has been accomplished during his tenure as President and his efforts are appreciated and acknowledged.

We acknowledge Chief Benjamin Ayer who is retiring as Henniker's Fire Chief on January 1, 2004. Chief Ayer has been a member of the fire service for 60 years and the Fire Chief for 35 years. There are few who have, or will attain this extraordinary service record. His participation and strong support of the Compact's principles are greatly appreciated and we extend our best wishes for a very enjoyable retirement.

We encourage all departments to send representatives and actively participate in all Compact meetings. Your input is needed on all issues and your members need to be informed of Compact activities and planning.

Thanks to all departments for your great cooperation.

Please contact any Compact officer or the Chief Coordinator if we may be of assistance.

Dick Wright, Chief Coordinator
CAPITAL AREA FIRE COMPACT

cc: Fire Chiefs
Boards of Selectmen

01/15/2004

PLANNING BOARD 2003 REPORT

The Planning Board has had another busy year. There have been a number of new subdivisions presented to and approved by the Planning Board as well as commercial expansion.

The Board has spent the year working on revising the subdivision regulations that should be approved shortly. The updated regulations will be very useful for the Board.

A subcommittee has also been working to update the Capital Improvement Program as required by State statue.

The Planning Board would like to take this opportunity to thank you for your support of the Growth Ordinance passed at the Town Meeting last spring. The Growth Ordinance has functioned well in its first year. The number of residential permits issued this year was thirty-two. The average number of permits issued for the previous three years was forty-nine residential units. Without the Growth Ordinance in place, we would have seen an increased number of residential permits issued this year.

I would like to take this time to thank the members of the Board who have generously given their time to volunteer and serve on the Board. It is often difficult to make decisions that keep in mind the Master Plan developed with citizen input, the property owner and good of the town. Many have given me assistance and time beyond the biweekly meetings.

I would also like to thank Alfred Bickford, who resigned this year, for his efforts while he served on the Planning Board.

Respectfully submitted,

Elizabeth A. Bosiak, Chairman

BOARD OF ADJUSTMENT 2003 REPORT

The Board of Adjustment was established through the adoption of the zoning ordinances and given the powers to 1) hear and decide appeals due to administrative decisions, 2) issue "special use permit" for junk yard use, 3) grant "special exceptions" to the terms of the zoning ordinances and 4) grant waivers to the zoning ordinances by "variance". The appeals for an administrative decision are commonly the result of non-issuance of a building permit due to interpretation of the zoning ordinances by the administrative officer or land use board such as the Zoning Compliance Officer, Planning Board and/or the Board of Selectmen.

The Board of Adjustment consists of five appointed members, three alternate appointed members and a secretary. All Board members are appointed by the Board of Selectmen and serve in a three-year voluntary position. The Board meets only when specific application/appeal is submitted and operates under bylaws as established by the Board.

During this past year (2003), the Board of Adjustment processed a record breaking nineteen (19) applications for various appeals to the zoning ordinances and held eighteen (18) Public Hearings concerning these appeals. The zoning appeals consisted of seven (7) special exceptions and twelve (12) variances. Summaries of these appeals are as follows:

CASE NO. (MONTH)	APPLICANT (OWNER)	TAX MAP (LOT NO.)	APPEAL TYPE	APPEAL DESCRIPTION	APPEAL DECISION
2003-01 (March)	Damon Homes (Howard & Sylvia Hughes)	U-13 (30)	Variance	Construction of single-family home on lot with less than one (Silver Hill Drive)	Approved
2003-02 (April)	Jean Hartsell	U-19 (39)	Variance	Construction of two family dwellings on private road (Chestnut Pond Road)	Denied
2003-03 (April)	Laurence & Joanne Caraway	U-4 (18)	Special Exception	Construction of 24 unit apartments in six buildings (Black Hall Road)	Approved
2003-04 (May)	Amel Baghdad	U-5 (64)	Special Exception	Operation of pizza and sub shop at former Gossville General Store (Goboro Road)	Approved
2003-05 (May)	Tom Blanchette (Michael Raymond & Ronald Raymond	U-6 (14)	Special Exception	Operation of a granite fabrication facility (US Rte 4 & 202)	Approved

EPSOM BOARD OF ADJUSTMENT 2003

CASE NO. (MONTH)	APPLICANT (OWNER)	TAX MAP (LOT NO.)	APPEAL TYPE	APPEAL DESCRIPTION	APPEAL DECISION
2003-06 (May)	John Perту %Top Dog, Inc.	U-5 (51)	Special Exception	Operation of a self contained hot dog cart at Care Pharmacy (Epsom Traffic Circ	Approved
2003-07 (May)	Bruce & Penelope Graham	U-4 (36)	Variance	Expansion of - single-family home within non-conform setbacks (US Rte 4 & 202)	Approved
2003-08 (August)	Joseph Connelly	U-6 (14-3)	Variance	Temporary placement of a mobile home (US Rte 4 & 202)	Approved
2003-09 (August)	Richard Boucher	U-19 (18)	Variance	Upgrade of seasonal dwelling on private road and on lot with less than one acre (Lake View Road)	Approved
2003-10 (August)	Stephen Huppe	R-9 (21)	Variance	Expansion of - single family dwellin on lot with less than one acre (Center Hill Road)	Approved
2003-11 (September)	Joshua & Trisha Ellis	U-17 (29A)	Special Exception	Operation of day care facility (NH Rte 28 South)	Withdrawn
2003-12 (September)	Ronald & Lori Dubreuil	U-19 (51)	Variance	Expansion of - single family dwellin on private road (Chestnut Pond Road	_
2003-13 (October)	Robert Cutter	U-11 (3)	Variance	Subdivision of lot with no public road frontage (Rhodora Avenue)	Approved
2003-14 (October)	Harold & Rhonda Estabrook	U-19 (15)	Variance	Expansion of seasonal dwelling for year round resider on lot with less than one acre on private ro (Lake View Road)	

EPSOM BOARD OF ADJUSTMENT 2003

CASE NO. (MONTH)	APPLICANT (OWNER)	TAX MAP (LOT NO.)	APPEAL TYPE	APPEAL DESCRIPTION	APPEAL DECISION
2003-15 (October)	Murray & Marla Pond	R-14 (22)	Variance	Temporary use - of single family mobile home (Lockes Hill Road)	Approved
2003-16 (October)	Murray & Marla Pond	R-14 (22)	Variance	Two residential - properties to share one common drivew (Lockes Hill Road)	Denied ay
2003-17 (November)	Timothy & June Pease	U-8 (26)	Special Exception	Construction of single family home on lot with 1.3 acres (Carriage Hill Road)	Approved
2003-18 (November)	Louis & Sharon Dubois	U-1 (84)	Variance	Expansion of single family home on lot with less than acres and on private (Sleepy Hollow Lane	road
2003-19 (December)	Wayne & Julie Anderson % Pathfinders Real Estate	U-5 (47-1)	Special Exception	Expansion of - daycare and Montessori school for K-8 (Sawyers Avenue)	Approved

Of the cases decided during 2003, the Board received one request for rehearing on the Board's prior decisions. The request for rehearing was made for Case 2001-02 (Hartsell) and the Board granted the request. It is anticipated the rehearing will be held in the next calendar year.

As Chairman, I would like to take this opportunity to extend my appreciation to the Board of Adjustment members and Board secretary for their dedication and commitment throughout this past year. As shown by the Board's decisions made throughout this past year, their volunteered service continues to provide an essential "safety value" for the citizens of Epsom to appeal zoning and land use issues. While the Board's decisions can be emotionally difficult and trying at times, a solid understanding of the regulations remains an important ingredient for making these decisions in combination with good common sense. I truly appreciate their yearly contributions and dedicated hours of voluntary service.

Should you be interested in becoming involved within your community by taking the time to serve on planning, zoning land use boards, and/or conservation commissions, please feel free to contact the respective chairpersons. Thank you.

Respectfully submitted by, Keith A. Cota, Chairman

WELFARE

There were positive changes in the Epsom Welfare Department in 2003. More people gained employment, for the most part rents stabilized, and more adults continued their education. Applicants had an understanding that basic needs would be assisted by the town's operating budget, and bills beyond basic needs would not be obliged by the town. People seemed to be content with less in general.

Sixty-one written applications were submitted, three were not signed, and 16 applicants were not eligible to receive town assistance.

Of the applicants who received town assistance there were:

- 12 two parent households
- 14 single parent households
- 55 children
- 16 households without children
- 20 disabled people
 - 4 senior citizens

People continue to work well together to get the job done, to benefit the citizens of the town. People from outside the Epsom community, as well as within, contributed to hundreds of donated hours of community service. Students spent hours collecting and counting food along with teachers; senior citizens read mail and wrote to service men and women. These are a sampling of what happened one hour of one day this year. What, at times, can appear to be impossible tasks, are always pulled together in the end. "Many hands make light work." Those 'many hands' are yours; know who you are. I cannot thank you all enough.

Respectfully submitted,

Patricia L. Hickey

EPSOM ZONING COMPLIANCE OFFICER REPORT

2003 PERMITS ISSUED

ADDITIONS RESIDENTIAL	38
ADDITIONS COMMERCIAL	1
APARTMENT	1
BARNS	1 7 3
BUSINESS COMMERCIAL	3
BUSINESS IN HOME	0
CAR SHELTER	6
DECKS	27
DEMOLITION	1
FOUNDATION - EXISTING BUILDING	1
GARAGES	25
GAZEBO	1
MOBILE HOMES	7
MOBILE HOME - REPLACE WITH NEWER	3
MOBILE HOME TEMPORARY	1
OCCUPANCY CERTIFICATE	23
PORCHS	21
RENEWELS	3
SEASONAL BUSINESS	1
SHEDS	32
SIGN PERMIT TEMPORARY	6
SIGNAL TOWER - ANTENNA	2
SIGNS	0
SINGLE FAMILY RESIDENCES	32
SWIMMING POOL	10
TOTAL PERMITS ISSUED	252

THE PERMITS ISSUED DURING THE YEAR ARE ONLY PART OF THE RESPONSIBILITIES OF THE ZONING COMPLIANCE OFFICERS. WE ARE ALSO RESPONSIBLE FOR ZONING ENFORCEMENT. THIS YEAR ,WORKING WITH THE ZONING BOARD, WE HAVE BEEN ABLE TO RESOLVE MANY OUTSTANDING ZONING COMPLIANCE ISSUES. IF YOU HAVE ANY QUESTIONS ABOUT PERMITS OR ZONING REGULATIONS PLEASE CALL THE TOWN OFFICE. WE WILL ASSIST YOU IN RESOLVING YOUR QUESTIONS.

JOHN F HICKEY ARTHUR LUND

ZONING COMPLIANCE OFFICERS

ZONING COMPLIANCE APPLICATION FEES Changes effective August 25, 2003

Single Family house/Mobile Home	\$	725.00
Duplex	\$	725.00 Plus \$25.00 Per Unit
Apartment Building	\$	725.00 Plus \$25.00 Per Unit
Apartment Added to Home	\$	725.00 Per Unit
Commercial Building	\$	750.00 Plus \$25.00 Per Unit
Mobile Home in a M/H Park	\$	325.00 Includes C/O
Additions/Dormers – Residential/Commercial (Certificate of Occupancy needed after complete	\$ tion)	50.00 Up to 50% of Current Square Footage \$75.00 from 51% and Up To Current Square Footage
Camper and or Motor Home on lot Temporarily while home being built-1year	\$	325.00
Decks, Sheds, Pools	\$	40.00
Barns	\$	60.00
Garages	\$	60.00
Demolition of existing buildings	\$	30.00
Municipal (Fire, Police, School)		No Fee
Renewal Fee for Bldg. Permit for one (l) Additional Year (Only one Renewal Allowed)	\$	20.00
Certificate of Occupancy	\$	25.00
Business Permits		
In Commercial Units & Additional Antennas to Towers	\$	40.00 Per Unit
Single Building (Garage/Residence, Etc.)	\$	100.00

In Home Business	\$	30.00
Seasonal Business	\$	25.00
Signs:		
Permanent	\$	50.00
Temporary (Thirty (30) Days Only	·) \$	25.00
Renewal for Temporary Sign (An Additional thirty (30) Days Only) (Renewal in a Calendar Year	\$ One (l)	25.00
Temporary-Agriculture (Vegetable Trees, Etc.)	es, \$	15.00

Epsom Health Officer Report

Summary 2003

The Health Officer addressed the following items for the Town of Epsom.

Number of inspections done in 2003	66 [majority Kings Town Trailer Park]	37 [food service or public health notice]	4 [2 initial, 2 follow-up]	9 [coordinated/assisted SPCA]	3 [for State license]	
Type of inspection	Septic [complaint related to malfunctioning system]	Health [complaint related to restaurant, public school or well water]	Foster Care [inspections for State license]	Animal Health [complaint related to animal care	Public Schools	

counsel to address this and inspections will begin as soon as Epsom enters an agreement with the State of NH to become I remain committed to providing inspections of all food services in the town. Information has been provided to town "self-inspecting".

I will be attending the meeting on January 26/04 to address this issue.

Cec Curran Health Officer Town of Epsom

ROAD AGENT REPORT December 31, 2003

The Highway Department over the past year finished up the Thompson Development project and made the lower half of North Road a smoother road by doing a shim and overlay. We did some hot asphalt patching on areas in Cutter's Development and on spots on Mt. Delight, New Rye, Center Hill, New Orchard, Goboro and Locke's Hill.

During the grading process there was 10,000 tons of crushed gravel spread on various dirt roads. A dust inhibitor was applied as part of the summer grading.

This spring because of the depth of the frost, we put truckload after truckload of stone on the dirt roads just to make them passable.

We have developed a long range, yearly projects list. This includes roads to be saved by shim and overlay and roads that will need to be reconstructed. Our roads are not in good shape and that needs to be addressed with both long and short range planning. Also, our bridges will need maintenance in the near future.

The Highway Department has changed a lot of personnel over the last few years, but it hasn't changed or rotated any equipment or vehicles. It also hasn't changed its description or location, the "pit", on Route 4. The State and EPA are going to require the Town to build a shed for salt storage and a maintenance building with a containment system to prevent contamination of ground and surface water from run off. Meeting these requirements will have a considerable cost.

I have a vision for the Highway Department that includes a functional building to house the Town's vehicles and give us the ability to do some maintenance. I would also like to have a program of rotating vehicles and equipment in an orderly sequence in order to keep maintenance costs down and not hugely impact the budget. But my main goal is to fix the roads so as to be safe, smooth, have good shoulders and be well drained.

The Road Advisory Committee, which has developed into a projects committee, is a valuable asset to the Highway Department. I want to thank each and every member for their hard work and the hundreds of hours over the last couple of years. Thank you Bud Palmer, not only for your hard work but also for the knowledge and history you share. I also want to thank all the people who have helped from words to taking a hoe or shovel and opening a clogged waterway or culvert, to removing a limb from the road.

I often wonder if anyone reads these reports, so if you do, take a good look at your roads. In my opinion, we need to save the good roads and systematically fix the rest properly. If you are going to pave your driveway, please check the Town regulations and have your final grade checked. This could save bad feelings, time and money.

Thank you.

Gordon R. Ellis

TOWN OF EPSOM SWIMMY LESSONS 2003

CONGRATULATIONS TO THE 107 YOUTH WHO PARTICIPATED IN EPSOM'S AMERICAN RED CROSS SWIMMING LESSONS AT NORTHWOOD PUBLIC BEACH THE LAST TWO WEEKS IN JULY.

WE WERE FORTUNATE TO HAVE EXPERIENCED TEACHERS ONCE AGAIN. TEACHING THIS YEAR WERE SANDRA KELLER, HOLLY NOYES, SONIA NOYES AND HARRIET WERNER. OUR AIDS WERE MATT ALLEN, ABRAM KELLER AND KASSY KELLER.

WE HAVE HAD A SUCCESSFUL PROGRAM FOR MANY YEARS NOW AND IT IS THANK TO THE PARENTS WHO TRANSPORT THEIR CHILDREN TO THESE LESSONS. IT WAS AN INSTRUCTIVE ACTIVE FUN TWO WEEKS. WE HOPE TO SEE NEW AND OLD STUDENTS NEXT YEAR.

MOLLY LINDH AND TYLER YEATON COMPLETED THE WSI AIDE CLASS.

Webster Park Overview for 2003

We started out 2003 with the Friends of Webster Park installing more playground equipment for the playground area with more improvements and equipment to follow soon. Thanks to Chichester/Epsom Lions Club for putting on an Auction with George Foster as auctioneer to help raise the balance of money needed to complete the playground project. The auction was a huge success.

We had many reservations for the season, which included band concerts, antique auto show, company outings, ball games, and family reunions, among the few to mention.

We would like to thank Fred Charlton (Master Electrician for overseeing in his spare time) for his numerous hours working on electrical system and lighting, Rick Belanger, Ponderosa Enterprises for the use of his loader and roll off containers to remove the wood from the 16 trees dropped in the park late winter and early spring, Joe Davis, Bartlett Tree Experts for the use of company chipper and labor to clean up the area over the spring & summer, Tim Emery, Tim's Truck Capital & Auto Sales Inc. for the use of their bobcat skid steer for spring clean up, Wayne Preve, E. Y. A. A. for bringing a tractor and York rake to spread stone dust over the ball field, Bob Cutter, Cutter Enterprises for all his quick response and back filling the ditches throughout the park, Herb Bartlett, Bartlett Construction for the use of the ditch witch and the skid steer around the park this fall and Ivan Rutherford for his endless hours of cleanup and maintenance around the park. We made great headway in completing the electrical in the park including three additional light pole bases have been installed this fall, power was pulled to the port-a-potty bathrooms, and pavilion driveway has been bedded with crushed stone. Several loads of loam have been spread around the port-a-potty bathrooms and other areas.

A special thank you for all the volunteers that helped with the preparations for Webster Park this season whether it is on the playground improvements or general park improvements. Your support was greatly appreciated.

Epsom Conservation Commission Report 2003

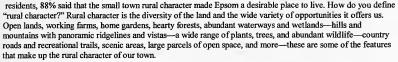
In 2003 the Epsom Conservation Commission was involved in many projects. The commission reviewed applications, permits, and sites for dredge and fill and wetlands projects. Before you disturb, develop, harvest, or alter the landscape please contact the Town Office or the NH Department of Environmental Services or Forestry.

We invite you to visit the Epsom Town Forest on Tarleton Road. There is a mailbox at the parking lot of the Epsom Town Forest, where you can pick up a map showing trails, features and points of interest. In 2003, work groups helped clean up trails and boundaries of the town forest and other conservation lands. We invite you to join us on one of our workdays in 2004. Please consider joining the Epsom Conservation Commission as a member or volunteer.

The Conservation Commission participated with our recycling center (BCEP) and 4 other towns, to offer a household hazardous waste drop off day this year. There were volunteers from Epsom who helped with this event. Residents from 5 towns dropped off household hazardous wastes such as herbicides, pesticides, household cleaners and chemicals, and asbestos. These materials were handled by licensed hazardous waste personnel. Many residents shared they would like to see a day like this offered from time to time. If you missed this year please let a selectman or board member from BCEP know so they are aware of the community need for this type of event. One thing we recognized was that many people were not aware of the items they can recycle at BCEP. We encourage you to recycle. BCEP accepts household trash as well as separated glass, plastic, tin cans, aluminum, newspaper, mixed paper, cardboard and cat litter. Some items have fees attached such as paint, tires, furniture, appliances, and demolition and construction waste.

Many Epsom residents take it upon themselves to help pick up roadside trash. We thank those of you who devote your energy to this effort each year and we encourage others to help out. The Conservation Commission asks people to adopt a section of road they care about, and get out there any time. During April for Earth Day, BCEP will accept roadside trash which is sorted but not clean. The town budget does not allow for routine roadside clean-up, so it is up to us. Your reward is a better-looking, clean neighborhood.

The Epsom Conservation Commission asks you to think of ways you can contribute to your community and the environment. In a survey of 500 Epsom



The land and water allow us many opportunities for recreation and pleasure: fishing, wildlife viewing, walking, hiking, sinownobiling, birding, tracking, canoeing, swimming, boating, skating, snowshoeing and cross country skiing. We all love the community we live in and its natural beauty. The conservation commission would like to thank all who help make it a special place to live, thanks to those who volunteer their time for town and community activities.

So please get involved in our community. Do what you can to conserve the rural atmosphere and character that folks say makes Epsom a desirable place to live. Help us preserve and maintain these features. Please contact Alison Parodi at 736-9744 eves for more information.

Town Hall Restoration

We dedicate the success and initiative of the restoration project to the memory of Robert "Bob" Yeaton and his leadership in preserving Epsom's historic Town Hall for future generations. The people of Epsom can take pride in his vision of a restored Town Hall.

Restoration Committee Members
Robert Yeaton, Emeritus
Beulah Yeaton
Glenna Yeaton Nutter
Nancy Yeaton Claris
Philip Yeaton
Joan Fowler
Richard Fowler
Harvey Harkness

Ex officio Edward Nutter Carleton Rand

The restoration of the Old Town Hall is complete with the exception of ceiling insulation, a second coat of floor oiling, installation of new front doors, adding on-demand hot water in the lavatory and minor carpentry and electrical repairs. We expect to hear momentarily regarding the designation of the structure as a New Hampshire Historic Site and we have been informed the building is eligible for registry as a national historic site. The Epsom Historical Association has been granted permission by the Selectmen to occupy the old town offices as a home base for association activities, retention of records and providing public access to the history of Epsom. In addition, permission has been granted for the storage and display of historic artifacts, photographs and documents regarding Epsom's history from 1727 to the present. A community open house and celebration will be held during the spring/summer of 2004. Subsequently, the building will be available for use by community organizations-scheduling will be through the Epsom Town Office at 736-9002.

Work Completed

Grading for proper drainage at rear of building
Rear sill replaced
Granite foundation stones reset and building leveled
New granite front steps
Installation of handicapped accessible bathroom
Construction of handicap ramp
Grading for ramp
Interior fire emergency lights installed

New interior lighting with period fixtures Exterior lighting installed Interior plaster patched, skimmed and sanded Interior ceiling, walls and woodwork painted Removal and storage of all town records Litter and trash recycled at BPEC Station Selectmen's office cleaned and vacuumed Bicentennial Town Quilt cleaned Selectmen's old roll top desk restored Exterior painted Period railings installed for front steps Upgraded lighting for old office and handicap ramp Front of building landscaped Leaning tree removed Storm windows installed New exterior sign

Special thanks to the following organizations and people who have donated hundreds of hours to the restoration project. Thanks are also expressed to our local contractors and vendors for their attention to detail and quality of work.

Organizations

Epsom Chichester Lions Club Richard Gibson, Team Leader Dennis Skora Judy Gibson Henry Stoneham Donna Filion Philip Verrill Edward Nutter

Contractors and Vendors

Herbert Bartlett Construction
Yeaton Brothers Construction
Leonard Burritt Plumbing Contractor
Michael Brewster Sill Contractor
Gerry Rousseau and Son Electrical Contractors
Elinor Yeaton Flying Bird Co.
Park Watson Carpenter
Strawberry Banke Landscaping and Design Co.

Diamond Sign Co.
Wrought Iron Modes, Inc.
Ray Kelley Painting
Jim Thorpe's Paint and Decorating Center
A and B Lumber Co.
Unitil Electric Inc.

Donations

Bruce Barton Bruce Coutu Raymond Brothers

Volunteers

William Clark Kenneth Stiles Joyce Heck Frank Catanese David Bird Nancy Wheeler Ivan Rutherford

Conclusion

The Epsom Selectmen established the Town Hall Restoration Committee on October 15, 2001. The amount of work accomplished since that time is testimony to the interest and commitment of the citizens of Epsom to preserve the history of our community. We thank the Selectmen for their encouragement, the voters for providing the required funds and to everyone who by their positive support made this project possible.



The Epsom Historical Association saw an increase in its membership from 40 to over 60 people and continued to present programs of interest during the last year. Among the programs were the following:

Larry Berkson of the Pittsfield Historical Society presented a program on what their historical society has done over the past several years; a program on the plight of Epsom cemeteries: Judith Moyer of the N.H. Humanities Council presented a program on "New Hampshire Telephone Operators in the Pre-dial Era"; and Carleton Rand presented the final program of the year on the diaries of James Babb, "In His Words." In addition, the Historical Association held its annual ice cream social at the home of Ed and Glenna Nutter where members of the town's fourth grade gave a presentation on their New Hampshire History Project. The Old Home Day project centered around a museum of Epsom artifacts on display at the old town hall.

The Epsom Historical Association also adopted a logo, and a slogan "catch up to the past" in an effort to give the Asociation a more visible presence in the community.

Harvey Harkness President Epsom Historical Association

ANNUAL REPORT OF THE TOWN OF EPSOM

The Concord Regional Visiting Nurse Association (CRVNA) continues to offer comprehensive health services to the residents of Epsom. The following is a description of these services:

<u>Home Care services</u> respond to the health care needs of those patients with acute or chronic illnesses that require skilled professional and para-professional care so they may return to or remain in their homes. Emphasis is on promoting independence and maximum functioning of the patient within the least restrictive setting. Patients who receive services range from children who have a complex medical condition to frail elders who require supportive assistance to stay in their own homes.

<u>Hospice services</u> provide professional and para-professional services to the terminally ill patient with a limited life expectancy. The goal is to enhance the quality of the patient's remaining life by helping he/she remain at home in comfort and dignity. Emphasis is on pain and symptom management and skilled intervention to meet the patient's special physical, emotional and spiritual needs.

CRVNA's Hospice House provides residential care to terminally ill patients who have no primary caregiver or need a supported residential setting. Often times patients are transferred into the Hospice House when a caregiver is exhausted and unable to care for them at home any longer. To date, this house has provided a home to approximately 500 terminally ill residents.

Community Health services include health education, health maintenance and preventive health services. The program includes preventive care, adult and senior health, child health, Baby's First Homecoming, immunizations for all ages, supportive services to school districts parent education and support, health education and nutritional counseling.

Community Health includes health promotion services which focus on the low and marginal income families and individuals to prevent illness by professional assessment and screening for health risks and needs, by early intervention to prevent, eliminate, or minimize the impact of illness and/or disability, and by anticipatory guidance and health teaching. Emphasis is on promoting healthy children, families and individuals through early intervention and health teaching. Services rendered in the clinic setting are: child health, adult screening, and immunizations. Home visits are made in crisis situations or when needed health care cannot be given in the clinic. Senior health services are provided at congregate housing sites.

Over the past two years Senior Health Clinics have expanded to reach out to seniors who may require a monthly check by a nurse of their blood sugar, blood pressure, and/or diabetes management. The expansion of these services was in response to the decrease in Medicare services to seniors.

Professional and para-professional hourly home services are provided on a private fee-for-service basis. Health education and instruction are part of each home visit or clinic visit.

Anyone in Epsom may request service: patient, doctor, health facility, pastor, friend or neighbor. The nurse who completes an assessment will coordinate with the patient's physician a plan of care to meet the patient's specific needs. If the patient does not have a physician the nurse will assist the patient to identify one and schedule a visit. The agency has developed a program with the NH-Dartmouth Family Practice Residency Program to coordinate a house call visit by a resident to a frail elder's home who is unable to leave his/her home.

A call to Concord Regional Visiting Nurse Association (1-800-924-8620) is all that is necessary to start services or make inquiries. The CRVNA office is open Monday through Friday from 7:30am to 5:00pm. A nurse is on call twenty-four hours a day. The On-Call Nurse can be reached by calling 1-800-924-8620.

Federal regulations specify a charge is applicable to all visits. Fees are scaled for the individual without health insurance and/or who is unable to pay the full charge. However, to fee scale, federal regulations require a financial statement be completed by the patient or responsible person. The community health services are provided to residents often times free of charge. Town monies subsidize those visits that are scaled or that no fee is collectible.

This agency is certified as a Medicare/Medicaid Provider, licensed by the State of New Hampshire, accredited by the Joint Commission on Accreditation of Healthcare Organizations (JCAHO) with commendation and is a member agency of the United Way of Merrimack County.

Total visits made during October 1, 2002 through September 30, 2003:

<u> 1</u>	No. of Clients	Visits
Home Care/Hospice	103	3,775
Community Health Services		
- Flu Shots	75	75
 Immunizations 	7	7
- Dental	23	23
- Senior Health	41	165
- Health Clinic	12	12
- Baby's Homecomin	g 22	22
- Parent Friend	5	22_ 43
Community Health Total	185	347
Total Clients and Visits	288	4,122

- 24 Senior Health Clinics
 - 2 Flu Clinics
- 1 Community Education Program
- 5 Adult Bereavement Support Groups
- 3 Hospice Volunteer Training Groups

Community Action Program Belknap-Merrimack Counties, Inc.

2004 SUNCOOK AREA CENTER PROJECTED OPERATING BUDGET

PERSONNEL

Area Center Director	\$ 27,417
Outreach Worker	22,325
Part-Time Substitute Office Clerk	1,500
Payroll Taxes/Fringe Benefits	20,517

Sub-Total: \$71,759

OTHER COSTS

Program Travel 10,500 miles x .32	\$ 3,360
Rent/Heating Costs	11,335
Electricity	1,375
Telephone	2,525
Postage	425
Office Copier/Computer/Supplies	1,100
Advertising	200
Staff Development/Training	100
Publications	150
Liability/Contents/Bond Insurance	240

Sub-Total: \$20,810

Total Budget: \$92,569

Federal Share: \$ 37,912 (41%) All Town Share: 54,657 (59%)

\$ 92,569

SUMMARY OF SERVICES 2003 PROVIDED TO EPSOM RESIDENTS BY THE SUNCOOK AREA CENTER

COMMUNITY ACTION PROGRAM BELKNAP-MERRIMACK COUNTIES, INC.

SERVICE DESCRIPTION	UNITS OF SERVICE	E HOUSEHOLDS/PERSON	S VALUE
COMMODITY SUPPLEMENTAL FOOD PROGRAM is a nutrition program that offers participants free nutritious toods to supplement their daily diet. The program serves children under six years of age, women during pregnancy and up to 12 months after the birth of their baby. Value \$25.00 per unit. 1(an individual may not be			
enrolled in both the WIC Program and CSFP but a family may have members on both programs.)	PACKAGES-432	PERSONS36	\$ 10,800.00
CONGREGATE MEALS- All elders are welcome to our congregate meal sites! Senior Centers for nutritious hot meals, social/recreational activities and special events. Value \$6.58 per meal.	MEALS-841	PERSONS-72	\$ 5,870.18
EMERGENCY FOOD PANTRIES provide up to five days of food for people facing temporary			
food crisis. Value \$5.00 per meal. FUEL ASSISTANCE is available to income eligible households to help with energy costs during the prime heating season. Priority is given to the elderly and disabled. The average benefit for the 2002-03 program was \$564.00.	MEALS-6930 APPLICATIONS-98	PERSONS-344	\$ 34,650.00 \$ 45,789.90
MEALS-ON-WHEELS provides the delivery of nutritionally balanced hot meals to homebound elderly or adult residents five days per week. Value \$6.50 per meal	MEALS-5700	PERSONS-44	\$ 39,843.00
NEIGHBOR HELPING NEIGHBOR provides emergency energy assistance up to \$300 for those not eligible for fuel assistance.	GRANTS-2	PERSONS-N/A	\$ 270.70
SENIOR COMPANION PROGRAM provides friendly visiting and respite services for home-bound elderly. Income eligible seniors (60+) serve as companions. Value to companions includes mileage, weekly stipend (55.18 per hour). Value for visites is comparable to similar private sector services(56.18 per hour).	HOURS-392	VISITEES-2	\$ 2,425.08
WOMEN, INFANTS AND CHILDREN provides specific food to supplement daily diet of pregnant or nursing women as well as children under five. Participants receive medical/nutritional screening, counseling and education. Value includes value of vouchers and clinical services at 45.00 per unit.	VOUCHERS-638	PERSONS-53	\$ 28,710.00
TRANSPORTATION provides regularly scheduled demand response to Concord from towns in Belkinsp and Merrimack Counties to medical and professional facilities, shopping centers, and congregate meal sites. Value \$11.69 per ridership			
	RIDES-332	PEOPLE-60	\$ 3,881.08

USDA COMMODITY SURPLUS foods are now distributed directly to local food pantries and kitchens on a quarterly basis. These pantries and sup kitchens service all in need, not just town residents. CASES—491 \$8 HEAD START is a child development program serving children before they enter public school. Classroom and in-home learning services are provided for both children and their families. Value \$7309 per child. CHILDREN—3 \$21 RURAL TRANSPORTATION provides regularly scheduled demand response to and from towns in Belinap and Merrimack Countries to medical	SERVICE DESCRIPTION	UNITS OF SERVICE	HOUSEHOLDS/PERSONS	VALUE
distributed directly to local food partries and kitchens on a quarterly basis. These partries and soup kitchens service all in need, not just town residents. CASES-491 SE HEAD START is a child development program serving children before they enter public school. Classroom and in-home learning services are provided for both children and their families. Value ST309 per child. CHILDREN-3 S21 RURAL TRANSPORTATION provides regularly scheduled demand response to and from towns in Belichap and Merrimack Counties to medical	efficiency of income eligible households. Suppiemental program also includes tumace replacement,water heater replacement and roof repair. Value includes average material	HOMES-1	PERSONS-1	\$1,868.00
serving children before they enfar public school. Classroom and in-home learning services are provided for both children and their families. Value \$7309 per child. CHILDREN—3 \$21 RURAL TRANSPORTATION provides regularly scheduled demand response to and from towns in Bekmap and Merrinack Counties to medical	distributed directly to local food pantries and kitchens on a quarterly basis. These pantries and soup kitchens service all In need, not	CASES-491		\$8,851.36
scheduled demand response to and from towns in Belknap and Merrimack Counties to medical	serving children before they enter public school. Classroom and in-home leaming services are provided for both children and their families.	CHILDREN-3		\$21,927.00
congregate meal sites. Value \$5.97 per ridership. RIDES-284 PERSONS-20 \$ 1	scheduled demand response to and from towns in Belknap and Merrimack Counties to medical and professional facilities, shopping centers, and	RIDES-284	PERSONS-20	\$ 1,539.28

INFORMATION AND REFERRAL—CAP provides utility, landlord/tenant, legal and health counseling as well as referrals for housing, transportation and other life concerns. These support/advocacy services are not tracked.

B.C.E.P. Solid Waste District

Barnstead - Chichester - Epsom - Pittsfield 115 Laconia Road - P.O. Box 426 - Pittsfield, NH 03263-0426 Tel: (603) 435-6237 - Fax: (603) 435-7258

December 08, 2003

Town of Epsom Board of Selectmen P.O. Box 10 Epsom, NH 03234

Dear Board Members:

Below is your FY 2004 apportionment and payment schedule for the B.C.E.P. Solid Waste District. As soon as 2003 actuals have been finalized we will forward the budget to you for publication in your Town Report.

Please note that the first installment is due on or before January 10, 2004.

Apportionment

Town		*Pepulation	Percentage	Amount
Barnstead	***************************************	4266	28.1807	163,503.22
Chichester	***************************************	2406	15.8938	92,214.90
Epsom		4312	28.4846	165,266.27
Pittsfield	***************************************	<u>4154</u>	27.4409	159,210.60
Totals		15138	100.0000	580,194.99

^{*}Populations are 2002 Estimates by the NH Office of State Planning based on the 2000 U.S. census.

Payment Schedule

Date Due	Barnstead	Chichester	Epsom	Pittsfield
01/10/2004	59,897.80	33,782.02	60,543.67	58,325,24
04/01/2004	34,535.14	19,477.62	34,907.53	33,628.45
07/01/2004	34,535.14	19,477.62	34,907.53	33,628,45
10/01/2004	34,535.14	19,477.64	34,907.54	33,628,46
Totals	163,503.22	92,214.90	165,266.27	159,210.60

Sincerely.

Earl H. Weir

District Administrator

Solid Waste Management and Recycling

BCEP Solid Waste District

www.bcepsolidwaste.com

A Message from the District Committee

The Committee has avoided increasing taxes for the upcoming year, 2004. Having said this, an explanation is required, as payments by the towns have changed slightly. The District agreement between the four towns requires that taxes be apportioned between the towns based on population. During 2000, the Federal Government conducted a census. Population figures used for the 2004 apportionment are 2002 estimates by the NH Office of State Planning, based on the 2000 U.S. census.

	1990	2000	2002	2004	2004	Increase
Town	Census	Census	OSP Estimate	Rate	Apportionment	(Decrease)
Barnstead	3,100	3,886	4266	28.1807%	163,503.22	4,158.95
Chichester	1,942	2,236	2406	15.8938%	92,214.90	(895.43)
Epsom	3,591	4,021	4312	28.4846%	165,266.27	(1,574.68)
Pittsfield	3,701	3,931	4154	27.4409%	159,210.60	(1,688.84)
Totals	12,334	14,074	15,138	100.0000%	580,194.99	-0-

2003 recycling revenues improved during the year. While revenue was below some years, it was an improvement from 2002. By increasing revenues and closely monitoring expenditures, the District Committee has been able to operate the facility without the need to increase tax revenue for several years.

Several changes are anticipated during 2004. The compost and burn piles will be moved to a new area behind the building and off the old dumping site. During 2003 a canopy was installed over the canisters at the rear of the building to allow the District to comply with the National Storm Water Pollution Prevention Plan as required by the EPA. In addition, the roadway to the rear of the building was paved. Please bear with us as we embark on another round of seemingly endless construction.

Comments from the public are always welcome. The District Committee meets the last Thursday of each month at the District facility at 7:00 PM. The Public is invited.

Tonnage Comparisons	1999	2000	2001	2002	2003
Garbage	2,468.5	2,315.1	2,134.6	2,043.7	2124.2
Demolition	696.7	853.7	743.2	654.8	875.0
Tires	73.4	73.8	55.3	85.2	48.6
Total Waste	3,238.6	3,242.6	2,933.1	2,783.7	3,047.8
Cardboard	196.2	271.2	205.9	181.6	198.7
Newspaper	165.3	138.9	153.4	135.6	120.3
Mixed Paper	210.6	705.6	392.0	251.2	268.4
Aluminum Cans	17.8	14.8	20.0	38.2	15.0
Tin Cans	60.1	46.7	55.0	81.8	33.5
Plastic	45.9	52.0	76.8	63.0	57.6
Auto Batteries	32.9	9.1	8.5	14.2	30.2
Scrap Metal	0.0	491.1	600.9	579.3	558.3
All Other Materials	71.1	66.9	75.2	107.5	88.9
Total Recycled	799.9	1,796.3	1,587.7	1,452.4	1,370.9
Tax Benefit of Recycling	1999	2000	2001	2002	2003
Recycling Revenue	42,432.23	97,510.15	54,181.34	76,692.71	87,802.98
Avoided Tipping Fees	48,839.04	56,418.29	63,589.50	58,322.73	50,852.10
Total Tax Savings	\$91,271.27	\$153,928.44	\$117,770.84	\$135,015.44	\$138,655.08

B.C.E.P. Solid Waste District FY 2004 Budget

	03 Adopted	03 YTD	03 Over	04 Admin	04 Budget	04 Adopted
	Budget	Actuals	(Under)	Budget	Committee	Budget
Income						
General						
Demolition Fees	42,000.00	87,226.00	45,226.00	60,000.00	60,000.00	60,000.00
Disposal Fees	7,500.00	5,103.00	(2,397.00)	5,000.00	5,000.00	5,000.00
Electronics		2,885.00	2,885.00	2,000.00	2,000.00	2,000.00
Grants		3,000.00	3,000.00	3,500.00	3,500.00	3,500.00
Interest on Operating Account	1,000.00	956.00	(44.00)	750.00	750.00	750.00
Paint & Antifreeze	1,000.00	2,275.25	1,275.25	1,500.00	1,500.00	1,500.00
Refunds & Dividends	1,000.00	3,830.30	2,830.30			
Reimbursements		27,568.16	27,568.16			
Service Revenue		365.30	365.30			
Tires	6,000.00	8,382.00	2,382.00	6,000.00	6,000.00	6,000.00
Transfer in from Reserve		40,000.00	40,000.00	10,000.00	10,000.00	10,000.00
Transfers from Petty Cash					_	
Unseparated Waste	3,000.00	13,304.43	10,304.43	9,000.00	9,000.00	9,000.00
Total General	61,500.00	194,895.44	133,395.44	97,750.00	97,750.00	97,750.00
Recycling						
Aluminum	4,500.00	5,086.35	586.35	4,000.00	4,000.00	4,000.00
Aluminum Cans	20,000.00	16,443.90	(3,556.10)	20,000.00	20,000.00	20,000.00
Cardboard	6,000.00	11,414.63	5,414.63	6,000.00	6,000.00	6,000.00
Copper/Brass		403.92	403.92			
Mixed Paper	4,000.00	9,000.90	5,000.90	4,500.00	4,500.00	4,500.00
Newspaper	4,000.00	8,677.05	4,677.05	5,000.00	5,000.00	5,000.00
Plastic	278.00	3,374.99	3.096.99	1,000.00	1,000.00	1,000.00
Radiators		45.80	45.80			
Scrap Metal	11,000.00	30,849.93	19,849.93	18,000.00	18,000.00	18,000.00
Shop Wire		79.68	79.68			
Tin Cans	500.00	2,001.70	1,501.70	500.00	500.00	500.00
Wet Cell Batteries/Lead		385.80	385.80			
Total Recycling	50,278.00	87,764.65	37,486.65	59,000.00	59,000.00	59,000.00
Tax Revenue						
Barnstead Tax	159,344.27	159,344,27		159,344,27	163,503.22	163,503,22
Chichester Tax	93,110.33	93,110,33		93,110.33	92,214.90	92,214.90
Epsom Tax	166,840.95	166,840.95		166,840.95	165,266.27	165,266.27
Pittsfield Tax	160,899.44	160,899.44		160,899.44	159,210.60	159,210.60
Total Tax Revenue	580,194.99	580,194.99		580,194.99	580,194.99	580,194.99
				<u> </u>		
Total Income	691,972.99	862,855.08	170,882.09	736,944.99	736,944.99	736,944.99

B.C.E.P. Solid Waste District FY 2004 Budget

3,300.00 3,300.00 46,945.60	115.44 3,328.00 3,443.44	(Under) 115.44 28.00	Budget	Committee	Budget
3,300.00	3,328.00		100.00		
3,300.00	3,328.00		100.00		
3,300.00	3,328.00		100.00		
3,300.00	3,328.00		100.00		
3,300.00	3,328.00		100 00		
3,300.00				100.00	100.0
	3 443 44		3,500.00	3,500.00	3,500.0
46,945.60	0,1-10.44	143.44	3,600.00	3,600.00	3,600.0
	51,820.75	4,875.15	46,945.60	49,296.00	49,296.0
1,200.00	1,257.85	57.85	1,200.00	1,200.00	1,200.0
275.00	330.00	55.00	300.00	300.00	300.0
50.00	17.50	(32.50)	50.00	50.00	50.0
2,000.00	3,236.63	1,236.63	2,500.00	2,500.00	2,500.0
200.00	444.00	244.00	250.00	250.00	250.0
375.00	466.97	91.97	375.00	375.00	375.0
	942.78	942.78			
3,000.00	2,823.17	(176.83)	2,800.00	2,800.00	2,800.0
33,000.00	39,000.00	6,000.00	34,000.00	34,000.00	34,000.0
	27,188.52	27,188.52			
1,500.00	1,640.26	140.26	1,500.00	1,500.00	1,500.0
91,845.60	132,611.87	40,766.27	93,520.60	95,871.00	95,871.0
	54 340.00	54 340 00			
8 648 00	0.,0.000		5 000 00	5 000 00	5,000.0
	17 390 48		0,000.00	0,000.00	0,000.0
		_,,	21 464 50	21 464 50	21,464.5
	21,101.00	(12 000 00)	21,101.00	21,101.00	21,10110
12,000.00	324 00				
25 480 30		024.00	25 480 39	25 480 39	25,480.3
	20,400.00	(4 000 00)	20,400.00	20,100.00	20,100.0
-	20,000,00	(10,000.00)	20,000,00	20 000 00	20,000.0
20,000.00	20,000.00		-		37,129.1
116,592.89	138,999.37	22,406.48	111,424.39	109,073.99	109,073.9
	2 647 90	2 647 80	2 500 00	2 500 00	2,500.0
22 000 00			· ·		45,000.0
					150,000.0
					2,000.0
					400.0
					4.000.0
	240.171.38	50.271.38	203.900.00	203.900.00	203,900.0
	40.070.05	40.070.05			
				0.500.55	0.500.0
	4,007.50	4,007.50	2,500.00	2,500.00	2,500.0
					2,500.00
	1,200.00 275.00 50.00 2,000.00 200.00 375.00 3,000.00 1,500.00 91,845.60 8,648.00 15,000.00 21,464.50 12,000.00 25,480.39 4,000.00 20,000.00	1,200.00 1,257.85 275.00 330.00 50.00 17.50 2,000.00 3,236.63 200.00 444.00 375.00 466.97 942.78 3,000.00 2,823.17 33,000.00 39,000.00 27,188.52 1,500.00 11,640.26 91,845.60 132,611.87 54,340.00 15,000.00 17,390.48 21,464.50 21,464.50 12,000.00 324.00 25,480.39 25,480.39 4,000.00 20,000.00 2116,592.89 138,999.37 2,647.80 32,000.00 42,727.20 1,500.00 142,727.20 1,500.00 385.00 6,000.00 6,057.00	1,200.00 1,257.85 57.85 275.00 330.00 55.00 2,000.00 17.50 (32.50) 2,000.00 3,236.63 1,236.63 200.00 4444.00 244.00 375.00 486.97 91.97 942.78 942.78 3,000.00 2,823.17 (176.83) 33,000.00 39,000.00 6,000.00 27,188.52 27,188.52 1,500.00 1,640.26 140.26 91,845.60 132,611.87 40,766.27 54,340.00 54,340.00 15,000.00 17,390.48 2,390.48 21,464.50 21,464.50 12,000.00 (12,000.00) 25,480.39 25,480.39 4,000.00 (4,000.00) 10,000.00 (4,000.00) 20,000.00 20,000.00 116,592.89 138,999.37 22,406.48 2,647.80 2,647.80 32,000.00 142,772.20 (7,272.80) 1,500.00 23,577.77 2,277.77 400.00 385.00 (15.00) 6,000.00 6,057.00 57.00 189,900.00 240,171.38 50,271.38	1,200.00 1,257.85 57.86 1,200.00 275.00 330.00 55.00 300.00 200.00 17.50 (32.50) 50.00 2,000.00 3,236.63 1,236.63 2,500.00 375.00 466.97 91.97 375.00 942.78 942.78 942.78 3,000.00 2,823.17 (176.83) 2,800.00 33,000.00 35,000.00 6,000.00 34,000.00 27,188.52 27,188.52 140.26 1,500.00 91,845.60 132,611.87 40,766.27 93,520.60 54,340.00 54,340.00 54,340.00 5,000.00 15,000.00 17,390.48 2,390.48 21,464.50 21,464.50 12,000.00 324.00 324.00 25,480.39 25,480.39 25,480.39 4,000.00 10,000.00 (10,000.00) 20,000.00 20,000.00 20,000.00 39,479.50 116,592.89 138,999.37 22,406.48 111,424.39 2,647.80	1,200.00 1,257.85 57.85 1,200.00 300.00 300.00 275.00 330.00 55.00 300.00 300.00 300.00 2,000.00 1,250 (32.50) 50.00 50.00 20.00 20,000 3,236.63 1,236.63 2,500.00 250.00 250.00 375.00 466.97 91.97 375.00 375.00 375.00 942.78 942.78 942.78 3,000.00 2,800.00 2,800.00 34,000.00 34,000.00 34,000.00 34,000.00 34,000.00 34,000.00 34,000.00 34,000.00 34,000.00 34,000.00 95,871.00 91,845.60 132,611.87 40,766.27 93,520.60 95,871.00 95,871.00 15,000.00 17,390.48 2,390.48 21,464.50 21,464.50 21,464.50 21,464.50 21,464.50 21,464.50 21,464.50 21,464.50 25,480.39 25,480.39 25,480.39 25,480.39 25,480.39 25,480.39 25,480.39 25,480.39 25,480.39 25,480.39

B.C.E.P. Solid Waste District FY 2004 Budget

	03 Adopted		03 Over	04 Admin	04 Budget	04 Adopte
	Budget	Actuals	(Under)	Budget	Committee	Budget
Maintenance						
Air Compressor	100.00		(100.00)	100.00	100.00	100.0
Bullding	6,000.00	7,418.80	1,418.80	6.000.00	6,000.00	6,000.0
Cleaning Supplies	1,400.00		(965.73)	1,200.00	1,200.00	1,200.0
Compactors	1,000.00	188.84	(811.16)			,,200.0
Conveyer	300.00	18.05	(281.95)	300.00	300.00	300.0
Forklift	1,000.00		(1,000.00)	1,000.00	1,000.00	1,000.0
Fuel Tanks	100.00		(100.00)	100.00	100.00	100.0
Glass Breaker	1,500.00	819.16	(680.84)	1,000.00	1,000.00	1,000.0
Horizontal Bailer	1,000.00	142.64	(857.36)	1,000.00	1,000.00	1,000.0
Loader	1,000.00	4.313.50	3,313.50	2,500.00	2,500.00	2,500.0
Machinery & Equipment	1,000.00	609.99	(390.01)	1,000.00	1,000.00	1,000.0
Oil Collection System	100.00	333.33	(100.00)	100.00	100.00	100.0
Pickup	300.00	20.00	(280.00)	200.00	200.00	200.0
Power Screen	500.00	45.17	(454.83)	500.00	500.00	500.0
Pressure Washer	100.00	10.11	(100.00)	100.00	100.00	100.0
Roll Off Truck	5.000.00	9.225.58	4,225.58	10,000.00	10,000.00	
Scales	500.00	3,223.30	(500.00)	500.00	500.00	10,000.0
Site Work	1.000.00	350.00		500.00	500.00	500.0
Skid Steer	1,000.00	4,365.15	(650.00) 3.365.15	4 000 00	4 000 00	
Spare Parts & Supplies	3,500.00	3,832.16		1,000.00	1,000.00	1,000.0
Tools	1,000.00	568.78	332.16	3,500.00	3,500.00	3,500.0
Total Maintenance	27,400.00	32,352.09	(431.22) 4,952.09	31,100.00	1,000.00 31,100.00	1,000.0
	,	32,332.00	1,002.00	01,100.00	31,100.00	31,100.0
Operations						
Electric	10,000.00	10,177.20	177.20	10,000.00	10,000.00	10,000.0
Employee Training	500.00	375.00	(125.00)	500.00	500.00	500.0
FICA Company		16,241.32	16,241.32	13,000.00	13,000.00	13,000.0
Fuel	9,000.00	11,393.62	2,393.62	10,000.00	10,000.00	10,000.0
Health Insurance	55,869.77	38,821.72	(17,048.05)	60,000.00	60,000.00	60,000.0
HIT - Company		3,798.41	3,798.41	3,000.00	3,000.00	3,000.0
Incentive Plans	6,000.00	12,035.64	6,035.64	6,000.00	6,000.00	6,000.0
Liability Insurance	5,000.00	4,805,89	(194.11)	5,000.00	5,000.00	5,000.0
Machine Rental	1,400.00	1,110.00	(290.00)			-,
Materials Testing	500.00		(500.00)	500.00	500.00	500.0
Operations Wages	145,000.00	159,101.39	14,101.39	150,000.00	150,000.00	150,000.00
Pittsfield Service Fee	6,300.00	7,665.99	1,365.99	7,500.00	7,500.00	7,500.0
Propane	1,800.00	3,666.55	1,866.55	1,500.00	1,500.00	1,500.00
Purchase of Recyclables	,,,,,,,,,,	151.15	151.15	1,000.00	1,000.00	7,000.0
Retirement, District Share	8,100.00	12,875.00	4,775.00	10,000.00	10,000.00	40.000.0
Safety Equipment	4,000.00	5,269.39	1,269.39			10,000.00
Signs	200.00	3,203.39		4,500.00	4,500.00	4,500.00
Unemployment	4,064.73	3 110 00	(200.00)	500.00	500.00	500.00
Workmans Compensation		3,119.00	(945.73)	4,000.00	4,000.00	4,000.00
Total Operations	8,500.00	6,745.00	(1,755.00)	8,500.00	8,500.00	8,500.00
Total Operations	266,234.50	297,352.27	31,117.77	294,500.00	294,500.00	294,500.00
15						
l Expense	691,972.99	861,874.43	169,901.44	736,944.99	736,944.99	736,944.99

State of New Hampshire Bureau of Vital Records and Health Statistics RESIDENT DEATH REPORT 01/01/2003 - 12/31/2003 --EPSOM--

Decedent's Name	Date of Death	Place of Death	Father's Name	Mother's Maiden Name
CLOUGH, ELIZABETH M.	01/11/2003	EPSOM, NH	BYRNE, JAMES	MALLON, CATHERINE
KOPPANG, LYDIA T.	01/15/2003	EPSOM, NH	THORN, VICTOR	JOHANSEN, JOHANNE
STEVENS, BESSIE L.	01/18/2003	EPSOM, NH	MALOON, HERMAN	ROLLINS. GRACE
MCKENNA, CARMEN A.	02/17/2003	EPSOM, NH	GILBERT, AUSTIN	UNKNOWN, ALICE
BRIGGS, ELEANOR L.	02/18/2003	EPSOM, NH	LEAR, FRED	BENNETT, FRANCES
MONCBIEFE, EILEEN C.	00/26/2003	THE MEMORY COCO		
	20010110	BOSOS WEIN, INT	PIPER, WILBUR	BURBANK, MAUDE
GRIERSON, JOHN E.	03/20/2003	MANCHESTER, NH	GRIERSON, JOHN	THORPE, BEULAH
HARRISON, WALTER C.	03/29/2003	EPSOM, NH	HARRISON, WALTER	JACKSON, GERTRUDE
WHEELER, DON N.	04/18/2003	EPSOM, NH	WHEELER, FRANK	HILLIARD, LILLIAN
DUTRA, RITA M.	04/25/2003	CONCORD, NH	PAULHUS, LUCIEN	ROY, ALICE
VILLAMIL, ALPHONSE	05/08/2003	EPSOM, NH	VIII ANGI TINKNIOWA	A CIA
DODGE, JAMES B.	05/20/2003	EDSON NIL	, circumat, control	estendiza, diamogra
	2004/04/00	EL COM, MI	DODGE, CLARENCE	JOURDAN, EMILY
BOUCHER, JEANETTE B.	05/24/2003	EPSOM, NH	CHAMPAGNE, EDWARD	LABRECQUE, ALBERTA
HOOGEVEEN, ALBERTINA H.	06/02/2003	EPSOM, NH	BIJL, JACOB	STERK, ALBERTINA
THORGERSON, ARTHUR	06/16/2003	EPSOM, NH	THORGERSON, ARTHUR	BROWN, DOROTHY
LANGLEY, DORIS Y.	07/11/2003	EPSOM, NH	LEDUC, OCTAVE	AUDETTE, LEAH
SPEARMAN, IDELLA K.	07/11/2003	CONCORD, NH	SPEARMAN, JAMES	PICKERING, ANNIE
MARTIN, PEARL C.	07/19/2003	CONCORD, NH	FOGG, WESLEY	ABBOTT, ANNA
JUDD, EVELYN L.	07/21/2003	EPSOM, NH	HADLEY, FRED	WINCHESTER, MARGARET
ST MARTIN, JOSEPH J.	07/31/2003	CONCORD, NH	ST MARTIN, JAMES	GUAY, CLAUDIA
MAGOUN, ANNE R.	08/11/2003	CONCORD, NH	HUNT, ROBERT	SEDGEWICK, ANNE
DAWSON, MARJORIE R.	08/25/2003	CONCORD, NH	LOTT, ROBERT	BLAUS, ETHEL
FORTIN, CONRAD E.	09/05/2003	CONCORD, NH	FORTIN, EDMOND	BARIL, GERMAINE

--EPSOM--

Decedent's Name	Date of Death	Place of Death	Father's Name	Mother's Maiden Name
TOBIAS, DORIS M.	09/17/2003	EPSOM, NH	GERVAIS, OMER	CORRIVEAU, ANITA
DUSSAULT, GEORGE	09/19/2003	CONCORD, NH	DUSSAULT, GEORGE	JOYAL, INA
PAQUETTE, HENRIETTA J.	09/28/2003	CONCORD, NH	GIRARD, HENRY	LAVALLEE, BEATRICE
PELLETIER, LUCILLE	10/04/2003	CONCORD, NH	DUMONT, EMILIUS	DIONE, JUSTINE
MADDING COSTON				
MAN IIIV, TAEDERICK N.	10/12/2003	EPSOM, NH	MARTIN, NELSON	KURTZ, LAURA
MINER, BERNICE M.	10/22/2003	EPSOM, NH	GAUTHIER, RALPH	GEORGE, ANNA
MILLER, ROBERT H.	10/31/2003	CONCORD, NH	MILLER, NILE	DUBOIS, LOUISE
TREMBLAY, ROBERT W.	11/02/2003	EPSOM, NH	UNKNOWN, UKNOWN	UNKNOWN, ORA
SAUVAGEAU, EDWARD F.	11/07/2003	CONCORD, NH	SAUVAGEAU, VICTOR	CORMIER, AGNES
GRIMARD, KEVIN D.	11/12/2003	CHICHESTER, NH	GRIMARD, GERARD	COPSON, MARJORIE
BERGEVIN, WILLIAM J.	11/13/2003	EPSOM, NH	BERGEVIN, ODILON	PETRIN, MARIE
RAND, PAULINE E.	11/25/2003	CONCORD, NH	RICKER, HAROLD	KEMPTON, ETHELYN
CURRIER, VERA K.	11/26/2003	EPSOM, NH	KNIGHT, EARL	KNIGHT, HARRIET
BROWN, CELIA C.	12/04/2003	CONCORD, NH	MASON, GEORGE	BICKFORD, MINNIE
WILLIAMS, DORIS	12/04/2003	EPSOM, NH	MATTHEWS, ALFRED	UNKNOWN, HATTIE
DEMERS, ROBERT F.	12/16/2003	EPSOM, NH	DEMERS, LOUIS	SMALL, FLORENCE
PAUL, MAURICE W.	12/17/2003	CONCORD, NH	PAUL, MAURICE	KELLEY, ISABELLE
GROLEAU, PAUL E.	12/20/2003	EPSOM, NH	GROLEAU, NAPOLEON	PELCHAT, EVA
POOLE, ROBERT W.	12/21/2003	NEW LONDON, NH	POOLE, WILLIAM	BECKETT, EMILY
CARAWAY, WAYNE L.	12/22/2003	CONCORD, NH	CARAWAY, LAURENCE	MACMASTER, HAZEL
CANSLER, EVA A.	12/24/2003	CONCORD, NH	ST PETER, WILFRED	POTVIN, ANN

Total number of records 44

State of New Hampshire Bureau of Vital Records and Health Statistics RESIDENT MARRIAGE REPORT 01/01/2003 -12/31/2003 -EPSOM-

	groom's		o de la companya de l	Town of	i	
Groom's Name	Residence	Bride's Name	Residence	Issuance	Place of Marriage	Date of Marriage
LANGEVIN, ALAN S.	EPSOM,NH	DIVITTO, LAURIE A.	EPSOM,NH	EPSOM	WINDHAM	01/18/2003
WATSON, JACOB R.	EPSOM,NH	NERDAHL, JENNIFER M.	BARNSTEAD,NH	EPSOM	EPSOM	02/01/2003
JOHNSON, MICHAEL A.	PEMBROKE, NH	DRAPER, ROBIN D.	EPSOM,NH	EPSOM	EPSOM	02/01/2003
WHITCOMB, DAVID R.	EPSOM,NH	PEPER, DONNA M.	EPSOM,NH	EPSOM	EPSOM	03/01/2003
HANSON, ROGER C.	EPSOM,NH	WEAD, DORIS M.	EPSOM,NH	EPSOM	EPSOM	03/15/2003
BOUCHARD, ARTHUR A.	EPSOM,NH	MITCHELL, ANNE C.	EPSOM,NH	MONOR	WOR	03/28/2003
KEELER, BRYCE W.	EPSOM,NH	COBB, KAREN F.	PEMBROKE, NH	PEMBROKE	EPSOM	04/26/2003
LESAGE, STEVEN J.	EPSOM,NH	SCHULZE, TAVIA R.	NORTHFIELD,NH	EPSOM	BELMONT	05/23/2003
CARIGNAN, DEREK W.	EPSOM,NH	STEVENS, SHANNON B.	CHICHESTER,NH	EPSOM	EPSOM	05/31/2003
GAGNE, MICHAEL T.	EPSOM,NH	TOLKEN, STEPHANIE C.	EPSOM,NH	EPSOM	CONCORD	06/14/2003
SYKES, CRAIG C.	EPSOM,NH	KEDDY, THERESA A.	EPSOM,NH	EPSOM	HAMPTON FALLS	06/21/2003
PATES, JAMES E.	EPSOM,NH	HILLYARD, SHERRI L.	EPSOM,NH	EPSOM	EPSOM	06/28/2003
LABONVILLE, MARK P.	EPSOM,NH	LYNDES, AMY L.	EPSOM,NH	CONCORD	LISBON	07/12/2003
COLLINS, ALDOUS M.	EPSOM,NH	SULLIVAN, KATHLEEN C.	EPSOM,NH	EPSOM	BARTLETT	07/12/2003
SHIFRIN, ADAM R.	EPSOM,NH	NAULT, MISTY	CANTERBURY,NH	EPSOM	CONCORD	07/19/2003
MCJUARY, ROBERT K.	EPSOM,NH	BOND, JEAN M.	EPSOM,NH	X O	CONCORD	07/28/2003
YEATON, ERIC D.	EPSOM,NH	TOWLE, TARA A.	EPSOM,NH	EPSOM	EPSOM	08/09/2003
HAGGETT, SHERIDAN S.	PEMBROKE, NH	KEELER, STACEY J.	EPSOM,NH	EPSOM	EPSOM	08/09/2003
GREENLEAF, JAMES A.	EPSOM,NH	GAY, SAMANTHA E.	BRISTOL, UNKNOWN	EPSOM	EPSOM	08/12/2003
BOUCHARD, ARTHUR A.	EPSOM,NH	KELLY, HELGA A.	EPSOM,NH	EPSOM	EPSOM	08/23/2003
DOHERTY DAVID B	2440	TIMESON INVESTOR				
		Commune, Consisted S.	TEMONONE, NA	PEMBROKE	PEMBROKE	US/24/2003
SCHULIZ, LARRY J.	EPSOM,NH	HATCH, FRANCES A.	EPSOM,NH	EPSOM	BEDFORD	08/29/2003
CAMPBELL, WILLIAM H.	EPSOM,NH	CATUDAL, MICHELLE	EPSOM,NH	EPSOM	EPSOM	06/30/2003
BERNTSEN, SHAWN P.	EPSOM,NH	MCHUGH, AMY V.	EPSOM,NH	EPSOM	DERRY	08/30/2003
KOPTEV, IOURI A.	EPSOM,NH	LAVENTURE, ELAINE A.	EPSOM,NH	PEMBROKE	EPSOM	09/01/2003
BAKER, TIMOTHY A.	EPSOM,NH	SPOONER, APRIL L.	EPSOM,NH	CONCORD	EPSOM	12/20/2003

8

	B	State of New Hampshire Bureau of Vital Records and Health Statistics RESIDENT BIRTH REPORT 01/01/2003 - 12/31/2003EPSOM	atistics	
Child's Name	Date of Birth	Place of Birth	Father's Name	Mother's Name
CUMMINGS, MASON CHRISTOPHER 01/08/2003	01/08/2003	CONCORD, NH	CUMMINGS, DAVID	CUMMINGS, HEATHER
REID, KATHERINE CHARITY	01/16/2003	CONCORD, NH	REID, THOMAS	REID, SHANNON
KAIGLE, VERONICA LAURA ANNE	01/20/2003	CONCORD, NH	KAIGLE, PETER	KAIGLE, DALE
HURLEY, JILLIAN MARIE	02/10/2003	CONCORD, NH	HURLEY, DANIEL	HURLEY, JENNIFER
COMMERFORD, LOGAN JAMES	02/20/2003	CONCORD, NH	COMMERFORD, MARK	COMMERFORD, SHEILA
MUISE, SAMANTHA SUSAN	02/22/2003	MANCHESTER, NH	MUISE, PETER	MUISE, MICHELLE
CARLSON, ANDREW DAVID	03/01/2003	CONCORD, NH	CARLSON, DEAN	CARLSON, NANCY
THOMAS, OWEN JAMES	03/11/2003	CONCORD, NH	THOMAS, LAYNE	THOMAS, BOBBIE
COX, ADDISON NOEL	03/14/2003	CONCORD, NH	COX, TIMOTHY	COX, JENNIFER
MICHAUD, AVERY CONOR	03/16/2003	CONCORD, NH	MICHAUD, MARTIN	MICHAUD, AMANDA
MERRILL, PAIGE MARIANNE	04/05/2003	CONCORD, NH	MERRILL, BRIAN	MERRILL, TAMMY
BLODGETT, KAYCEE JAYNE	04/05/2003	MANCHESTER, NH	BLODGETT, JEFFREY	BLODGETT, JAYNE
COIMBRA, TYLER ANTHONY	04/09/2003	CONCORD, NH	COIMBRA, STEPHEN	COIMBRA, STACY
MONTANA, MASON PIERCE	04/12/2003	CONCORD, NH	MONTANA, DEAN	MONTANA, TROIS
FORWARD, ALEX JASON	04/16/2003	CONCORD, NH	FORWARD, JACK	FORWARD, JILL
MARTEL, STELLA LOUISE	06/02/2003	MANCHESTER, NH	MARTEL, CHRISTOPHER	MARTEL, KELLIE
MARTEL, CATHERINE GRACE	06/02/2003	MANCHESTER, NH	MARTEL, CHRISTOPHER	MARTEL, KELLIE
WORMALD, AVA ELIZABETH	06/08/2003	LEBANON, NH	WORMALD, DANA	WORMALD, JONNA

GEERDES-LAKOWICZ, JESSALYNN

LAKOWICZ, ANDREW

PEARSON, CYNTHIA

PEARSON, PAUL HARRIS, SCOTT

> CONCORD, NH CONCORD, NH CONCORD, NH

> > LAKOWICZ, OSCAR ALEXANDER

PEARSON, EMMA LOUISE COTE, DONALD JOSEPH

CONCORD, NH NASHUA, NH

06/08/2003 06/20/2003 07/28/2003 07/29/2003 08/04/2003

06/16/2003

SOUHLARIS, JENNA LYNNE

HARRIS, MICHAEL ALAN

COTE, DONALD

COTE, JILLIAN

SOUHLARIS, KERI HARRIS, SHARON

SOUHLARIS, CHRISTOPHER

129

State of New Hampshire Bureau of Vital Records and Health Statistics RESIDENT BIRTH REPORT 01/01/2003 - 12/34/2003 --EPSOM-

Child's Name	Date of Birth	Place of Birth	Father's Name	Mother's Name
PROULX, ANNIE ROSE	08/08/2003	CONCORD, NH	PROULX, MICHAEL	PROULX, DIANE
WALLACE, SAVANNAH RAE	08/12/2003	MANCHESTER, NH	WALLACE, WILLIAM	WALLACE, MELISSA
GAGNE, AFTON SOPHIA	09/10/2003	CONCORD, NH	GAGNE, MICHAEL	GAGNE, STEPHANIE
DICEY, MYA MAY	09/19/2003	CONCORD, NH	DICEY, WILLIAM	DICEY, TRACY
MAGUIRE, CHARLES DONALD	09/20/2003	MANCHESTER, NH	MAGUIRE, TIMOTHY	MAGUIRE, REBECCA
OCONNELL, ELISA SUSAN	10/06/2003	CONCORD, NH	OCONNELL, DEREK	OCONNELL, CHRISTINA
GRAYBILL, KYLE JAMES	10/07/2003	CONCORD, NH	GRAYBILL, GEOFFREY	GRAYBILL, BRENDA
SMAGULA, NOLAN EVAN	10/19/2003	CONCORD, NH	SMAGULA, STEVEN	SMAGULA, EMORFIA
LEVESQUE, JANELLE ERICA	10/22/2003	CONCORD, NH	LEVESQUE, KRISTOPHER	LEVESQUE, HELEN
LEVESQUE, BROOKE MARIE	10/22/2003	CONCORD, NH	LEVESQUE, KRISTOPHER	LEVESQUE, HELEN
BENNETT, SARAH NICOLE	11/07/2003	CONCORD, NH	BENNETT, ROBERT	BENNETT, CHERYL
ROBINSON, BROOKE CECILE	11/19/2003	CONCORD, NH	ROBINSON, JOHN	ROBINSON, JESSICA
ROY, GRACE ELLA MURDOCH	12/18/2003	CONCORD, NH	ROY, EDWARD	MURDOCH, KIMBERLY
				Total number of records 36

EPSOM VILLAGE DISTRICT EPSOM, NEW HAMPSHIRE 03234

OFFICERS

Gary Kitson, Commissioner Term Expires 2004

William E. Clark, Commissioner Term Expires 2005

David Bird, Commissioner Term Expires 2006

Joni Kitson, Treasurer

Joni Kitson, Clerk Term Expires 2004

Alan Quimby, Moderator Term Expires 2004

EPSOM VILLAGE DISTRICT TREASURER'S REPORT JANUARY 1 - DECEMBER 31, 2003

OPENING BALANCE: January 01, 2003		\$37,282.92
REVENUE		
Hydrant Rental	3,000.00	
Interest Checking Account	30.81	
Miscellaneous Income	525.00	
Reimbursed Expenses	10.00	
Revenue Sharing	1,117.29	
Water Usage	87,985.77	\$92,668.87
TOTAL REVENUE		\$129,951.79
EXPENDITURES		
Billing and Finance	5.040.00	
Electric	8,188.74	
Heat	1,213.32	
Insurance	926.30	
Lab Testing	2,384.00	
Land Aquisition	0.00	
Long Term Debt Interest	1,225.00	
Long Term Debt Principal	3,500.00	
Materials	8,557.42	
Office Expenses	698.30	
Officer Salaries	75.00	
Operator Contract	41,760.00	
Professional Fees	0.00	
Reimbursable Expenses	10.00	
Repairs/Maintenance	32,737.91	
Tank Maintenance Fund	0.00	
Telephone	1,152.00	
Water System Update Fund	0.00	
TOTAL EXPENDITURES	-	\$107,467.99

ENDING BALANCE: December 31, 2003

\$22,483.80

THE STATE OF NEW HAMPSHIRE EPSOM VILLAGE DISTRICT WARRANT

To the Inhabitants of the Epsom Village District in the County of Merrimack in said State, qualified to vote in Town affairs:

You are hereby notified to meet at the Water District Building in said Epsom on Thursday, the Eleventh (11th) day of March, next at 6:00pm of the clock to act upon the following subjects:

- To choose a Moderator for ensuing year.
- To choose a Clerk for the ensuing year.
- 3. To choose a Commissioner for a term of three (3) years.
- To hear reports of Agents, Committees, or Officers chosen, and to pass any vote relating thereto.
- To see what action the District will take upon the Budget (\$113,280.00) as submitted by the Budget Committee.
- To transact any other business which may be brought before this meeting.

Given under our hand and seal, this 15th day of January, in the year of our Lord, two thousand and four.

Gary P. Kitson, Commissioner

William F Clark Commissioner

David R. Bird. Commissioner

Acct.#	PURPOSE OF ABBOORDIST		Appropriations	Actual	COMMISSIONER'S APPROPRIATIONS	R'S APPROPRIATIONS	Ottoors and annual property	BIDGET COMMITTEE'S ABBDODBIATIONS
. 10	(RSA 32:3 V)	Warr.	Prior Year As	Expenditures	=	Ensuing Fiscal Year		Ensuing Fiscal Year
4130-4139 E	GENERAL GOVERNMENT		XXXXXXXXX	XXXXXXXXX	(RECOMMENDED)	(NOT RECOMMENDED)	1	RECOMMENDED NOT RECOMMENDED
	Executive		52030 00	76075 00	WWWWWWWW	YYYYYYY	XXXXXXXX	XXXXXXXX
4150-4151 FI	Financial Administration			700	220.30.00		52030.00	
4153 Le	Legai Expense		200.00	-0-	200 00			
4155-4159 Pe	Personnel Administration						200.00	
4184 G	General Government Buildings		33620.00	52557.69	48750.00		40750 00	
4196 In	Insurance		1200.00	926.30	1000.00		1000 00	
4197 Ac	Advertising & Regional Assoc.						00.001	
4199	Other General Government							
	PUBLIC SAFETY		XXXXXXXX	XXXXXXXXX	*******			
4210-4214 Police	olice				V	VVVVVVV	YYXXXXXX	XXXXXXXX
4215-4219 Ambulance	mbulance							
4220-4229 Fire	Ire							
4290-4298 EI	4290-4298 Emergency Management							
4289	Other (Including Communications)							
	HIGHWAYS & STREETS		XXXXXXXXX	XXXXXXXX	XXXXXXXXX	XXXXXXXX	********	***************************************
4311 Ac	Administration						VVVVVVVV	VVVVVVV
4312 HI	Highways & Streets							
4313 Br	Bridges							
4316 St	Street Lighting							
4319	Other							
	SANITATION		XXXXXXXX	XXXXXXXXX	XXXXXXXXX	*******	***********	
4321 Ac	Administration					VVVVVVV	YYYYYYY	YYYYYYY
4323 Sc	Solid Waste Collection							
4324 Sc	Solid Waste Disposal							
4325 Se	Solid Waste Clean-up							
4328-4329 S	4326-4329 Sewage Coll. & Disposal & Other							

Budget - Town/City of EDSOM

MS-37

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		က	4	2	9	7	œ	σ
			Appropriations	Actual	COMMISSIONER'S APPROPRIATIONS	APRECIBEIATIONE	No.	
Acct.#	PURPOSE OF APPROPRIATIONS Warr. (RSA 32:3,V)	Warr. Art.#	Prior Year As Approved by DRA	Expenditures Prior Year	Ensuing Fiscal Year	Ensuing Fiscal Year (RECOMMENDED: ANOT BECOMMENDED:	Ensuing	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year
^	WATER DISTRIBUTION & TREATMENT	N	XXXXXXXX	XXXXXXXX	XXXXXXXX	XXXXXXXXXX	RECOMMENDED	RECOMMENDED NOT RECOMMENDED
4331	Administration					VVVVVVVV	YYYYYYY	XXXXXXX
4332	Water Services		00 0000					
		Ī	2000.00	2384.00	2700.00		2700.00	
4335-433	4335-4339 Water Treatment, Conserv.& Other							
	HEALTH/WELFARE		XXXXXXXXX	XXXXXXXX	XXXXXXXXX	*******	**********	
4411	Administration					VVVVVVVV	VVVVVVV	XXXXXXX
4414	Pest Control							
	CULTURE & RECREATION		XXXXXXXX	XXXXXXXXX	*******	***************************************		
4520-4529	Paı					VYYYYYY	XXXXXXX	XXXXXXX
4589	Other Culture & Recreation							
	DEBT SERVICE		XXXXXXXX	XXXXXXXXX	******	20000000		
4711	Princ,- Long Term Bonds & Notes		3500.00	3500.00	3400.00		3400.00	XXXXXXXX
4721	Interest-Long Term Bonds & Notes		1350.00	1225.00	1200.00		1200.00	
4723	int. on Tax Anticipation Notes							
4790-479	4790-4799 Other Debt Service							
	CAPITAL OUTLAY		XXXXXXXX	XXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	******
4901	Land and improvements		12000.00	-0-	2000.00		2000.00	
4902	Machinery, Vehicles & Equipment							
4903	Buildings							
4909	improvements Other Than Bidgs.							
	OPERATING TRANSFERS OUT		XXXXXXXXX	XXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXX	******
4912	To Special Revenue Fund							
4913	To Canital Prolecte Eune							

-					1007			
	2	က	4	5	9	7	œ	đ
Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Warr. Prior Year As Art.# Approved by DRA	Actual Expenditures Prior Year	COMMISSIONER'S Ensuing F	COMMISSIONER'S APPROPRIATIONS Ensuing Fiscal Year ECOMMENDED IND DECOMMENDED	BUDGET COMMITTE Ensuing	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year
OPERAT	OPERATING TRANSFERS OUT		XXXXXXXX	^	XXXXXXXX	XXXXXXXX XXXXXXXX XXXXXXXX XXXXXXXX XXXX	XXXXXXX	WAXYXXXX
4914 To Proprietary Fund	ary Fund						VVVVVVVVV	AAAAAAAA
4915 To Capital	To Capital Reserve Fund		2000.00	-0-	2000			
4916 To Trust and Agency Funds	d Agency Funds				00.000		7000.00	
	SUBTOTAL 1		107900.00	107900.00 107467.99 113280.00	113280.00		113280 00	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct.#	Warr. Art.#	Amount	Acct.#	Warr. Art.#	Amount
			-	-	

MS-37	Budget - Town/City	ofE	psom		FY 2004
1	2	3_	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
	TAXES		XXXXXXXX	XXXXXXXXX	XXXXXXXX
3190	Interest & Penalties on Delinquent Taxes				
3311-3319	FROM FEDERAL GOVERNMENT				
	FROM STATE		xxxxxxxx	XXXXXXXX	XXXXXXXX
3351	Shared Revenues		1117.00	1117.29	1117.00
3354	Water Pollution Grant				
3359	Other (including Railroad Tax)				
3379	FROM OTHER GOVERNMENTS				
	CHARGES FOR SERVICES		xxxxxxxx	xxxxxxxx	xxxxxxxx
3401	Income from Departments		3000.00	3000.00	4000.00
3402	Water Supply System Charges		90633.00	87985.77	99613.00
3403	Sewer User Charges				
	Garbage - Refuse Charges				
	Other Charges		3150.00	565.81	1550.00
0405	MISCELLANEOUS REVENUES		xxxxxxxxx	XXXXXXXXX	XXXXXXXXX
3501	Sale of Village District Property				1
	Interest on Investments				
3503-3509					
	TERFUND OPERATING TRANSFERS I	v .	xxxxxxxxx	xxxxxxxxx	XXXXXXXXX
3912	From Special Revenue Funds	T			1
	From Capital Projects Funds				
	From Proprietary Funds				
	From Capital Reserve Funds		-		1
	From Trust & Agency Funds		7 1		
	OTHER FINANCING SOURCES		xxxxxxxxx	xxxxxxxx	xxxxxxxx
3934 F	Proc. from Long Term Bonds & Notes			AUGUAGU	1
0004 11	Amts VOTED From F/B ("Surplus")				
	Fund Balance ("Surplus") to Reduce Taxes		10000.00	15221 12	7000 00
	ESTIMATED REVENUE & CREDITS		107900.00	15231.13 107900.00	7000.00
TOTALE		7	107900.00	107900.00	1113280.00
	BUDGET SUMMARY		PRIOR YEAR	COMMISSIONERS	BUDGET COMMITTE
UBTOTAL 1 Rec	commended (from page 4)		107900.00	113280.00	113280.00
UBTOTAL 2 Spe	ecial warrant articles Recommended (from page 5)	_			
UBTOTAL 3 "Inc	lividual" warrant articles Recommended (from page 5)				
OTAL Appropria	tions Recommended			113280.00	113280.00
	f Estimated Revenues & Credits (from above)	1		113280.00	113280.00
stimated Amoun	t of Taxes to be Raised		-0-	0-	-0-

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: _ (See Supplemental Schedule With 10% Calculation)

MS-37 Rev. 07/02

OFFICERS OF EPSOM SCHOOL DISTRICT For the Year Ending June 2003

ModeratorGARY MATTESON

District Clerk LISA MACNAUGHTON

School Board

TIM RIEL	Term Expires 2004
VIRGINIA DREW	Term Expires 2005
RACHEL EAMES	Term Expires 2005
DONALD HARTY	Term Expires 2006
ANDREW TURNBULL	Term Expires 2006

Superintendent of Schools THOMAS HALEY

Asst. Superintendent of Schools DAVID DZIURA

Business Administrator PETER AUBREY

Principal
JANE FARGO

Treasurer BETH SIRRINE

Auditor BRENT W. WASHBURN, C.P.A.

Truant Officer
EPSOM POLICE DEPARTMENT

School Nurse JOAN POZNER

ANNUAL SCHOOL DISTRICT MEETING THURSDAY, FEBRUARY 6, 2003

The annual School District Meeting was called to order at 6:00 P.M. on Thursday, February 6, 2003. The Moderator opened the proceedings with the Pledge of Allegiance; the national anthem was performed by a student.

Moderator asked that guests of the meeting who are non-residents of the town to be allowed to speak when called upon. Motion was made, seconded, and passed in the affirmative.

Introductions were made of the Budget Committee, the Epsom School Board members, Epsom School staff, and distinguish guests.

Presentations were made to citizens in recognition of their contributions to the Epsom School and to recognize the contribution of the Epsom Youth Athletic Association volunteers. The Vice-Principal presented highlights of the school's progress. The Principal provided an overview of the school report and information contained therein. Building Committee members were recognized as well as the Budget Committee members.

The Moderator reviewed rules of conduct for the meeting. The Moderator instructed that all articles presented could be discussed and amended but that no vote would be taken. Moderator explained voting by ballot, called the second session, would take place at the American Legion Hall, Short Falls Road, on Tuesday, March 11th, 2003. The Moderator also noted that the School Board would meet briefly, immediately after the conclusion of the first session, if necessary.

The purpose of the deliberative session was reviewed: for voters to become more informed and to amend, in writing, any articles as needed, following discussion. Articles will be placed on the ballot as amended.

If the operating budget as proposed does not pass, the Department of Revenue Administration will default to the previous year's operating budget, with adjustments made in accordance with law as obligated by law.

Articles submitted are to be read by the Moderator, and addressed by the Chair of the School Board or his designee, school personnel, or school district Superintendent for discussion purposes. If no amendments are made, to be declared by the Moderator to be placed on the ballot as presented by the Board

Moderator read introduction to articles:

- Article 1: TO HEAR THE REPORTS OF AGENTS, AUDITORS, COMMITTEES, OR OFFICERS CHOSEN, AND TO MAKE ANY RECOMMENDATION THERETO.
- Article 2: TO SEE IF THE DISTRICT WILL VOTE TO RAISE AND APPROPRIATE AS AN OPERATING BUDGET, NOT INCLUDING APPROPRIATIONS BY SPECIAL WARRANT ARTICLES AND OTHER APPROPRIATIONS VOTED SEPARATELY, THE AMOUNTS SET FORTH ON THE BUDGET POSTED WITH THE WARRANT OR AS AMENDED BY VOTE OF THE FIRST SESSION, FOR THE PURPOSES SET FORTH THEREIN,

TOTALING \$5,948,420. SHOULD THIS ARTICLE BE DEFEATED, THE OPERATING BUDGET SHALL BE \$5,819,151 WHICH IS THE SAME AS LAST YEAR, WITH CERTAIN ADJUSTMENTS REQUIRED BY PREVIOUS ACTION OF THE SCHOOL DISTRICT, OR BY LAW, OR THE GOVERNING BODY MAY HOLD ONE SPECIAL MEETING IN ACCORDANCE WITH RSA 40:13, X AND XXVI TO TAKE UP THE ISSUE OF A REVISED OPERATING BUDGET ONLY.

[APPROVAL OF THE PROPOSED SCHOOL DISTRICT BUDGET WILL RESULT IN A PROJECTED \$2.42 PER \$1,000 INCREASE IN THE TAX RATE. REJECTION OF THE PROPOSED BUDGET WILL RESULT IN A PROJECTED \$1.66 PER \$1,000 INCREASE IN THE TAX RATE UNDER THE DEFAULT BUDGET.] SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.

A presentation of the school budget was given by a school board member and specific line items were reviewed. (See asterisks on attached documents for items noted.) Questions were posed by citizens and addressed by the board, the Principal and the Superintendent. Moderator called for further discussion and/or questions. As noted, there being no further discussion or amendments to Article 2, stated Article 2 will appear on the ballot as presented.

Article 3: TO SEE IF THE DISTRICT WITH VOTE TO APPROVE THE COST ITEMS AS SET FOR THE IN THE COLLECTIVE BARGAINING AGREEMENT REACHED BETWEEN THE EPSOM SCHOOL BOARD AND THE EPSOM TEACHERS ASSOCIATION FOR THE 2003/04, 2004/05 AND 2005/06 FISCAL YEARS WHICH CALLS FOR THE FOLLOWING ESTIMATED INCREASES IN SALARIES AND BENEFITS:

YEAR 2003/04 \$111,399 YEAR 2004/05 \$110,106 YEAR 2005/06 \$116,518

AND FURTHER TO RAISE AND APPROPRIATE THE SUM OF \$111,399 FOR THE 2003/04 FISCAL YEAR, SUCH SUM REPRESENTING THE ADDITIONAL COSTS ATTRIBUTABLE TO THE INCREASE IN SALARIES AND BENEFITS AGREED TO BY THE EPSOM SCHOOL BOARD AND THE EPSOM TEACHERS ASSOCIATION.

[APPROVAL OF THE COLLECTIVE BARGAINING AGREEMENT WILL RESULT IN A \$.65 PER \$1,000 INCREASE IN THE TAX RATE.] SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.

A presentation regarding Epsom teachers/staff salaries was given by a school board member. Moderator called for further discussion and/or questions. Questions were presented and clarification was given regarding the article. Moderator called for further discussion. As noted, there being no further discussion or amendments to Article 3, stated Article 3 will appear on the ballot as presented.

Article 4: TO SEE IF THE DISTRICT WILL VOTE TO RAISE AND APPROPRIATE \$31,491 FOR THE LEASE OF A BUS (INCLUDING DRIVER AND RELATED EXPENSES) TO TRANSPORT EPSOM SCHOOL DISTRICT STUDENTS TO AND FROM PEMBROKE CADEMY FOR THE SCHOOL YEAR. THIS IS A SPECIAL WARRANT ARTICLE.

[APPROVAL OF THE HIGH SCHOOL BUS WILL RESULT IN A \$.18 PER \$1,000 INCREASE IN THE TAX RATE.] SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.

A presentation was given by a school board member regarding the lack of transportation from Epsom to Pembroke Academy, the district's receiving high school. Questions were presented and clarification was given regarding the article. Moderator called for further discussion and/or questions. As noted, there being no further discussion or amendments to Article 4, stated Article 4 will appear on the ballot as presented.

Article 5: TO SEE IF THE DISTRICT WILL VOTE TO AUTHORIZE THE WITHDRAWAL AND USE OF UP TO \$25,000 FROM THE SCHOOL CONSTRUCTION AND RENOVATION CAPITAL RESERVE FUND, PREVIOUSLY ESTABLISHED, FOR THE PURPOSE OF DEVELOPING A PARCEL OF DONATED LAND ADJACENT TO THE PRESENT EPSOM CENTRAL SCHOOL SITE FOR ATHLETIC PURPOSES. THIS IS A SPECIAL WARRANT ARTICLE.

[WITHDRAWAL OF CAPITAL RESERVE FUNDS HAS NO IMPACT ON THE TAX RATE.] SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.

A presentation was made by a school board member regarding the athletic fields and maintenance of same. Questions were presented by citizens and addressed by the board, other citizens in attendance and a budget committee member. An amendment was discussed and clarified. A motion was made to amend Article 5. The motion was seconded. A vote was taken. The motion passed by majority. Article 5 will appear on the ballot, as amended, as follow:

ARTICLE 5: Will the district vote to raise and appropriate the sum of \$25,000 for the purpose of developing a parcel of donated land adjacent to the present Epsom Central School site for athletic and educational purposes. This is a special warrant article.

[Approval of the field development will result in a \$.15 per \$1,000 increase in the tax rate.]

Article 6: TO SEE IF THE DISTRICT WILL VOTE TO APPROVE THE FOLLOWING RESOLUTION TO BE SHARED APPROPRIATELY WITH STATE AND FEDERAL OFFICIALS:

BE IT RESOLVED THAT THE VOTERS OF THE EPSOM SCHOOL DISTRICT VIGOROUSLY OPPOSE ANY AND ALL UNFUNDED AND/OR UNDER-FUNDED FEDERAL EDUCATION MANDATES INCLUDING, BUT NOT LIMITED TO, THOSE CONTAINED IN THE RECENTLY ENACTED "NO CHILD LEFT BEHIND LAW: AS WELL AS THOSE HISTORICALLY UNFUNDED WITHIN THE SPECIAL EDUCATION (L.D.E.A.) LAW.

Questions were asked by citizens and were addressed by the Superintendent and the board members. An amendment was requested and clarified. A motion was made to amend Article 6. The motion was seconded. A vote was taken. The motion passed by majority. Article 6 will appear on the ballot, as amended, as follows:

ARTICLE 6: To see if the District will vote to approve the following resolution to be shared appropriately with state AND FEDERAL OFFICIALS:

Be it resolved that the voters of the Epsom School District vigorously oppose any and all unfunded and/or under-funded state and federal education mandates including, but not limited to, those contained in the recently enacted "No Child Left Behind Law: as well as those historically unfunded within the special education (I.D.E.A.) law.

Article 7: WILL THE SCHOOL DISTRICT RESCIND THE PROVISIONS OF RSA 40:13 (KNOWN AS S.B. 2), AS ADOPTED BY THE EPSOM SCHOOL DISTRICT ON MARCH 11, 1997, SO THAT THE OFFICIAL BALLOT SHALL NO LONGER BE USED FOR VOTING ON ALL QUESTIONS, BUT ONLY FOR THE ELECTION OF OFFICERS AND CERTAIN OTHER QUESTIONS FOR WHICH THE OFFICIAL BALLOT IS REQUIRED BY STATE LAW. (3/5 MAJORITY VOTE REQUIRED.)

A brief presentation was given to citizens by a board member regarding the impacat of rescinding RSA 40:13 (aka: S.B. 2). Citizens commented on Article 7. Moderator called for further discussion and/or questions. As noted, there being no further discussion or amendments to Article 7, the moderator stated Article 7 will appear on the ballot as presented.

Article 8: TO CHOOSE AGENTS AND COMMITTEES IN RELATION TO ANY SUBJECTS EMBRACED IN THIS WARRANT.

Moderator called for questions and/or discussion. No agents or committees were requested.

Article 9: TO TRANSACT OTHER BUSINESS THAT MAY LEGALLY COME BEFORE SAID MEETING.

No other business was brought forward.

The Moderator concluded and adjourned the meeting at 8:43 P.M., Thursday, February 6, 2003.

Immediately following the adjournment of the first session, a brief meeting was called by the school board members. A motion was made by a school board member to accept all Articles, as amended, for presentation on the ballot to be voted on by the citizens of Epsom at the second session, Tuesday, March 11, 2003. The motion was seconded and was passed unanimously by the Epsom School Board. The meeting was adjourned.

Respectfully submitted, Lisa MacNaughton, Clerk Epsom School District The following is the result of the March 11, 2003 vote of the School District of Epsom, New Hampshire:

SCHOOL BOARD FOR THREE YEARS (Vote for TWO)

Joseph Downey 274 votes
Donald Harty 525 votes
Andrew Turnbull 506 votes

MODERATOR FOR _____ YEARS (Vote for ONE)

Gary Matteson 50 votes

TREASURER FOR THREE YEARS (Vote for ONE)

Beth Sirrine 18 votes

SCHOOL DISTRICT CLERK FOR THREE YEARS (Vote for ONE)

Lisa MacNaughton 3 votes
Beth Sirrine 3 votes
Dawn Blackwell 3 votes

ARTICLES:

Article 1: WILL THE DISTRICT RAISE AND APPROPRIATE AS AN OPERATING BUDGET, NOT INCLUDING APPROPRIATIONS BY SPECIAL WARRANT ARTICLES AND OTHER APPROPRIATIONS VOTED SEPARATELY, THE AMOUNTS SET FORTH ON THE BUDGET POSTED WITH THE WARRANT OR AS AMENDED BY VOTE OF THE FIRST SESSION, FOR THE PURPOSES SET FORTH THEREIN, TOTALING \$5,948,420? SHOULD THIS ARTICLE BE DEFEATED, THE OPERATING BUDGET SHALL BE \$5,819,151 WHICH IS THE SAME AS LAST YEAR, WITH CERTAIN ADJUSTMENTS REQUIRED BY PREVIOUS ACTION OF THE SCHOOL DISTRICT, OR BY LAW, OR THE GOVERNING BODY MAY HOLD ONE SPECIAL MEETING IN ACCORDANCE WITH RSA 40:13, X AND XVI TO TAKE UP THE ISSUE OF A REVISED OPERATING BUDGET ONLY.

[APPROVAL OF THE PROPOSED SCHOOL DISTRICT BUDGET WILL RESULT IN A PROJECTED \$2.42 PER \$1,000 INCREASE IN THE TAX RATE. REJECTION OF THE PROPOSED BUDGET WILL RESULT IN A PROJECTED \$1.66 PER \$1,000 INCREASE IN THE TAX RATE.] (THE SCHOOL BOARD AND BUDGET COMMITTEE BOTH RECOMMEND APPROVAL OF THIS ARTICLE.)

YES ------411

Article 2: WILL THE DISTRICT APPROVE THE COST ITEMS AS SET FORTH IN THE COLLECTIVE BARGAINING AGREEMENT REACHED BETWEEN THE EPSOM SCHOOL BOARD AND THE EPSOM TEACHERS ASSOCIATION FOR THE 2003/04, 2004/05 AND 2005/06 FISCAL YEARS WHICH CALLS FOR THE FOLLOWING ESTIMATED INCREASES IN SALARIES AND BENEFITS:

YEAR 2003/04 \$111,399 YEAR 2004/05 \$110,106 YEAR 2005/06 \$116,518 AND FURTHER RAISE AND APPROPRIATE THE SUM OF \$111,399 FOR THE 2003/04 FISCAL YEAR, SUCH SUM REPRESENTING THE ADDITIONAL COSTS ATTRIBUTABLE TO THE INCREASE IN SALARIES AND BENEFITS AGREED TO BY THE EPSOM SCHOOL BOARD AND THE EPSOM TEACHERS ASSOCIATION?

(APPROVAL OF THE COLLECTIVE BARGAINING AGREEMENT WILL RESULT IN A \$.65 PER \$1,000 INCREASE IN THE TAX RATE.) (THE SCHOOL BOARD AND BUDGET COMMITTEE BOTH RECOMMEND APPROVAL OF THIS ARTICLE.)

YES------401

Article 3: WILL THE DISTRICT RAISE AND APPROPRIATE \$31,491 FOR THE LEASE OF A BUS (INCLUDING DRIVER AND RELATED EXPENSES) TO TRANSPORT EPSOM SCHOOL DISTRICT STUDENTS TO AND FROM PEMBROKE ACADEMY FOR THE SCHOOL YEAR? THIS IS A SPECIAL WARRANT ARTICLE.

[APPROVAL OF THE HIGH SCHOOL BUS WILL RESULT IN A \$.18 PER \$1,000 INCREASE IN THE TAX RATE.] (THE SCHOOL BOARD AND BUDGET COMMITTEE BOTH RECOMMEND APPROVAL OF THIS ARTICLE.)

YES----- 448 NO ----- 364

Article 4: WILL THE DISTRICT RAISE AND APPROPRIATE THE SUM OF \$25,000 FOR THE PURPOSE OF DEVELOPING A PARACEL OF DONATED LAND ADJACENT TO THE PRESENT EPSOM CENTRAL SCHOOL SITE FOR ATHLETIC AND EDUCATIONAL PURPOSES? THIS IS A SPECIAL WARRANT ARTICLE.

[APPROVAL OF THE FIELD DEVELOPMENT WILL RESULT IN A \$.15 PER \$1,000 INCREASE IN THE TAX RATE.] (THE SCHOOL BOARD AND BUDGET COMMITTEE BOTH RECOMMEND APPROVAL OF THIS ARTICLE.)

YES-----422

Article 5: WILL THE DISTRICT APPROVE THE FOLLOWING RESOLUTION TO BE SHARED APPROPRIATELY WITH STATE AND FEDERAL OFFICIALS?

BE IT RESOLVED THAT THE VOTERS OF THE EPSOM SCHOOL DISTRICT VIGOROUSLY OPPOSE ANY AND ALL UNFUNDED AND/OR UNDER-FUNDED STATE AND FEDERAL EDUCATION MANDATES INCLUDING, BUT NOT LIMITED TO, THOSE CONTAINED IN THE RECENTLY ENACTED "NO CHILD LEFT BEHIND LAW" AS WELL AS THOSE HISTORICALLY UNFUNDED WITHIN THE SPECIAL EDUCATION (I.D.E.A.) LAW.

YES------218

Article 6: WILL THE DISTRICT RESCIND THE PROVISIONS OF RSA 40:13 (KNOWN AS S.B. 2),
AS ADOPTED BY THE EPSOM SCHOOL DISTRICT ON MARCH 11, 1997, SO THAT
THE OFFICIAL BALLOT SHALL NO LONGER BE USED FOR VOTING ON ALL
QUESTIONS, BUT ONLY FOR THE ELECTION OF OFFICERS AND CERTAIN OTHER
QUESTIONS FOR WHICH THE OFFICIAL BALLOT IS REQUIRED BY STATE LAW?
(3/5 MAJORITY VOTE REQUIRED.)

YES-----556

DELIBERATIVE SESSION THURSDAY, MAY 8, 2003

The annual School District Meeting was called to order at 6:00 P.M. on Thursday, February 6, 2003. The Moderator opened the proceedings with the Pledge of Allegiance; the national anthem was performed by a student.

Introductions were made of the Epsom School Board members; Epsom School Board Chair Don Harty, Rachel Eames, Andrew Turnbull, Tim riel, Virginia Drew, and Kim Brewster as the Temporary Clerk. School Staff was introduced: Superintendent Tom Haley, Principal Jane Fargo and Vice-Principal Tom Laliberte. The Budget Committee members that were present were introduced. It was noted that if other Budget Committee members showed up later they would be accounted for, as the committee would need to meet after the deliberative session. Ed Nutter, our Representative of the General Court was recognized.

The Moderator went over the purpose of the meeting and rules of conduct. Legally, S.B. 2 allows a second meeting to occur as long as all the statutory requirements are met. There would be one Article to be discussed during the evening. Discussion could amend Article 1. The Deliberative Session was described as being the first half of the S.B. 2 meeting with the second half of the meeting taking place on Thursday, June 5, 2003 at the American Legion on Short Falls Road for the purpose of voting on Article 1.

The Moderator read aloud the attached article.

Article 1: TO SEE IF THE DISTRICT WILL VOTE TO RAISE AND APPROPRIATE AS AN OPERATING BUDGET, NOT INCLUDING APPROPRIATIONS BY SPECIAL WARRANT ARTICLES AND OTHER APPROPRIATIONS VOTED SEPARATELY, THE AMOUNTS SET FORTH ON THE BUDGET POSTED WITH THE WARRANT OR AS AMENDED BY VOTE OF THE FIRST SESSION, FOR THE PURPOSES SET FORTH THEREIN, TOTALING \$5,948,420. SHOULD THIS ARTICLE BE DEFEATED, THE OPERATING BUDGET SHALL BE \$5,819,151 WHICH IS THE SAME AS LAST YEAR, WITH CERTAIN ADJUSTMENTS REQUIRED BY PREVIOUS ACTION OF THE SCHOOL DISTRICT, OR BY LAW.

[APPROVAL OF THE PROPOSED SCHOOL DISTRICT BUDGET WILL RESULT IN A PROJECTED \$2.42 PER \$1,000 INCREASE IN THE TAX RATE. REJECTION OF THE PROPOSED BUDGET WILL RESULT IN A PROJECTED \$1.66 PER \$1,000 INCREASE

IN THE TAX RATE UNDER THE DEFAULT BUDGET.] SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.

The Moderator recognized the Epsom School Board Chair, Don Harty, for the purpose of proposing an amendment for Article 1.

The Chairman thanked all the people that had attended the meeting.

The Chairman spoked bout the reasons why there was a second Deliberative Session called. The budget that was last presented was a "bare bones budget." Without this budget the school would continue on, but many things that the school board proposed wouldn't happen. The decision was made to bring forth the budget to the town again as S.B. 2 allows.

The Chair made an Amendment to Article 1. Lines 219 and 291 from the proposed school budget could be deleted. The Technical Support Personal (Line 219), that was to be shared with other districts, was voted down in one of the other districts. Because of this, it could be deleted. The Snow Thrower (Line 291) for a cost of \$1,450 could also be deleted. This would be a total savings of \$5,432.

The Moderator explained that the new budget would be a total of \$5,942,988, decreasing \$5,432. If this were defeated it would be \$5,819,151.

The Chair of the School Board made a motion to amend Article 1 and it was seconded by Virginia Drew.

The Moderator asked for further discussion and/or questions. Some discussion continued in reference to the Technical Support Person and the Snow Thrower as to which line item they were located in, in the budget.

The Moderator reviewed what the vote for the amended Article would mean. If there were a vote of yes to amend the budget to \$5,942,988 then it would be put on the ballot for June 5th.

The Moderator asked for further discussions. An oral vote was taken. Many "I" responses were noted with no "no" responses noted. The amended Article 1 was passed. The Moderator clarified that questions or concerns or other amendments about the budget could be heard.

Discussion continued. A citizen, Tracey Beauchesne, asked if there was enough money in the amended budget to cover expenses such as extra paper that parents were asked to send in this year?

The Chair shared that the budget should cover all known items. Another member of the school board, Virginia Drew, shared that teachers would still ask for some items that they have historically requested.

Discussion was brought up by Edward Nutter, about the 25 computers that were budgeted for and if they were necessary. A school board member, Rachel Eames, explained that it was part of the recommended technology cycle. Each unit cost \$999.06 (hard drive). Some classrooms wouldn't have capabilities without these computers. Discussion continued by Mr. Nutter,

about computers selling for cheaper prices. Rachel Eames gave assurance that this would be taken into consideration when purchasing the computers with the needed capabilities.

The Moderator asked for further questions.

A citizen, Robert Topik, asked for a description of what software was used in the classrooms. The Moderator shared that this wasn't part of the Budget Hearing discussion and that the school board was authorized to approve the software choices from the appropriated budget.

The Moderator requested that an amendment was needed if discussion was to continue.

A citizen, Jay Golden, asked if the budget doesn't pass again would we go through this process again this year?

The Moderator answered "no." S.B. 2 allows this to happen only one time. However, the School Board could call an emergency town meeting if there was an emergency issue at the school.

Further questions were asked for.

The question was asked by citizen, David Goulet, if anything else had been changed in the budget since the last budget hearing? The Moderator answered "no."

The Moderator made a request for any other amendments to Article 1. No further motions were made to amend Article 1.

The Moderator shared that Article 1 was successfully amended to read as a total budget of \$5,942,988. The Article will appear on the ballot as amended.

The Moderator directed the Municipal Budget Committee to meet immediately, to vote whether to recommend the amended school budget.

The Moderator directed the school board to meet immediately, to vote whether to recommend the amended school budget.

The Moderator asked for any other questions. A citizen, Joe Downey, asked if there's anything that could be done to let the towns people be more informed? The Moderator shared that the school has some legal things that it can do. A school board member, Virginia Drew, made a request for any suggestions in this matter while also sharing that many ads, news articles and phone calls had been made to inform townspeople. The Moderator suggested letters to the editor.

The Moderator clarified what would be on the ballot on June 5, 2003. If we vote yes on the ballot, the budget for \$5,942,988 will pass. If we vote no on the ballot, it will be a default budget again of \$5,819.151.

The Moderator called for comments. A citizen, Robert Topik, asked what the cost of this Deliberative Session and the upcoming vote was and where the money would come from? The

school board chairman sahred that it would come out of the current school board operating budget. The Town Clerk, Dawn Blackwell, gave a break down on separate costs for a total of about \$1,500.

The Moderator asked for other comments. The Moderator made a motion to adjourn. The motion was moved and seconded.

The Deliberative Session was adjourned at 6:40 P.M.

The Epsom School Board immediately met and unanimously recommended to support the amended budget.

The Municipal Budget Committee immediately met and recommended to support the school budget.

Respectfully submitted, Kim L. Brewster, Clerk Temp. Epsom School District

EPSOM SCHOOL DISTRICT WARRANT

THE STATE OF NEW HAMPSHIRE

TO THE INHABITANTS OF THE SCHOOL DISTRICT IN THE TOWN OF EPSOM, QUALIFIED TO VOTE IN DISTRICT AFFAIRS:

You are hereby notified to meet at the American Legion in said District on the 9th day of March, 2004 at 8:00 o'clock in the forenoon, to act upon the following subjects:

- 1. To choose a Moderator for the ensuing two years.
- 2. To choose one member of the School Board for the ensuing three years.
- 3. To choose a Clerk for the ensuing two years.
- Other School District business previously considered at the District's Deliberative Session.

The polls are to open at 8:00 A.M. and will close not earlier than 7:00 P.M.

Given under our hands at said Epsom this 16th day of January, 2004.

Donald Harty, Chair Virginia Drew Rachel Eames Timothy Riel Andrew Turnbull EPSOM SCHOOL BOARD

THE STATE OF NEW HAMPSHIRE

TO THE INHABITANTS OF THE SCHOOL DISTRICT IN THE TOWN OF EPSOM, QUALIFIED TO VOTE IN DISTRICT AFFAIRS:

You are hereby notified to meet at the Epsom Central School in said District on the 4th day of February, 2004 at 6:30 o'clock in the evening to deliberate upon the following subjects:

- To hear the reports of Agents, Auditors, Committees, or Officers chosen, and to make any recommendation relating thereto.
- 2. To see if the District will vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$6,259,017. Should this article be defeated, the operating budget shall be \$6,174,898 which is the same as last year, with certain adjustments required by previous action of the school district, or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

[Approval of the proposed School District budget will result in a projected \$2.70 per \$1,000 increase in the tax rate. Rejection of the proposed budget will result in a projected \$2.22 per \$1,000 increase in the tax rate under the Default Budget.]

School Board Recommends Approval Budget Committee Recommends Approval

3. To see if the District will vote to raise and appropriate \$42,740 in order to purchase the existing modular classroom building. (The modular classroom is due to enter the first year of a 2-year lease extension at a cost of \$16,260. This lease cost is contained in the budget and would be combined with the requested \$42,740 to purchase the modular for \$59,000.)

[Approval of the modular purchase will result in a \$0.24 per \$1,000 increase in the tax rate.]

School Board Recommends Approval Budget Committee Recommends Approval

4. To see if the District will vote to raise and appropriate \$36,784 in salary and related benefits to hire a fourth custodian for Epsom Central School.

[Approval of the custodian will result in a \$0.21 per \$1,000 increase in the tax rate.]

School Board Recommends Approval Budget Committee Recommends Approval To see if the District will vote to raise and appropriate \$25,000 for the purpose of beginning development on a portion of the 15 acre parcel of donated land adjacent to the present Epsom Central School site for athletic and educational purposes.

[Approval of the field development will result in a \$0.14 per \$1,000 increase in the tax rate.]

School Board Recommends Approval Budget Committee Does Not Recommend Approval

To see if the District will vote to raise and appropriate \$150,000 to be added to the school construction capital reserve fund previously established.

[Approval of the reserve funding will result in a \$0.86 per \$1,000 increase in the tax rate.]

School Board Recommends Approval Budget Committee Recommends Approval

7. To see if the District will vote to raise and appropriate \$5,000 to restore school board salaries at their previous level of \$1,000 per board member.

[Approval of the board salaries will result in a \$0.03 per \$1,000 increase in the tax rate.]

School Board Recommends Approval Budget Committee Recommends Approval

- 8. To choose Agents and Committees in relation to any subjects embraced in the Warrant.
- 9. To transact other business that may legally come before said meeting.

Given under our hands and seal this 16th day of January, 2004.

Donald Harty, Chair Virginia Drew Rachel Eames Timothy Riel Andrew Turnbull EPSOM SCHOOL BOARD

OFFICIAL BALLOT EPSOM SCHOOL DISTRICT EPSOM, NEW HAMPSHIRE MARCH 9, 2004

Trish McDonald School District Clerk

INSTRUCTIONS TO VOTER

To vote, fill in oval(s) completely next to your choice(s), like this: Write-in: To vote for a write-in candidate, write the person's name on the line provided and fill in the oval.

For MODERATOR For SCHOOL BOARD For SCHOOL DISTRICT CLERK (Two-Year Term) (Three-Year Term) (Two-Year Term) Vote for ONE Vote for ONE Vote for ONE GARY MATTESON TIMOTHY E. RIEL TRISH MCDONALD GORDON ELLIS (Write-In) (Write-In) (Write-In)

ARTICLE 1: Will the District will vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$6,284,017. Should this article be defeated, the operating budget shall be \$6,174,898 which is the same as last year, with certain adjustments required by previous action of the school district, or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. YES [Approval of the proposed School District budget will result in a projected NO \$2.84 per \$1,000 increase in the tax rate. Rejection of the proposed budget will result in a projected \$2.22 per \$1,000 increase in the tax rate under the Default Budget.] (School Board and Budget Committee both recommend approval of this article.)

ARTICLE 2: Will the District vote to raise and appropriate \$42,740 in order to purchase the existing modular classroom building. (The modular classroom is due to enter the first year of a 2-year lease extension at a cost of \$16,260. This lease cost is contained in the budget and would be combined with the requested \$42,740 to purchase the modular for \$59,000.)

[Approval of the modular purchase will result in a \$0.24 per \$1,000 increase in

YES NO

[Approval of the modular purchase will result in a \$0.24 per \$1,000 increase in the tax rate]. (School Board and Budget Committee both recommend approval of this article.)

ARTICLE 3: Will the District vote to raise and appropriate \$36,784 in salary and related benefits to hire a fourth custodian for Epsom Central School. [Approval of the custodian will result in a \$0.21 per \$1,000 increase in the tax rate.] (School Board and Budget Committee both recommend approval of this article.)	YES NO
ARTICLE 4: Will the District vote to raise and appropriate \$25,000 for the purpose of beginning development on a portion of the 15 acre parcel of donated land adjacent to the present Epsom Central School site for athletic and educational purposes. [Approval of the field development will result in a \$0.14 per \$1,000 increase in the tax rate].(School Board and Budget Committee both recommend approval of this article.)	YES NO
ARTICLE 5: Will the District vote to raise and appropriate \$150,000 to be added to the school construction capital reserve fund previously established. [Approval of the reserve funding will result in a \$0.86 per \$1,000 increase in the tax rate].(School Board and Budget Committee both recommend approval of this article.)	YES NO
ARTICLE 6: Will the District will vote e to raise and appropriate \$5,000 to restore school board salaries at their previous level of \$1,000 per board member. [Approval of the board salaries will result in a \$0.03 per \$1,000 increase in the tax rate]. (School Board and Budget Committee both recommend approval of this article.)	YES NO

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10,993.93 430.00 1,437.00 1,47 5,432.43 401.00 2.00 13,804.84 1,204.00 3,805.00 40,245.00 28,966.00 20,280.00 49,245.00 28,966.00 20,280.00 49,245.00 28,966.00 20,280.00 5,054.178 2,788,843.00 3,055,781.00 1,03 5,054.178 2,788,843.00 3,055,781.00 3,055,781.00	650 Audio Visual-Computer		706.39	450.00	5,001.00	5,001.00	
pment 1,3804.84 1,204.00 2.00 3,850.00 4,0245.00 1,204.00 20,2020 1,020.00	733 New Instructional Equipment	10	,993.93	430.00	1,437.00	1,437.00	
priment 13,804.84 1,204.00 3,850.00 al Ed. 49,245.00 28,966.00 20,280.00 2 al Ed. 49,248 60 27,866.00 1,021.00 2,766,621.78 2,788,843.00 3,055,781.00 3,05	734 Technology Equipment	\$	5,432.43	401.00	2.00	2.00	
ysical Ed. 900 27,000 28,966.00 20,280.00 20,2	737 Repl. Instructional Equipment	13	3,804.84	1,204.00	3,850.00	3,850.00	
492.68 386.00 1,021.00 2,766,621.78 2,788,843.00 3,025,781.00 3,022	738 Replace Computers	40),245.00	28,966.00	20,280.00	20,280.00	
2,766,621.78 2,788,843.00 3,025,781.00	739 New Equipment-Physical Ed.		492.68	386.00	1,021.00	1,021.00	
	SUB		5,621.78	2,788,843.00	3,025,781.00	3,025,781.00	

		2002/03	2003/04	2004/05	BUDGE	BUDGET COMMITTEE
ACCOUNT # DESCRIPTION		ACTUAL	VOTED BUD.	PROP. BUD.	RECOMMENDED	NOT BECOMMENDED
						+-
1200 SPECIAL PROCRAMS						
110 T-1-1011						
110 Teachers Salaries		104,783.80	99,941.00	138,957.00	138.957.00	
114 Aides' Salaries		137,133.13	181,564.00	159,816,00	159 816 00	
115 Summer Program		18,449.30	21.500,00	19 500 00		
116 Special Education Coordinator		40,563.00	44,993.00	44,993.00		
321 Tutoring Services		0.00	200.00	200 00		
322 Special Education Training		150.00	2,000.00	2.000.00	,	
323 Contracted Services		22,394.08	36,100.00	35 000 00		
330 EH Consultant		0.00	200.00	1 00		
519 Field Trips		0.00	1 00	00.1		
568 Summer Spec. Placements		9,623.68	10.500.00	12 000 00	12.00	
569 Special Placements		332.878.18	377.034.00	409 888 00	400 000 00	
610 Special Education Supplies		2,235.24	1.712.00	1 638 00		
641 Special Education Books		270.25	135.00	366.00		
642 Special Education Audio Visual		27.40	108.00	37.00		
734 New Equipment		346.78	474.00	1,428.00	-	
S	SUBTOTAL 1200	668,854.84	777,062.00	826,125.00	826,125.00	
1410 CO-CURRICULAR PROGRAMS						
110 Cocurricular Salaries		11,156.00	1.00	11.350.00	11 350 00	
340 Cocurricular Officials		2,040.00	1.00	3,640.00	3 640 00	
610 Cocurricular Supplies		2,833.89	1.00	3,660.00	3,660.00	
S	SUBTOTAL 1410	16,029.89	3.00	18,650.00	18,650.00	
2000 SUPPORT SERVICES						
2120 GUIDANCE						
110 Guidance Salary		43,344.00	45,673.00	47,907.00	47.907.00	
610 Guidance Supplies		155.24	200:00	398.00		
642 A/V Guidance		00.0	1.00	1.00		
330 Special Education Diagnostic		81,441.87	118,072.00	116,040.00	116,040.00	
610 Testing Supplies		2,009.47	2,493.00	3,623.00	3,623.00	
S	SUBTOTAL 2123	126,950.58	166,439.00	167,969.00	167,969,00	

	2002/03	2003/04	2004/05	BUDGE	BUDGET COMMITTEE
ACCOUNT # DESCRIPTION	ACTUAL	VOTED BUD.	PROP. BUD.	RECOMMENDED	RECOMMENDED NOT RECOMMENDED
2130 HEALTH					
110 Nurse's Salary	39 983 00	A2 537 00	44 505 00	20,000	
430 Equip. Calibration	175 00	330.00	305.00	44,390.00	
610 Medical Supplies	1,224.94	1.200.00	1 350 00	1350.00	
641 Health Instruction	0.00	1.00	100		
739 Health Equipment	45.85	1.00	001		
430 Software Support	0.00	1.00	001		
580 Travel	0.00	1.00	1.00		
610 Office Supplies	68.87	103.00	100 001	2	
810 Memberships/Dues	70.00	90.06	00'06		
SUBTOTAL 2130	41,567.66	44,264.00	46,445.00	46,445.00	
2190 OTHER PIPIL SERVICES					
321 Other Instructional Services	40.00	40.00	1001	9	
810 Membership/Dues	120.00	535.00	272 00	7.0	
890 Assembly	1,507.50	3,000.00	3,000,00	٤	
SUBTOTAL 2190	1,667.50	3,575.00	3,273.00		
2210 IMPROVEMENT OF INSTRUCTION					
322 Curriculum Development	0.00	1,000.00	1.500.00	1.500.00	
322 Inservice Training	40.00	1,000.00	1,000.00	1,000.00	
329 Course Reimbursement	4,376.00	9,637.00	10,252.00	10.252.00	
641 Professional Books/Subscriptions	270.79	472.00	464.00		
SUBTOTAL 2210	4,686.79	12,109.00	13,216.00	13	
2222 LIBRARY					
110 Librarian's Salary	27,490.00	29,946.00	32,597.00	32,597.00	
610 Library/General Supplies	898.41	495.00	455.00	455.00	
641 Library Books	3,388.71	1,950.00	3,000.00	3,000.00	
642 Library/General Reference	198.32	490.00	478.00	478.00	
650 Computer Software	0.00	1.00	1.00	1.00	
733 Furniture & Fixtures	482.56	1,594.00	1,000.00	1,000.00	

ACCOUNT # DESCRIPTION		20/2002	2003/04	2004/05	BUDGE	BUDGET COMMITTEE
		ACTUAL	VOTED BUD.	PROP. BUD.	RECOMMENDED	RECOMMENDED NOT RECOMMENDED
610 Media Supplies		145.40	552.00	533.00	533.00	
642 Library Film Rental		00'0	1.00	1.00		
738 Replace Technology Equip.		00:0	760.00	480.00	48	
	SUBTOTAL 2222	32,603.40	35,789.00	38,545.00	38	
2290 OTHER INSTRUCTION SERVICES	CES					
580 Travel and Conference		14,113.53	9,163.00	9,748.00	9.748.00	
	SUBTOTAL 2290	14,113.53	9,163.00	9,748.00		
2310 SCHOOL BOARD						
110 Board Salaries		0.00	1 00	100	001	
115 Secretary to the Board		720.00	720.00	720.00	77	
300 Contr-Fixed Assets		446.00	0.00	1.00		
540 Advertising		7,348.28	7,400.00	7,400.00	7,400.00	
610 Board Expense		1,747.24	1,200.00	1,500.00	1,500.00	
810 Dues NHSBA		2,978.32	2,978.00	3,048.00		
2312-116 Clerk		325.00	175.00	175.00	175.00	
2313-110 Treasurer's Salary		200.00	200.00	1,000.00	1,000.00	
610 Treasurer's Expense		997.05	1,000.00	1,000.00	1,000.00	
2314-121 Moderator		150.00	75.00	75.00		
340 Legal Notices		672.15	200.00	200.00	2	
610 SB 2 Voting Expenses		1,307.42	00.009	00.009		
2317-300 Auditors		2,249.00	2,249.00	2,316.00	2,316.00	
2318-380 Attorneys		6,826.39	6,400.00	6,400.00	6,400.00	
	SUBTOTAL 2310	26,266.85	23,498.00	24,436.00	24,436.00	
2321 SAU MANAGEMENT SERVICES	ES					
312 S.A.U. #53		137,886.00	140,853.00	153,489.00	153,489.00	
	SUBTOTAL 2320	137,886.00	140,853.00	153,489.00	153,489.00	
2400 SCHOOL ADMINISTRATION SERVICES	SERVICES					
110 Principal's Salary		62,100.00	65,000.00	68,250.00	68,250.00	
111 Assistant Principal's Salary		43,470.00	48,000.00	48,000.00	48,000.00	

		2002/03	2003/04	2004/05	BUDGE	BUDGET COMMITTEE
ACCOUNT # DES	DESCRIPTION	ACTUAL	VOTED BUD.	PROP. BUD.	RECOMMENDED	RECOMMENDED NOT RECOMMENDED
112 Team Leaders		4,000.00	5,000.00	4,000.00	4,000.00	
550 Report Cards		490.00	1,000.00	1,500.00	1.500.00	
580 Principal's Travel		0.00	250.00	250.00	250.00	
810 Professional Dues	88	465.00	1,000.00	1,000.00	1.000.00	
115 Secretaries' Salaries	ries	62,914.00	66,659.00	66,249.00	66.249.00	
116 Extra Typing Services	rvices	00'0	400.00	1.00		
111 Tech. Coord. Salary	lary	31,200.00	33,000.00	33,000,00	33.000	
300 Criminal Records	S	587.00	590.00	590.00	290.00	
320 Workshops & Conferences	onferences	4,565.76	5,000.00	3,750.00	3,750.00	
430 Maintenance Contracts	ntracts	00'0	1.00	1.00		
580 Adm. Travel		1,139.82	1,125.00	1.125.00	1.125.00	
610 Office Supplies		5,897.34	6,500.00	3,600,00		
641 Professional Books/Subscriptions	oks/Subscriptions	259.75	300.00	300.00		
650 Office Software		0.00	1.00	1.00		
890 Commencement		861.84	1,070.00	2,000.00	2.00	
	SUBTOTAL 2400	217,950.51	234,896.00	233,617.00	233,617.00	
STATEMENT FOR MANAGEMENT AND BOSCO	NITTON A MICH					
TOO OF ENAMED WHAT	NI ENGINCE					
110 Custodian Salaries	S	86.6/7'5/	91,975.00	78,812.00	7	
411 Water		2,278.25	3,500.00	2,873.00	2,873.00	
441 Modular Rental		0.00	18,660.00	16,260.00	16,260.00	
531 Utility Telephone	le	5,472.04	5,900.00	5,500.00	5,500.00	
600 Supplies		19,681.22	14,500.00	15,804.00	15,804.00	
622 Utility Electricity	y	25,889.99	26,000.00	27,185.00	27,185.00	
623 Propane		1,612.59	00'086	1,650.00	1,650.00	
624 Utility Oil		13,237.91	13,500.00	15,118.00	15,118.00	
430 Other Repairs to Building	Building	18,963.16	10,242.00	3,500.00	3,500.00	
431 Repairs-Electricity/Plumbing	ity/Plumbing	10,425.96	6,000.00	6,787.00		
520 SMP Insurance		14,510.00	14,804.00	18,138.00		
424 Fields/Grounds Improvement	Improvement	2,051.00	3,400.00	5,500.00	5,500.00	
430 Equipment Repair	air	815.30	1,000.00	1,500.00		
432 Contracted Services	ices	11,356.00	12,672.00	23,722.00	23,722.00	
442 Equipment Rental	lai	248.50	250.00	1,872.00		

ACTUAL VOTED BUD. PROP. BUD. RECOMMENDED NOT REC 731 Equipment Replacement 1,047.00 3,674.00 1.00 1.00 732 Equipment Replacement 1,047.00 227,688.00 224,722.00 224,72			2002/03	2003/04	2004/05	BUDGE	BUDGET COMMITTEE
SUBTOTAL 2540 1,047.00 1,00 1,00 1,00 1,00 1,00 1,00 1,00 1		NO	ACTUAL	VOTED BUD.	PROP. BUD.	RECOMMENDED	NOT RECOMMENDED
SUBTOTAL 2540 1,94700 3,574,00 1,00 500,00 1,00 1,00 1,00 1,00 1,00	Total Name Benefit						
SUBTOTAL 2540 227,058.00 224,722.00 224,772.	/31 New Equipment		1,047.00	3,674.00	00'1		
SUBTOTAL 2540 204,780.00 21,058.00 224,722.00 32,535.00 32,535.00 32,535.00 32,535.00 32,535.00 32,535.00 32,600.00 30,000.00	735 Equipment Replacement		1,911.10	1.00	500.00	15	
175,490.00 31,491.00 32,535.00 32,535.00 32,535.00 32,535.00 32,535.00 32,535.00 33,604.00 4,506.00 8,000.00 8,000.00 2,365.75 1,00 3,000.00 3,0		SUBTOTAL 2540	204,780.00	227,058.00	224,722.00	224.	
175,490.00 31,491.00 32,535.00 32,535.00 36,500	2720 PUPIL TRANSPORTATION						
175,490.00 193,761.100 162,252.00 154,250.00 156,245.00 15	518 High School Bus		0.00	31 491 00	32 535 00		
ion 103,499.69 133,250.00 103,000.00 101,200	519 Contracted Services		175,490.00	193 761 00	196 245 00	_	
ition 103,949.69 133,250.00 101,200.00 101,200.00 2,2311.97 3,600.00 3,40,904.00 4,004 4,004 2,311.97 3,600.00 3,44,984.00 4,004 4,004 2,0	518 Summer Transportation		3.604.00	4.500.00	8 000 00		
SUBTOTAL 2550 23.11.97 3.600.00 3.000.000	519 Special Education Transpo	ortation	103,949.69	133,250.00	101 200 00)1	
SUBTOTAL 2550 2311.97 3,600.00 4,004.00 4,004.00 344.99 386,975.57 448,424.00 538,790.00 538,79 20,127.08 25,381.00 57,469.00 57,469.00 6,574 147,266.22 151,482.00 167,865.00 167,78 19,995.50 21,427.00 4,8,666.00 48,80 20,00 0.00 15,304.00 15,319.00 15,319.00 20,00 0.00 15,319.00 6,547.00 6,54	443 Athletic Trips		2,365.75	1.00	3,000,00		
SUBTOTAL 2550 287,721.41 366,603.00 344,984.00 344,984 286,975.57 448,424.00 538,700.00 538,70 20,177.08 28,2831.00 57,469.00 57,46 147,266.22 151,484.00 167,865.00 167,88 147,266.22 151,484.00 167,865.00 167,88 148,277 41,167.00 48,866.00 28,38 21,427.00 20,744.00 20,744.00 20,748 22,232.00 20,744.00 20,748 23,235.64 8,195.00 15,349.00	443 Field Trips		2,311.97	3,600.00	4,004.00		
386,975.57 448,424.00 538,790.00 538,790.00 538,790.00 538,790.00 538,790.00 538,790.00 538,790.00 538,790.00 53,378,790.00 53,378,790.00 53,378,790.00 53,378,790.00 53,378,790.00 51,1484,00 167,886,500 167,887,188,182,790.00 167,340,00 167,3		SUBTOTAL 2550	287,721.41	366,603.00	344,984.00	£	
386,975.57 448,424.00 538,790.00 538,790.00 27,46 20,127.08 25,381.00 27,46 900 27,47 900 27,46 900 27,47	900 OTHER SUPPORT SERVIC	ES					
SUBTOTAL 4200 15,847.00 236,720.00 274,469.00 274	211 Health Insurance		386 975 57	448 424 00	239 700 00	00 000 000	
5,378,91 6,007,00 6,548,00	212 Dental Insurance		20 127 08	25 381 00	27 460 00	238,790.00	
147,266.22 151,484.00 167,865.00 167	213 Life Insurance/Annuity		5,378.91	600700	6 548 00	27,409.00	
41,482.77 42,167.00 48,866.00 48,786 19,995.50 21,422.00 20,744.00 20,74 1,187.18 2,232.00 2,556.00	230 FICA		147,266.22	151.484.00	167 865 00	167 965 00	
19,995.50 21,422.00 20,744.00 20,7	232 Teachers' Retirement		41.482.77	42.167.00	48 866 00	48 966 00	
1,187.18 2,232.00 2,556.00 2,566.00	239 Separation-Early Retireme	ent	19,995.50	21.422.00	20.744.00		
SUBTOTAL 2900 3,825,64 8,195,00 15,197,00 15,115,00 15,100	250 Unemployment Compensa	ation	1,187.18	2,232.00	2.556.00		
SUBTOTAL 2900 626,238.87 705,312.00 6,547.00 6,53 0.00 6,547.00 6,547.00 6,547.00 6,547.00 6,547.00 6,547.00 6,547.00 6,547.00 6,547.00 6,547.00 6,547.00 6,547.00 6,547.00 6,547.00 6,277.00 6	260 Workers' Compensation		3,825.64	8,195.00	15.197.00		
SUBTOTAL 2900 626,238.87 705,312.00 6,547.00 6,5	290 Non-Bargaining Unit Incre	ease	0.00	0.00	15,304.00		
SUBTOTAL 2900 626,238.87 705,312,00 849,886.	291 Administrators Increase		00.0	0.00	6,547.00		
\$ 000 1.00 1.00 1.00 \$ 0.271.00 \$ 0.271.00 \$ 0.271.00 \$ 0.272.00 \$		SUBTOTAL 2900	626,238.87	705,312.00	849,886.00	849,886.00	
\$ 0.00 1.00 1.00 1.00 6.272 8.14.53 1.501.00 6.272.00 6.2	1200 FACILITIES AQU./CONSTR						
15,814.53 1,500.00 6,271.00 6,27 SUBTOTAL 4200 15,814.53 1,501.00 6,272.00 6,27	424 Site Improvements-Groun	spi	0.00	1.00	1 00		
15,814.53 1,501.00 6,272.00	450 Site Improvements-Buildin	gu	15,814.53	1,500.00	6,271.00	6.27	
		SUBTOTAL 4200	15,814,53	1,501.00	6,272.00	6.272.00	

DESCRIPTION ACTUAL VOTED BUD. PROP. BITCHTURALIZENCE.SERVICES 15,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 0.00 25,000.00 25		2002/03	2003/04	2004/05	BIDGET	RIDGET COMMITTEE
ENG. STUDIES SUBTOTAL 4300 15,000.00 15,0	ACCOUNT # DESCRIPTION	ACTUAL	VOTED BUD.	PROP. BUD.	RECOMMENDED	RECOMMENDED NOT RECOMMENDED
HOW SUBTOTAL 4300 15,000.00 0.00 25,00 THOOM GED MODULAR SUBTOTAL 4500 21,699.34 0.00 SUBTOTAL 4500 190,000.00 Isl Reserve 0.00 100,000 0.00 SUBTOTAL 5100 299,535.00 190,000.00 Isl Reserve 0.00 0.00 0.00 SUBTOTAL 5100 0.00 0.00 SUBTOTAL 5200 0.00 0.00 THOUS SUBTOTAL 5200 0.00 0.00 SUBTOTAL 5200 0.00 0.00 SUBTOTAL 5200 0.00 0.00 THOUS SUBTOTAL 5200 0.00 0.00 SUBTAL 5200 0.00 0.00 SUBTOTAL 5200 0.00 SUBTOT	4300 ARCHITECTURAL/ENG, SERVICES					
SUBTOTAL 4306 15,000,00 0,00 25,00			0.00	25,000,00		
SUBTOTAL 4500 21,699,34 0.00	SUBTOTAL 4300	П	0.00	25,000,00	25,000.00	
The District Property of Early (1997) The	AFOO DITTE DAME CONTROLLED					
SUBTOTAL 4500 21,699,34 0,00 1,00	ASU BUILDING ACQUISITION					
SUBIOTAL 4500 21,699.34 6,00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 14,688.00 14,688.00 14,688.00 14,688.00 14,688.00 15,00 10			00'0	0.00	000	
195,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000.00 190,000 190,000.00 190,00	SUBTOTAL 4500		0.00	0.00		
195,000.00 199	S100 DEBT SERVICE					
195,000,000 195,000,000 195,000,000 195,000,000 195,000,000 195,000,000 195,000	910 Principal	20 000 101				
Fund 209,635,00 94,808,00 14,005,00 14,008,00 14,008,00 14,008,00 14,008,00 14,008,00 14,008,00 14,008,00 14,008,00 14,008,00 14,008,00 14,008,009,00 14,008,009,00 14,008,009,009,009,009,009,009,009,009,009	830 Interest	195,000.00	190,000.00	0.00		
SUBTOTAL 5100 209,635,00 194,868,00			4,868.00	0.00	0.00	
Electron Company Com	SUBTOTAL 5100		194,868.00	0.00		
0.00 1.00 1.00	200 FUND TRANSFERS	-				
ANTICIPATED GRANTS 211,960.77 130,800.00 16,700 17,	5221 To Food Service Fund	000	00			
ANTICIPATED CRANTS 211,960,77 130,800,00 150	5251 Transfer to Capital Reserve	00.0	000	1.00		
0.00 0.00 5.70 211,960,77 130,800,00 159,08 94,182,45 99,404,00 112,77 0.00 0.00 42,74 0.00 0.00 36,78 0.00 0.00 5,00 5,00 0.00 5,00	5252 To Other Trust Funds	0.00	00.0	0.00		
211,960.77 130,800.00 159,088 94,182.45 99,404.00 113,771 0.00 0.00 0.00 36,78 0.00 0.00 25,000 0.00 0.00 25,000 0.00 0.00 5,000 0.00 0.00 5,000	SUBTOTAL 5200	900	00.0	0.00		
211,966.77 130,800.00 94,182.45 99,404.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00		0.00	1.00	.00	1.00	
0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	FIIND II ANTICIPATED CBANTS		20 000 011			
94182.45 99,404,00	ETIMO OF WASHINGTON	1	130,800.00	159,088.00	159,088.00	
0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	WADDANT COLLECTIVE BARDANT COLLECTION	94,182.45	99,404.00	112,770.00	112,770.00	
0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	WAINTALL SOLLECTIVE BAKGAIN AGREEMENT		0.00	42,740.00	42,740.00	
0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	WARRANI - HIGH SCHOOL BUS		0.00	36,784.00	36,784.00	
0.00 0.00	WARRANI - AIHLEIIC FIELD DEVELOPMENT	0.00	0000	25,000.00	25,000.00	
0.00	WARKAINI - CONSTRUCTION CAPITAL RESERVE		0.00	150,000.00	150,000,00	
	WARRANI - SCHOOL BOARD SALARIES		0.00	5,000.00	5,000.00	
TOTAL APPROPRIATIONS 5,742,231.70 5,962,041.00 6,543,541.00	TOTAL APPROPRIATIONS		5,962,041.00	6,543,541.00	6.543,541.00	

	OOL DISTRICT ED REVENUES		
		SCHOOL	BUDGET
	REVISED	BOARD'S	COMMITTEE
REVENUES & CREDITS AVAILABLE	REVENUES	BUDGET	BUDGET
TO REDUCE SCHOOL TAXES	2003/04	2004/05	2004/05
REVENUE FROM LOCAL SOURCES			
Earnings on Investments	2,600	2,600	2,600
Food Service Sales	71,104	77,470	77,470
Other Local Sources	2,600	2,600	2,600
REVENUE FROM STATE SOURCES			
School Building Aid	57,000	-	-
Catastrophic Aid	36,030	92,902	92,902
Child Nutrition	2,000	3,000	3,000
REVENUE FROM FEDERAL SOURCES			
Federal Program Grants	130,800	159,088	159,088
Child Nutrition	26,300	32,300	32,300
Medicaid Distribution	15,000	15,000	15,000
OTHER FINANCING SOURCES			
Transfer from Capital Reserve		-	
Fund Balance to Reduce Taxes	50,165	-	
Total School Revenues & Credits	393,599	384,960	384,960
Total Cost of Adequate Education (State Tax)	2,748,675	2,330,762	2,330,762
District Assessment	2,819,767	3,827,819	3,827,819
Total Revenues & District Assessments	5,962,041	6,543,541	6,543,541
	-		

REPORT OF THE SCHOOL DISTRICT TREASURER For the Fiscal Year July 1, 2002 to June 30, 2003

Cash on Hand July 1, 2001	\$	30,101.18
Received from Selectmen\$ 3,823,580.00		•
Revenue from State Sources		
Received from Other Sources		
TOTAL RECEIPTS	_5	,914,580.08
Total Amount Available for Fiscal Year	5	,944,681.26
Less for School Board Orders Paid	5	,790,121.50
BALANCE ON HAND JUNE 30, 2002	\$	154 559 76

LINDA MARTEL District Treasurer

STATISTICAL REPORT

Half day in Session	360
Total Enrollment	506
Percent of Attendance	95.6
Average Daily Attendance	457.5

DISTRICTS' SHARE OF SAU

<u>District</u>	2001 Equalized <u>Valuation</u>	Valuation Percentage	2001/02 <u>Pupils</u>	Pupil <u>Percent</u>	Combined Percent	2003/04 District <u>Share</u>
Allenstown	\$ 171.656,000	14.4	598	16.1	15.2	\$141,959
Chichester	151,249,000	12.6	276	7.4	10.0	94,007
Deerfield	278,409,000	23.3	557	15.0	19.2	176,831
Epsom	237,880,000	19.9	457	12.3	16.1	148,923
Pembroke	356,034,000	_29.8	1829	49.2	39.5	395,420
	\$1,195,228,000	100.0	3717	100.0	100.0	\$957,140

SCHOOL ADMINISTRATIVE UNIT #53 BUDGET

2004/05 Estimated Revenues

Account Number 770	Description Unreserved Fund Balance, June 30, 2003	0.00
1000	LOCAL REVENUE EXCLUSIVE OF DISTRICT SHARE Tuition/Transportation TOTAL REVENUES	\$ 1,205,008.00 1,205,008.00

Estimated Expenditures

Function	Object	Purpose of Expenditure		
1000	-	INSTRUCTION		
120	OO ALL	Special Programs	\$	56,388.00
2100		SUPPORT SERVICES		
219	O ALL	Other Pupil Services		1,007,141.00
2200		INSTRUCTIONAL STAFF SERVICES		
22	10 ALL	Improvement of Instruction		1,000.00
2300-2335		GENERAL ADMINISTRATION SERVICES		
23	IO ALL	School Administrative Unit Board		10,370.00
232	20 ALL	Office of the Superintendent		287,288.00
233	30 ALL	Special Area Administrative Services		144,078.00
233	35 ALL	Other General Administration Services		66,188.00
2340-2600		BUSINESS SERVICES		
234	IO ALL	Fiscal		119,624.00
260	00 ALL	Operation & Maintenance of Plant		28,645.00
2350		MANAGERIAL SERVICES		172,993.00
2900		OTHER SUPPORT SERVICES		235,927.00
2900		TOTAL EXPENDITURES	•	2.129.642.00
		LESS ESTIMATED REVENUES	Ψ	1,205,008.00
		AMOUNT TO BE SHARED BY DISTRICTS	\$	924,634.00
		ANICONT TO BE SHAKED BY DISTRICTS	Φ_	924,034.00

		2002/03	
	From Whom	Description	Amour
	Town Treasurer	Appropriation	80,000.00
7/9	Duchesne	Insurance Reimbursement	45.52
	NH Retirement	Reimbursement	167.48
	State of NH	Medicaid	4,529.5
	State of NH	Medicaid	556.50
	Town Treasurer	Appropriation	50,000.00
7/25	State of NH	Breakfast/milk	1,544.00
	Epsom Better Buddies	Rent	226.50
	Plymouth State College	Reimbursement	869.00
	SDE	Reimbursement	159.00
	SAU #53	Reimbursement	9,997.20
7/29	Epsom Lunch Sales		113.40
	Interest		71.63
8/1	State of NH	Adequacy Grant	308,716.00
	Ck #906805		20.79
8/8	McElaney	Insurance Reimbursement	401.15
	Meehan	Insurance Reimbursement	462.09
	Epsom Better Buddies	Rent	198.25
	Devlin	Insurance Reimbursement	401.15
	State of NH	Breakfast/milk	952.00
	State of NH	Medicaid	756.90
	NH Retirement	Reimbursement	167.48
8/22	Town Treasurer	Appropriation	80,000.00
	Interest	11.1	115.74
9/3	State of NH	Adequacy Grant	308,716.00
9/6	Town Treasurer	Appropriation	80,000.00
	State of NH	Title VI, LEAS, etc.	49,427.84
	Joy of Dance	Rent	172.71
	Hoffman	Insurance Reimbursement	57.18
	McElaney	Insurance Reimbursement	401.15
	SAU #53	Reimbursement	114.36
	State of NH	Medicaid	1,544.57
	Epsom Better Buddies	Rent	182.25
	Stewart	Bus Ride	380.00
	Murray	Bus Ride	380.00
	Pembroke School District	Tutor Reimbursement	114.96
	SAU #53	Reimbursement	80.58
	NH Retirement	Reimbursement	167.48
	Epsom Lunch Sales		5,742.90
	nterest		254.06
	SAU #53	Reimbursement	3,129.00
	Town Treasurer	Appropriation	170,000.00

Dat	e From Whom	Description	Amount
10/1	5 McElaney	Insurance Reimbursement	401.15
	Hoffman	Insurance Reimbursement	57.18
	Meehan	Insurance Reimbursement	52.78
	Epsom Better Buddies	Rent	238.50
	State of NH	Building Aid	58,500.00
	NH Retirement	Insurance Reimbursement	167.48
	State of NH	Medicaid	344.50
10/1	8 Town Treasurer	Appropriation	115,000.00
10/2	8 State of NH	Medicaid	5,124.94
	State of NH	Medicaid	554.28
10/3	Meehan	Insurance Reimbursement	60.94
	State of NH	Titles & Breakfast	14,282.55
	State of NH	Medicaid	1,703.60
	Interest		143.90
10/3	Epsom Lunch Sales		6,440.50
11/5	Town Treasurer	Appropriation	162,000.00
	Epsom Lunch Sales		1,524.75
	Town Treasurer	Appropriation	537,000.00
11/14	Epsom Lunch Sales		1,307.88
11/15	Hoffman	Insurance Reimbursement	57.18
	State of NH	Medicaid	1,618.15
	NH Retirement	Reimbursement	23.18
	NH Retirement	Reimbursement	167.48
11/18	Town Treasurer	Appropriation	92,000.00
11/20	Epsom Lunch Sales		1,213.29
11/27	Town Treasurer	Appropriation	92,000.00
	Epsom Lunch Sales		1,011.85
11/30	Interest		80.22
12/10	Hoffman	Insurance Reimbursement	57.18
	Meehan	Insurance Reimbursement	60.94
	McElaney	Insurance Reimbursement	401.15
	McElaney	Insurance Reimbursement	401.15
	NH Retirement	Reimbursement	255.60
12/11	Town Treasurer	Appropriation	248,000.00
12/30	Town Treasurer	Appropriation	66,000.00
	Epsom Better Buddies	Rent	200,50
	Epsom Better Buddies	Rent	280.50
	State of NH	Medicaid	17.89
	Epsom Lunch Sales		2,655.75
	Epsom Lunch Sales		1,964.50
	Epsom Lunch Sales	12/13 deposit corrections	(20.90)
	Interest	T	62.89
2003 1/2	State of NH	Adequacy Grant	463,074.00
1/6	Epsom Lunch Sales		615.10

Date	From Whom	Description	Amount
1/	Epsom Lunch Sales		711.50
1/8	Epsom Lunch Sales		720.84
1/14	Epsom Lunch Sales		456.90
1/15	Town Treasurer	Appropriation	92,000.00
1/17	Epsom Lunch Sales		609.85
1/18	State of NH	Breakfast	3,840.00
1/18	Hoffman	Insurance Reimbursement	57.18
	Meehan	Insurance Reimbursement	60.94
	State of NH	Catastrophic Aid	68,786.19
	US Treasury	Refund	11.15
	NH Retirement	Reimbursement	255.60
1/22	Epsom Lunch Sales		836.44
1/23	Eames	Filing Fee	1.00
	Drew	Filing Fee	1.00
	LaRiviere	Filing Fee	1.00
	Recount Fee	Filing Fee	10.00
1/24	Epsom Lunch Sales		350.84
1/28	Epsom Lunch Sales		498.51
	Epsom Lunch Sales		929.51
.,,,,	Interest		250.72
2/3	Transfer from NHPDIP		27.88
	NH Retirement	Reimbursement	51.33
	State of NH	Breakfast	1,919.00
2/4	Epsom Lunch Sales	Correction	40.00
	Epsom Lunch Sales		934.47
	Epsom Lunch Sales	Correction	280.00
	Epsom Lunch Sales		761.44
	Epsom Lunch Sales		803.01
	Epsom Lunch Sales		560.71
	Epsom Lunch Sales		952.12
2/6	Hoffman	Insurance Reimbursement	57.18
	State of NH	Class size, titles, grant, etc.	81,500.00
	NH Retirement	Reimbursement	255.60
2/20	Epsom Better Buddies	Rent	222.50
	Epsom Better Buddies	Rent	190.50
	Meehan	 Insurance Reimbursement 	60.94
	Renaissance Learning	Refund	270.95
2/26	Returned Check		(25.00)
2/28	Interest		154.00
3/4	Epsom Lunch Sales		1,177.05
3/7	Epsom Lunch Sales		747.05
	Epsom Lunch Sales		124.83
3/10	Town Treasurer	Appropriation	92,000.00
3/11	Epsom Lunch Sales		652.10

Date	From Whom	Description	Amount
	Epsom Lunch Sales		65.45
3/14	Epsom Lunch Sales		630.80
	Epsom Lunch Sales		108.14
3/17	Hoffman	Insurance Reimbursement	57.18
	Epsom Better Buddies	Rent	168.25
	State of NH	Breakfast	2,223.00
	NH Retirement	Reimbursement	255.60
3/18	Epsom Lunch Sales		683.00
	Epsom Lunch Sales		66.24
3/25	Epsom Lunch Sales		904.79
	Epsom Lunch Sales		124.22
3/29	Town Treasurer	Appropriation	593,000.00
	Dec. deposit error		(0.60)
3/31	Interest		59.83
4/1	Epsom Lunch Sales		150.23
	Epsom Lunch Sales		1,039.90
	Town Treasurer	Appropriation	192,000.00
	State of NH	Adequacy Grant	463,074.00
4/3	Hoffman	Insurance Reimbursement	57.18
4/4	Epsom Lunch Sales		123.53
	Epsom Lunch Sales		485.85
4/11	Epsom Lunch Sales		116.95
	Epsom Lunch Sales		765.60
	Epsom Lunch Sales		93.36
	Epsom Better Buddies	Rent	195.00
	NH Retirement	Reimbursement	255.60
4/15	Epsom Lunch Sales		74.75
	Epsom Lunch Sales		296.65
4/16	State of NH	Breakfast	1,638.00
	Meehan	Insurance Reimbursement	60.94
	Cash		10.00
4/18	Epsom Lunch Sales		83,55
	Epsom Lunch Sales		435.15
	Interest		237.51
4/21	Collins	Tuition Reimbursement	70.00
	Town Treasurer	Appropriation	92,000.00
4/22	Epsom Lunch Sales		582.00
	Epsom Lunch Sales		64.10
	Epsom Lunch Sales		63.45
	Epsom Lunch Sales		504.50
	Bank Fees		(203.92)
	Lunch Ck NSF		(20.00)
	Interest		193.74
	Interest		125.05
			123.03

Date	From Whom	Description	Amount
5/5	Town Treasurer	Appropriation	113,580.00
	Wicks Business	Reimbursement	59.26
	Benefits Strat. Audit		675.08
5/9	NH Retirement	Reimbursement	255.60
5/9	State of NH	Breakfast	2,503.00
	Epsom Lunch Sales		179.66
	Epsom Lunch Sales		1,525.60
	Epsom Lunch Sales		141.60
5/13	Epsom Lunch Sales		1,120.10
	Epsom Lunch Sales		68.41
5/16	Town Treasurer	Appropriation	167,000.00
	Epsom Lunch Sales		466.55
	Epsom Lunch Sales		80.55
	Epsom Trust		15,000.00
	Weddle Scholarship		500.00
	Epsom Better Buddies	Rent	223.00
5/20	Epsom Lunch Sales		886.90
5/23	Epsom Lunch Sales		722.05
	Epsom Lunch Sales		126.17
5/29	Hoffman	Insurance Reimbursement	57.18
	Joy of Dance	Rent	150.00
	Collins	Tuition Reimbursement	180.00
	State of NH	Titles, Comp Rfm & Drug Free	67,400.00
5/30	Town Treasurer	Appropriation	90,000.00
5/31	Interest		486.41
	Interest		26.83
6/3	Epsom Lunch Sales		170.73
	Epsom Lunch Sales		988.35
	Epsom Lunch Sales		80.15
	Epsom Lunch Sales		737.13
6/10	Epsom Lunch Sales		963.50
	Epsom Lunch Sales		54.00
	Epsom Lunch Sales		51.41
	Epsom Lunch Sales		59.07
	Epsom Lunch Sales		1,295.15
	Epsom Lunch Sales		46.45
	Town Treasurer	Appropriation	620,000.00
	Filing Fees	Turnbull & Harty	2.00
	NH Retirement	Reimbursement	255.60
	State of NH	Medicaid	8,014.54
	State of NH	Breakfast	2,218.00
	Meehan	Insurance Reimbursement	182.82
	Epsom Lunch Sales		105.74
	Epsom Lunch Sales		129.20

Date	From Whom	Description	Amount
	Epsom Lunch Sales		1,341.21
6/20	Ck #908610	Void	12.50
6/26	Bank Fees		203.64
	State of NH	Medicaid	184.63
	Epsom Better Buddies	Rent	215.25
	Collins	Tuition Reimbursement	320.00
	SAU #53		64,282.00
	State of NH	Breakfast	2,642.00
	State of NH	Medicaid	799.92
6/30	Interest		61.32
	Interest		285.50
		TOTAL	\$ 5,914,580.08

EPSOM SCHOOL DISTRICT

SUMMARY REPORT SPECIAL EDUCATION EXPENDITURES/REVENUES

In accordance with RSA 32:11-a, the following summary represents actual special education expenditures and offsetting revenues for the previous two fiscal years.

	FY 2001/02	FY 2002/03
Actual Expenditures	\$ 924,396	\$1,031,561
Actual Revenues		
◆ Catastrophic Aid	\$ 81,735	\$ 68,786
◆ Medicaid	9,770	18,980
◆ Federal Grant	54,308	64,282
Total Offsetting Revenues	\$ 145,813	\$ 152,048

- Notes: Actual expenditures represent a total of all designated special education budget categories. Services provided through regular education categories cannot be accurately segregated.
 - Adequate Education Aid paid in both fiscal years above contained various weighted stipends for those students identified as having special needs. These cannot be accurately identified as a separate revenue category.

SUPERINTENDENT'S REPORT

In my previous Epsom School District Report, I summarized the major tenets of the No Child Left Behind Legislation, which was enacted by Congress and signed into law by President Bush in 2002. While public education policy and practice has traditionally been the province of state and local officials, the federal government, under NCLB, has now assumed a greatly expanded role in setting standards, allocating funds, and determining staff qualifications.

During this past year, NCLB requirements and regulations continued to evolve and school districts nation-wide have begun to address the challenges of initial implementation. In Epsom, our faculty and administrators have concentrated their efforts on NCLB's regulations for a highly qualified staff and on criteria for determining and achieving adequate yearly progress.

The definition of what constitutes a highly qualified educator has changed in the past year, but continues to generally require that teachers be state certified in each core subject taught. This means that a teacher certified in English will no longer be able to also teach reading nor can one certified in history teach civics and government without obtaining additional qualifications, even if they have years of relevant experience. Several options and procedures have been approved for teachers to become highly qualified, each involving significant extra work, decision-making and record-keeping for teachers and administrators alike. Currently 6 Epsom faculty members are actively engaged in seeking necessary credentials through one of the several approved processes to obtain highly qualified status under this new law.

The NCLB Act also requires that adequate yearly progress (AYP) must be achieved by each public school. Those schools which do not achieve AYP during two consecutive years are designated as schools in need of improvement, and a series of increasingly severe consequences are imposed unless AYP is regained. Moreover, NCLB requires not only the full student body but also separate subgroups including special education, economically disadvantaged, non-English speaking and minority students to achieve AYP at the same level as students generally. If any statistically relevant sub-group in a school's population fails to meet AYP, the entire school also fails, even if the overall student body performed successfully. New Hampshire has designated performance goals using its existing state-wide assessment as the standard for reaching AYP in each school.

In the first year of testing, Epsom Central School achieved school-wide AYP at grades 3 and 6 in both language arts and mathematics and, in fact, performed well above state-wide standards. Neither grade contained a statistically-sufficient number of special education or disadvantaged students to be counted separately. In spite of these promising results, Epsom's faculty and administration are working diligently to further improve current programs for both regular and special education students.

A report by Leadership for Educational Excellence, a coalition of major education associations based in New Jersey, relates that NCLB's emergence creates both opportunity and challenge. It includes laudable goals such as the elimination of achievement gaps based on race or disability and the objective that all students will be proficient in language arts, math and science. However, the report also notes that NCLB provides at best only modest funding increases in limited areas to assist with achieving these goals, leaving states or local districts responsible for significant expenses in future years. The act, the report goes on, may well have a number of unintended negative consequences including compromising a school's ability to address unique student needs, loosing experienced educators and para-professionals, requiring districts which cannot offer internal choice to tuition students elsewhere, and focusing on top-down mandates which narrow curriculum and punish rather than support.

It is often said that there is opportunity in every challenge. We are trying to view NCLB, at least from an educational perspective, as an opportunity to examine what we currently do, how we do it, and how positive the results turn out. A basic philosophy of our district has long been that all children can learn at a high level, and we continue to focus our efforts on that objective.

Respectfully Submitted, Thomas Haley Superintendent of Schools

EPSOM SCHOOL DISTRICT

Principal's Annual Report

As we reflect on the 2003 school year many things come to mind that Epsom can be proud of. The first is our increase in state test scores. Epsom School not only made AYP (Adequate Yearly Progress) as defined by President Bush's No Child Left Behind Act, they also have shown dramatic gains in both 3rd and 6th grade. In third grade 89% of our students were Basic or Above in English Language Arts compared to 77% two years ago. In sixth grade 84% of our students reached this same goal as compared to 72% two years ago. In third grade mathematics 85% scored Basic or Above this year while in our sixth grade 89% scored Basic or Above as compared to 54% two years ago. These increases are a direct result of staff development time spent on reflecting on what we are teaching and how we are delivering our curriculum. The staff and students, as well as the community should be proud in what our students achieved.

The second area of pride is our CSRD grant. This is the second year of the grant which is a federal/state grant which we were awarded. This grant has enabled Epsom to institute the Renaissance Learning Program. The major component that we are using is the Accelerated Reading Program which runs in grades 1-8. Students read daily on books specifically geared to their individual levels and then are quizzed by computer on comprehension. We have observed many positive gains with this program and our increased reading after just one year. There were dramatic gains in many students that went all the way up to 4 years 4 months gained during an 8 month period. The grant money was used this year for staff development and reading books for both the class rooms and the library. We hope to have one more existing year on this grant so that we can firmly entrench this program in the school.

The third and final area of extreme pride is the families, community members, businesses and staff members who stepped up to help us during our budget deficits. There are too many to name individually, but those who donated time, money, and/or supplies it was (and is) greatly appreciated. Epsom Central School is indeed fortunate to have so many willing to help in times of need.

Thank you also to the students, staff, Board Member and SAU for making Epsom a place for students to grow and learn.

Jane E. Fargo Principal

EPSOM CENTRAL SCHOOL NURSE'S REPORT

There have been over 2200 student visits to the health office during the school year for various issues including first aid, illness, health counseling and social issues. Screenings continue in the areas of vision and hearing. These screenings result in appropriate treatment and earlier recognition of hearing deficits as they relate to learning. Other screening programs consist of scoliosis, blood pressure, pediculosis and nutritional assessments. The nurse is involved with weekly meetings as a member of the Student Assistance Team, with the focus on the educational needs of our students. The nurse is also a member of the Crisis Intervention Team. The computerization of health records is on going.

Financial assistance from the School Nurse Student Health Association continues to be available for students with emergency medical or dental needs whose families would otherwise find these expenses a hardship. These are private funds secured through the cooperation of the Bank of New Hampshire, Suncook Branch, and supported through several local businesses and organizations throughout the school districts including Epsom, Pembroke, Allenstown and Hooksett. Their continued support of this program is greatly appreciated. The efforts of the Epsom-Chichester Lions Club are also greatly appreciated as they, too are an integral part of our resource system for those families in need of support. Lenscrafters of Concord, NH, as well as Wal-Mart Optometry have assisted families in need of vision care. We thank them for their continued support.

All of our students are properly immunized according to the New Hampshire Board of Immunization regulations. All of our students are in compliance with state regulations. A special thank you is extended to the Concord Regional Visiting Nurse Association for assisting with immunization clinics and to the Pittsfield Medical Professional Association for their on going consultation support.

A very special thank you is extended to the Epsom Rescue Squad, Fire Department and Police Department for always being there for the children of Epsom and for all they do to teach the children about safety in school and at home. Comprehensive health education continues for all students with the focus on encouraging the students to take responsibility for themselves and others. We continue to offer units on Human Growth and Development for students in grades 5-8.

American Red Cross CPR certification opportunities were offered to the staff. Epsom Central School was the recipient of an Automated External Defibrillator as part of the Concord Hospital Heart Restart Program. This was at no cost to the town of Epsom as we qualified for grant monies as a non-profit organization. Concord Hospital, as well as Floyd Graham, of the Epsom Fire Department assisted in training some staff members on the proper use of the AED. We thank Floyd, The Concord Chapter of the American Red Cross and Concord Hospital for their efforts.

A flu shot clinic was also offered to the staff of Epsom Central School Staff and community members. We thank Cigna Healthcare for their part in supporting health educational programs for our school and staff members.

Classroom and small group instruction in social skills, including conflict resolution and antibullying is available to all grade levels. The Epsom C.A.R.E.S. initiative continues and is supported by a school-wide character and citizenship initiative. Ms. Fargo has continued Project Wisdom, a program which starts each day with words of wisdom from famous people presented to the whole

school over the intercom along with a daily character challenge. Children exhibiting exemplary positive character traits continue to be acknowledged by the Kids with Character Bulletin Board outside the guidance office. Primary students were entertained and informed about pedestrian safety by Capt. SMYLE, a talking robot, from the New Hampshire Department of Transportation. All sixth grade students were once again provided information from the Merrimack County Juvenile Diversion Program on the legal implications of certain behaviors such as drug abuse, theft, and harassment and the importance of not giving in to negative peer pressure. They also received instruction in portions of the Bully-Proof curriculum by Marjorie Watters from the Rape and Domestic Violence Center in Concord. The eighth grade students participated in a Step-Up Day at Pembroke Academy which is designed to help them transition in to high school. And Epsom Central School was awarded a Safe and Drug Free Schools (Title IV) grant to address such issues as violence prevention and harassment. This grant allowed ECS to purchase materials from Second Step, a nationally recognized program in antiviolence, for primary and junior high students, training for all staff, and safety equipment for the school including an 8-channel radio that directly connects with the Epsom Police and Fire Departments.

All of our programs have been successful as a result of the caring and cooperation of the faculty, support staff, volunteers and community based organizations. We appreciate the continued support of the Epsom School Board and Superintendent Thomas Haley, our Principal, Jane Fargo, our Assistant Principal, Thomas Laliberte, as well as the many parents and volunteers who have assisted us this year.

Respectfully submitted, Joan Pozner, R.N. School Nurse

SCHOOL ADMINISTRATIVE UNIT #53

SUPERINTENDENT'S SALARY 2002/03

Allenstown	\$13,249
Chichester	8,717
Deerfield	16,736
Epsom	14,034
Pembroke	_34,432
	\$87.168

ASSISTANT SUPERINTENDENT'S BUSINESS ADMINISTRATOR'S SALARY 2002/03 SALARY 2002/03

Allenstown	\$11,066	Allenstown	\$ 8,695
Chichester	7,280	Chichester	5,720
Deerfield	13,978	Deerfield	10,982
Epsom	11,721	Epsom	9,209
Pembroke	28,755	Pembroke	22,594
	\$72,800		\$57,200

EPSOM TEACHER ROSTER 2003/04

SUBJECT	TEACHER'S NAME	SALARY	DEGREE	YEARS EXP.
Jr. High Math/Science	Allen Janet	41,487.00	BA	23
Grade 5	Barton, Deborah	41,487.00	BA	20
Jr. High SS/ELA	Bauer, Lisa	42,420.00	BA+15	17
Grade 4	Beauchesne, Amy	28,810.00	BA+15	3
Grade 1	Bruns, Kelly	34,341.00	MA	6
Kindergarten	Bryant, Lori	45,023.00	MA	15
Jr. High SS/ELA	Conway, Kathleen	34,230.00	BA+30	7
Grade 3	Damelio, Cynthia	43,375.00	BA+30	21
Jr. High Math	DeLorie, Jacqueline	44,614.00	MA+15	13
Grade 3	Donovan, Robin	34,959.00	BA+15	9
Jr. High SS/ELA	Dougherty, Richard	43,375.00	BA+30	14
Grade 5	Elliott, Linda	43,375.00	BA+30	18
Instruction Facilitator	Goulet, Karen	43,314.00	MA	12
Life 101	Lee, Scott	33,083.00	BA+30	6
Grade 2	Lesieur, Lynn	42,420.00	BA+15	17
Grade 4	Martin, Paul	46,374.00	MA+15	15
Grade 3	May, Darcy	30,443.00	BA	5
Physical Education	Nase, Brian	41,728.00	BA+30	12
Jr. High SS/ELA	Patterson, Steven	42,920.00	MA+15	11
Kindergarten	Pease, Erin	27,100.00	BA	2
Grade 1	Rieger, Marie	38,567.00	MA	9
Grade 4	Rowe, Francine	42,420.00	BA+15	27
Jr. High Science	Roy, Darlene	45,023.00	MA	13
Jr. High Math	Saulnier, Rebecca	45,023.00	MA	30
Grade 2	Severance, Jamie	45,023.00	MA	12
Grade 5	Snell, Judith	43,375.00	BA+30	22
Grade 2	Valley, Linda	38,397.00	BA	11
Jr. High Science	Verity, Carol	34,341.00	MA	6
Grade 6	Welch, Louise	L.O.A.	BA+30	18
Grade 1	Young, Sheree	28,176.00	BA	3
Life Skills	Grenier, Debbie	27,106.00	BA	2
Special Education	Meehan, Elizabeth	42,530.00	MA+30	10
Special Education	Rhoades, Annette	31,783.00	MA	4
Special Education	Santosuosso, Janet	31,643.00	BA	6
Speech/Language	Sharich, Kelly	36,110.00	MA	4
Sp. Ed. Coordinator	Preve, Tami	44,993.00	BA	9
Guidance Couns.	Puffer, Carolyn	45,023.00	MA	14

Nurse	Pozner, Joan	41,487.00	BA	16
Media Generalist	Ortisi, Carolyn	29,946.00	BA+15	4
Technology	Gagnon, Paul	33,000.00		3
Principal	Fargo, Jane	65,000.00	MA/CAS	17
Asst. Principal	Laliberte, Thomas	48,000.00	MA	11

CUSTODIAN ROSTER 2003/04

Custodian	Colon-Pagan, Luis	22,188.00
Custodian	Nelsen, Grant	22,188.00
Custodian	Rouillard, Jr., Ralph	27,730.00

EPSOM SCHOOL DISTRICT

GRADUATION CLASS OF 2003

Alex Aube
Kylie Elizabeth Beaton
Steven L. Beck, Jr.
Samantha Lee Begin
Jacob Belair
Laura A. Bilsborough
Justin Thomas Bosiak
Amanda Gail Bradley
Ashley Kacee Brewster
Rochelle Lynn Briggeman
Floyd Clayton Brigham
Jeff Cosseboom
Amy Beth Dalton
David William Dearborn
Brandon Allan Drouin
Ashley Elizabeth Eames

Amanda Nicole Ankiewicz

Brandon Allan Drouin Ashley Elizabeth Eames Harmony Elliott Blain W. Fortune Alyson Ann Gelinas Tricia Green

Deanna Haskell April Shailene Holland

Marley Horner Charles Remi Jarest, Jr. Jonathan D. Jenkerson

Kayte Kenyon

Krystyna Elizabeth Krycki Michael E. Leroux Clayton Travis Lindberg Joshua R. Longley Matthew R. Mandigo Joshua N. Muniz Devon Joseph Newbegin Katrina Marie O'Donnell Allison Kathryn Ordway Alexander Wavne Pethic

Kyle C. Pinard Edward Norman Raymond Mark Jared Raymond Erica Robyn Reed

Erica Robyn Reed Marissa Caitlin Riel Logan S. Rouillard Elaine K. Smart Denise Smith

Dylan Thomas Smith Kyle Douglas Smith Christopher K. Tirone Jordan Skyeler Turnbull Nathaniel James Vigneau

Jennifer Ward Nathanael Adam Webb Joseph R. Wheeler Patrick K. Wheeler

Brent W. Washburn, CPS, Prof. Assoc. 64 Hooksett Turnpike Road Concord, New Hampshire 03301-8400

REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

December 18, 2003

The School Board Epsom School District Epsom, New Hampshire

I have audited the financial statements of the Epsom School District as of and for the year ended June 30, 2003, and have issued my report thereon dated December 18, 2003. I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the Epsom School District's general purpose financial statements are free of material misstatements, I performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, non-compliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed no instances of non-compliance.

Internal Control Over Financial Reporting

In planning and performing my audit, I obtained understanding of the Epsom School District's internal control over financial reporting in order to determine my auditing procedures for the purpose of expressing my opinion on the general purpose financial statements and not to provide assurance on the internal control over financial reporting. My consideration of the internal control over financial reporting would not necessary disclose all matters in the internal control over financially reporting that might be a reportable condition or material weaknesses. A reportable condition involve matters coming to my attention relating to significant deficiencies in the design of operation of the internal control over financial reporting that, in my judgment could adversely affect Epsom School District's ability to record, process, summarize and report financial data consistent with the assertions of management in the general purpose financial statements. A material weakness is a condition in which the design or operation of one of more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. I noted no matters involving the internal control over financial reporting and its operation that I consider to be material weaknesses.

This report is intended for the information of the audit committee, management, others within the organization, School Board, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

I extend my thanks to the officials and employees of the Epsom School District for their assistance during the course of my audit.

Brent W. Washburn, CPA

Appendix on Internal Controls

This is an Appendix to the December 18, 2003 Epsom School District report on internal controls and compliance based on an audit performed in accordance with Government Auditing Standards. The following are items that came to my attention during the audit regarding the design and operations of internal controls and compliance with laws, regulations, and other provisions of contracts and grants:

Inventory of Fixed Assets

Criteria: Inventory of fixed assets represents a significant control tool in monitoring the School District assets and is essential to prepare reliable financial statements.

Condition: The School District does not have a schedule of assets controlled by the School District. Schedules of assets purchased by federal grants has been maintained. The School District would need to implement the new reporting model for years beginning after June 15, 2003 as required by the Governmental Accounting and Financial Reporting Standards: Statement 34 – Basic Financial Statements and management's Discussion and Analysis for State and Local Governments. This new model requires fixed assets to be included although it would not require retroactive infrastructure reporting.

Cause: The normal practice of governmental units in New Hampshire has been to expense the fixed asset as purchase, and not to maintain any detail schedule of assets in use.

Recommendation: The District cause an inventory of these assets as soon as practical. The existence of fixed asset records will not only aid district officials in their control of these assets, but should be an invaluable tool in long range planning. General accepted accounting principles require fixed asset reporting as part of the general purpose financial statements and the audit opinion is being qualified due to the omission of this schedule. Implementation of GASB-34 will require fixed asset reporting next year.

Management Response: The current Accounting System does not include any integrated software to enable tracking and depreciation of fixed assets. Currently, tracking is being attempted thru manual means and the data is then transmitted to a data base at Primex via modern. This method is slow, time consuming and only provides a list of assets at year-end. The year-end data produced then must be entered into and depreciation calculated thru a separate spreadsheet. We are in the process of evaluating new replacement Accounting Software to alleviate this problem along with many other issues which the current system does not address.

2. School Lunch Deficit

Criteria: The school lunch program is a self supporting fund.

Condition: Over the past few years, the expenditures in the school lunch program have been greater than the revenue. This has resulted in a deficit (negative) undesignated fund balance at June 30, 2003 of \$54,510. The deficit has been carried by the generally fund cash flows, but is getting to a sized that it may be difficult for the general funds cash flows to cover the deficit.

Cause: The program director has changed, deposits (at times) were not timely deposited, and food cost may not have been adequately monitored.

Recommendation: The School Board consider budgeting a general fund transfer of funds to cover the past deficit. For future program years, the programs revenue needs to be increased or program expenditures need to be lowered, or a combination of both. If balancing the school lunch program within it revenues is not deemed the method of choose, an annual appropriation in the general fund should be made to support the school lunch program.

Management Response: The current Food Director is being closely monitored and new controls have been put into place. The program has made significant improvement and will continue to be monitored. It is currently anticipated that the program will become self-sustaining by the end of the current fiscal year. Once the program is stabilized, a recommendation will be made to supplement the program from the general fund to bring it back into balance.



